

NEWS SUMMARY

GENERAL

BUSINESS

Health unions to step up pay battle EEC row

Health Service unions, campaigning for a 12 per cent pay rise, are winning more support from other workers.

Scottish miners' president Michael McGahey called on his 15,000 members to strike on June 23, the day of the next 24-hour strike by health unions.

There is also increasing grass-roots pressure for escalation of the dispute by Cohse members, whose annual conference starts today. An emergency resolution to be discussed calls for all-out strikes at key hospitals.

Nuclear protest

Anti-nuclear demonstrators, jubilant after about 100 people attended a New York rally, plan to block the UN missions of the five nuclear powers. U.S. Defence Secretary Casper Weinberger said the rally would not change Government policy.

Curbs 'eased'

Poland's Military Council of National Salvation told the Minister of the Interior and local officials, "to ease selectively" restrictions, after six months of martial law. Page 3

Mauritius pledge

The left-wing government-elect of Mauritius, which gained all 62 seats in elections, pledged it will not abuse its overwhelming mandate. Page 3

Troops move in

Intense military activity was reported in the southern Zimbabwe province of Matabeleland by Government forces in areas frequented by armed dissidents. Page 3

Access ordered

Zimbabwe's Supreme Court ruled that two sides of opposition leader Joshua Nkomo, held under emergency powers since March 10, must be allowed access to lawyers. Page 6

Cafes blasted

Bomb blasts ripped through two Jewish-owned cafes in Paris and injured two people. No-one has claimed responsibility.

Kampuchea bid

Foreign ministers of five non-communist south-east Asian countries meet today in Singapore to attempt to break the deadlock in diplomatic efforts to remove Soviet-backed Vietnamese troops from Kampuchea.

Prior claim

Northern Ireland Secretary James Prior dismissed Commons opposition to the Northern Ireland Bill as being restricted to a "few backbenchers". Page 6

Ballet loss

Dame Marie Rambert died in London, aged 94. She founded the Ballet Rambert, often called the cradle of British ballet, in 1926. Page 15

World Cup opens

Belgium beat Argentina 1-0 in the opening match of the World Cup, in Barcelona.

Briefly

Finnish pilot was killed when his MiG 21 crashed 300 miles from Helsinki.

Jimmy Connors beat John McEnroe 7-5, 6-3 to win the \$13,000 prize in the Stella Artois tournament at Queen's Club.

Cricketer Ken "Slasher" Mackay, 58, who played in more than 900 Tests for Australia, died in Brisbane.

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Lebanon truce ends after 15 hours

BY DAVID LENNON IN TEL AVIV AND ANTHONY McDERMOTT IN BEIRUT

FIGHTING flared between Israeli forces and Palestinian guerrillas in Lebanon yesterday only 15 hours after the two sides had agreed to a ceasefire.

Israeli aircraft and artillery pounded Palestinian positions south of Beirut and further clashes were reported from Sidon, Lebanon's third largest city. The ceasefire between Israel and Syria appears to be holding.

The death toll is mounting alarmingly. At least 1,500 people, many of them Lebanese civilians, are thought by the Red Cross to have died so far in Sidon.

The Lebanese authorities estimate that 400 people have died in Beirut in the past two days alone. Up to 600,000 are said to have been driven from their homes.

Hospitals cannot cope with the flood of injured, and bodies are being stacked in adjoining buildings because the morgues are full. Urgent appeals have been made for supplies of medicines and equipment.

There is the risk of epidemics because water and electricity supplies are cut in many areas. Food shortages are also becoming acute.

Israel is believed to have presented yesterday a tough set of conditions to Mr Philip Habib, the special U.S. envoy, for its withdrawal from Lebanon.

The Israeli Cabinet worked out on Sunday what it called a "basic proposal" for a future settlement. More than 100 Israelis demonstrated outside the meeting, calling for the immediate withdrawal of Israeli forces.

Israel has said its troops will not withdraw until arrangements are made to prevent the Palestinian guerrillas from recreating their military infrastructure in the areas from which the Israeli troops would be removed.

A ministerial negotiating committee of seven, headed by Mr Menahem Begin, the Prime Minister, met for 90 minutes with Mr Habib last night. It told him that Israel wants the removal of all PLO bases from Lebanon and that it wants efforts made to ensure that all foreign forces are withdrawn.

Israel would also like to see an international force created with U.S. participation to police a demilitarised zone in southern Lebanon up to 25 miles north of the Israeli border.

Israel's losses in the war also continued to mount and an army spokesman said yesterday that more than 130 soldiers had died so far. The losses are considered high by Israeli standards, in what was meant originally to be a limited operation.

Details, Page 4

Fahd assumes Saudi throne

BY RICHARD JOHNS,

KING FAHD, the former Crown Prince, assumed the throne of Saudi Arabia and Prince Abdullah, the Commander of the National Guard, became the new heir-apparent yesterday following the death of King Khaled from a heart attack at the age of 68.

The succession was proclaimed a few hours after the formal approval of religious leaders had been obtained.

Continuity of Saudi policy under King Fahd, 61, who has been chiefly responsible for its formulation over the past seven years, seemed assured.

His voice choking with emotion, the new leader pledged to pursue the "march, hopes and plan" of his half-brother in a broadcast to the Saudi people.

President Hosni Mubarak of Egypt is to fly to Riyadh tomorrow to present his condolences. His visit may herald a rapprochement or even a reconciliation between Cairo and Riyadh following a three-year freeze in relations.

No announcement was made in the Saudi capital but it was clear by implication that Riyadh had given the go-ahead for the Egyptian leader to come.

Mr Mubarak's initiative yesterday in making the first public contact between the two countries since the rupture and the announcement of his visit to Saudi Arabia were particularly significant in view of Cairo's bitter criticism of Israel's invasion of Lebanon.

In his full-scale tribute to the late King, Mr Mubarak referred to him as a "dear brother" who stood by us in our hours of need.

In a further conciliatory gesture the Egyptian government announced a 14-day period of mourning.

Mr Mubarak had evidently wished to attend the funeral of King Khaled. But the monarch was buried quickly yesterday afternoon without pomp in accordance with Saudi practice after the body had been flown from Taif, the mountain resort in the Western Province, to Riyadh.

Mr Mubarak's wish to attend the funeral and the Saudis' willingness to receive him are in marked contrast to the funeral of President Anwar Sadat last October. Then Arab representatives came only from the three Arab countries which maintained relations with Egypt after the signing of the peace treaty with Israel.

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Other Falklands crisis stories, Page 2

New King's unenviable mandate, Page 17

Prices and incomes freeze in France

BY DAVID HOUSEGO IN PARIS

THE French Government announced yesterday a four-month prices and incomes freeze as the main feature of a stabilisation package to support the devaluation of the French franc over the weekend.

The intention of the administration, led by the Socialist Party, is to bring the inflation rate down to less than 10 per cent. In the first quarter of this year, it was running at an annual rate of 13.5 per cent.

The Government thus hopes to bring the French rate closer to that of its main industrial competitors and to avoid renewed speculation against the franc, which has caused a heavy loss of foreign exchange reserves in recent months.

The measures, which include a freeze on dividend distribution and new efforts to control the budget deficit, are the greatest retreat yet from the expansionist policies which the Socialists announced on taking office in May last year. The Government intends to preserve its heavy programme of public investment in industry. It is thus resisting any attempt to label the package as deflationary.

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But the measures show that the Government's concern with inflation now matches the priority it gives to employment. Doubts were being expressed here yesterday, however, about the effectiveness of the interventionist approach the Socialists have chosen.

In support of the 10 per cent devaluation against the D-mark, on this the second devaluation of the franc in eight months, the government announced that all industrial and retail prices, as well as rents and services, will be frozen until the end of October at their levels of last Friday.

Exceptions are prices of agricultural produce which are subject to EEC agreements, and prices of fruit and vegetables. Fuel prices will also be allowed to go up, but the government has yet to decide whether the rise can be reflected in electricity prices.

Wage and salary increases during the period of the freeze — when the government now expects to rise at an annual rate of 3 per cent — will also be held steady. Some

loss of purchasing power will thus be entailed. As a result, wage indexation agreements in the public and private sector have been suspended. An exception has been made for those on the minimum wage. Their earnings will continue to rise at a little more than the inflation rate.

In a gesture to unions the distribution of dividends has been halted and frozen.

The government intends that the prices and incomes freeze should give way to a negotiated wages and incomes policy. The yardstick for price increases in the second half of the year will be 3 per cent. Employers and unions are to meet the government on Thursday.

Over the budget deficit, the government wants to hold it to a ceiling of FF 107bn (29.633bn) this year and FF 120bn in 1983 — figures equivalent to 3 per cent of GNP. The planned budget deficit for this year had been FF 95bn but it has since swelled to FF 125bn.

Smoothie currency shuffle, Page 2

Editorial comment, Page 16

Franc and lira devalued

BY JOHN WYLES IN BRUSSELS

THE DEVALUATION of the French franc by 10 per cent against the D-mark and the Dutch guilder, the sixth and possibly the most important realignment yet within the European Monetary System. The Italian lira has been devalued by 7 per cent.

The franc's devaluation follows an 8.5 per cent drop against the same two strongest EMS currencies nine months ago, and is the largest single cut in the value of a currency since the system started 38 months ago.

It was secured on Saturday evening over the largely tactical hesitation of other governments and comes after weeks of speculative pressure which has severely drained France's foreign exchange reserves.

Increasingly, the markets have focused on the double digit gap between the French and West German inflation rates and the fact that French inflation, public spending and balance of payments all appeared to be overshooting government targets.

France is now expected to seek EEC help in trying to rebuild its reserves. M. Jacques Delors, the French Finance Minister, is believed to have told other EEC finance ministers at their special meeting on Saturday that Paris would be seeking a Community loan soon.

Although he gave no details, Paris is thought likely to draw from a \$7bn Community facility which was established early last year to help countries with balance of payments problems.

Yesterday's announcement of an austerity package by Paris was widely seen as the price

imposed by West Germany for its agreement to a franc devaluation.

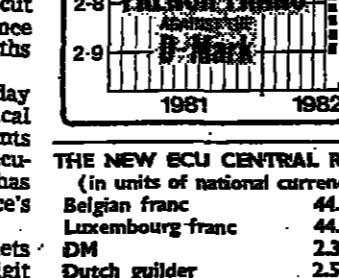
European Commission officials see this as breaking new ground within the system and a clear indication that currencies labouring with fundamental economic weaknesses, such as the franc and the lira, must now be ready to adjust domestic policies in return for a realignment.

Italy's request for a devaluation was prompted largely out of a fear of losing competitiveness in relation to France. The lira's devaluation and yesterday's French economic package will be used by Christian Democrats in the Rome coalition to urge the Socialist Party to agree to new moves to lower Italian inflation and public spending.

Stewart Fleming adds from Basle: Some central bankers were still expressing concern yesterday about the long-term future of the EMS following the weekend realignment of currencies.

In Basle, where the world's leading central bankers were gathering yesterday for the annual meeting of the Bank for International Settlements, Dr W. F. Duisenberg, head of the Dutch Central Bank, said that although it was hoped that the realignment would promote convergence in the economic performance of the EMS members, the frequency of such realignments was beginning to run counter to the original conception of the system.

French austerity package, Page 2



THE NEW ECU CENTRAL RATES
(in units of national currency)

Belgian franc	44.9704
Luxembourg franc	44.9704
Dutch guilder	2.5337
Danish krone	2.2340
Italian lira	1350.27
Irish punt	0.691011

tions were partly achieved with the help of a 4.25 per cent revaluation of the DM and the guilder and partly by a 5.75 per cent devaluation of the franc against all other EMS currencies except the lira which is reduced by a lesser 2.75 per cent.

OVERSEAS NEWS

Financial Times Correspondents examine the consequences of realignment in the European Monetary System

Rome under pressure to cut state borrowing

By Rupert Cornwell in Rome

THIS WEEKEND'S 2.75 per cent devaluation of the lira has added to the pressure on the Italian Government to settle its long-mooted package of austerity measures which is aimed at bringing the public sector borrowing requirement under control.

The Rome delegation in Brussels, led by Sig Nino Andreatta, the Treasury Minister, had been hoping to avoid any devaluation.

The authorities have argued such a step would merely push up inflation, which is running at about 15 per cent, and offer only a short-lived competitive edge to Italian exporters.

In recent weeks, the lira has escaped the worst of foreign exchange market turbulence. Moreover, what is expected to be a highly successful tourist season is about to get into full swing and generate large inflows of foreign currency.

Italian industry, however, will warmly welcome the new 7 per cent advantage it has gained against West Germany, the country's biggest trading partner, and a major rival in third country export markets.

The devaluation is the third for the lira in 15 months. Last year there were two downward shifts of 6 per cent and 3 per cent. The authorities are now hoping the exchange rate against the dollar will remain reasonably stable, thus avoiding any sharp increase in the cost of raw material imports.

Sig Giovanni Spadolini, the Prime Minister, indicated again on Saturday that a package of austerity measures would be adopted soon. It would be designed to bring the state deficit back within its previously scheduled ceiling of £50,000bn (£21bn) for 1982.

If nothing is done, it is estimated the deficit will soar to £65,000bn, equivalent to about 13 per cent of gross domestic product.

Agreement on what precisely is required, however, will call for a greater harmony between Christian Democrat and Socialist ministers within the ruling five-party coalition.

Smooth currency shuffle may mark coming of age

BY JOHN WYLES IN BRUSSELS

THIS WEEKEND'S relatively smooth realignment of currencies within the European Monetary System has produced not only an important change of direction in French domestic economic policy, but also the first signs that the system may yet actively promote the convergence of economic policies within the EEC that its architects once hoped for.

Immense pressure in this direction is now being exerted by the West German Government and its increasingly robust Deutschemark. Fearing that the EMS will lose all meaning and value by a constant cycle of realignments caused by misguided policies in France and elsewhere, the Germans were adamant at the weekend that governments seeking devaluations must now urgently make the policy adjustments necessary to correct the fundamental weaknesses in their currencies.

In a move that was obviously closely co-ordinated with Bonn, M Jacques Delors, the French Finance Minister, arrived in Brussels on Saturday afternoon

with all the details in his brief case of the austerity measures announced in Paris yesterday.

This was the price the French Government knew it had to pay for the effective 10 per cent devaluation against the DM which has enabled it to remain in the EMS club. Its readiness to do so and to court the disenchantment of the French Left is a measure of its appreciation of the economic and political importance of the EMS.

In other words, EMS membership requires France to keep within hailing distance of German economic performance or otherwise the divergences within the franc and the DM just cannot be contained within the system. This, in turn requires a speedy narrowing of the inflation differential between the two countries, which is now approaching 10 percentage points. The package announced by the Mitterrand Presidency yesterday is its first serious step in that direction.

In or out of the EMS, France would have to adopt comparable measures if the Common Market is not to be put at risk.

Belgium, whose 8.5 per cent devaluation in February has brought little relief to its franc, issued a significant declaration on Saturday evening that its commitment to the Bonn economic policy song sheet is as firm as ever. M Willy de Clercq, the Finance Minister, promised that Belgium's 1983 budget would show a fall in real terms

in public spending, that incomes would continue to be held down in 1983 and 1984 and that tight money and a vigorous fight against inflation would remain the hallmarks of Brussels' approach to its economy.

If the Belgian franc remains suspect, so too does the Italian lira, despite its effective 7 per cent devaluation against the DM and the guilder. Again, this was not secured without an undertaking from Sig Nino Andreatta that Rome, too, will bring in austerity measures aimed at curbing public spending and inflation "within the next few days."

Having bound Germany's weaker brethren more closely to its view of the correct economic path, Herr Manfred Lahmstein, the West German Finance Minister, lost nothing in conceding that stronger economies also have their responsibilities within the EMS. The communiqué says that Germany and the Netherlands "note that the adjustments will facilitate policies in their countries helpful to an economic upturn." This means that West Germany at least, will seek to

CENTRAL BANKS intervened heavily on Friday as the two strongest and two weakest members of the European Monetary System came under pressure at their maximum intervention limits.

Ahead of the EMS realignment announced on Saturday, the Bank of France intervened very heavily to prevent the D-mark and Dutch guilder rising above their intervention points at the Paris fixing.

The Belgian National Bank

was also forced to support its currency against the German and Dutch units and the Bundesbank announced intervention to assist the French and Belgian francs at the Frankfurt fixing.

The German central bank bought FF 93m and BF 22m on Friday as the French and Belgian francs were fixed at their EMS floor against the D-mark but support for the two currencies on the open market was probably far more significant.

Double strategy' pleases Bonn

By Jonathan Carr in Bonn

WEST GERMANY is delighted that the realignment of currencies within the European Monetary System (EMS) came under pressure at their maximum intervention limits.

The German central bank

bought FF 93m and BF 22m on Friday as the French and Belgian francs were fixed at their EMS floor against the D-mark but support for the two currencies on the open market was probably far more significant.

Government officials here stress that the latest alteration of EMS parity—the sixth since the system was formed more than three years ago—would not have been possible without a tougher domestic stance by the high-inflation member countries.

Currency moves alone, it was feared, would have paved the way for yet another realignment before long. That, in turn, it is felt, would have undermined the system's credibility and, therefore, endangered its very existence.

Attention is drawn to the difference between the weekend's EMS move and the major realignment in October last year, followed in February by devaluation of the relatively less important Belgian franc and Dutch krona.

Last October, it is noted, the devaluation of the franc by 3 per cent was accompanied by no domestic policy changes, likely to reduce the French inflation rate—which was, and remains, more than double the German one. This time, the French are introducing what the Germans see as a tough package. If it really bites as Bonn fervently hopes, it will help to bring down French inflation and costs, improve French competitiveness and underpin the franc.

The Germans were told about the French intention to devalue and to introduce stability measures in the margins of the Western economic summit conference in Versailles a week ago.

Both for the German Government and the independent central bank, the Bundesbank, the French action is a major relief. It is described here as the satisfactory result of a "learning process" which has been under way since the new leftist administration came to power.

THE FRENCH AUSTERITY PACKAGE

BY DAVID HOUSEGO IN PARIS

"WE FOLLOW the same policy. We retain the same objectives," said M Mitterrand on Wednesday last week. Anybody listening to the French President at his press conference—more confident and assured than ever—had good reason to doubt whether serious measures were in the pipeline to tackle the gravity of France's economic problems and the risk of continuing to run an inflation rate three times that of West Germany.

What is now clear after the weekend's events is that M Mitterrand had resigned himself to a devaluation some time ago and was prepared for the stabilisation measures to accompany it. In private conversations at the Versailles economic summit, he and his ministers made clear that they had been won over to the virtue of pruning budget deficits.

But M Mitterrand has divided the political task. He has taken on himself the role of national leader who stands above the day-to-day conflict but nonetheless reassures the Socialist

Party faithful and the Communists that the Government holds to its charted course. It has been left to M Pierre Mauroy, the Prime Minister and M Jacques Delors, the Finance Minister, to announce the bitter medicine and to take the blame if it falls.

To have been forced within eight months into a second devaluation and into austerity measures is undoubtedly a humiliation for the Socialists.

M Mitterrand needs no reminding that the last time a French Government imposed a stabilisation package was in 1976 after the attempt by M Jacques Chirac—then Prime Minister and now leader of the Opposition—to reflate the economy ended also in dangerously high rates of inflation and a widening trade deficit.

The subsequent measures imposed by M Raymond Barre, who took over as Prime Minister, also included wage and price controls. The emphasis now being given to combating inflation—almost to

eclipsing the Socialists' initial goal of bringing down unemployment—also smacks of the policies of M Barre that the Socialists so vigorously denounced.

The question remains whether yesterday's measures will succeed in removing the divergence in French economic performance and preventing a further devaluation.

The feature being given most weight yesterday was the four month wage and price freeze. This is not entirely what M Delors would have wanted because the squeeze it will put on already depressed company profit margins will be a further disincentive to investment.

The business community will also be discouraged by the freeze on dividend distribution—evidently intended as a gesture to unions to show that the burden is being evenly shared.

But a price freeze has long been championed by the radical wing of the Socialist Party as diminishing the rhythm of inflation by enabling lower wage settlements; that nonetheless

maintain worker purchasing power. The Government hope to follow the freeze by a negotiated wage policy.

If this combination has historically never worked in France, the Government is putting its hopes in the belief that the unions will accept from the Socialists an austere regime that they would not accept from the right. Initial talks between the right. Initial talks between Government, unions and employers on how to break the inflation wage index link that has continually kept French inflation high are to begin on Thursday.

At first sight the measures to follow the budget deficit look less severe than the French had signalled to the Germans or M Delors appeared to be indicating to his fellow finance ministers over the weekend.

The goal this year is to hold the deficit at 3 per cent of GNP—equivalent to Pfr 1080bn on the basis of a now anticipated growth in real GNP of 2 per cent. The initial budget estimates for 1982 had provided for a Pfr 95bn deficit or equivalent to 2.6 per cent of then predicted GNP. The combination of lower tax receipts as the result of lower economic growth and ballooning expenditure had raised the probable deficit to Pfr 125bn.

For 1983, the Government announced yesterday a budget deficit ceiling of Pfr 120bn, equal to 3 per cent of GNP. They appear to hope to achieve this by sharp cuts in current expenditure (estimated to rise by 20 per cent this year).

The administration thus hopes to retain fixed capital public investment as both major stimulus of growth and the "locomotive" for modernising French industry. President Mitterrand announced last week that the Government would invest Pfr 25bn next year in the competitive nationalised sectors.

Nonetheless, as a result of both the deflationary measures and lower than anticipated international growth, the Government now expects only a 2.2 per cent rise in GNP next year. This compares with the more than 3 per cent growth it had

situation in a show of solidarity and co-operation, and emerged strengthened.

For once this ritual declaration may have some content. On Saturday, as it faced its third realignment in nine months, the EMS claim to have established a zone of monetary stability in Europe was beginning to sound a little hollow. Saturday's agreement and its consequences could mark a coming of age.

The Germans were told about the French intention to devalue and to introduce stability measures in the margins of the Western economic summit conference in Versailles a week ago.

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OVERSEAS NEWS

Armed push against rebels reported in southern Zimbabwe

HARARE — Intense military activity was reported this weekend in the troubled southern Zimbabwe province of Matabeleland.

Local residents said dozens of air force transport planes designed for paratroop drops had been seen heading south in recent days into bush and mountains frequented by groups of armed dissidents.

Travellers arriving in Bulawayo, the provincial capital, reported seeing paratroop landing in the Matobo Mountains in midweek, followed by prolonged bursts of gunfire.

The government has not commented on the reports. But Prime Minister Robert Mugabe has repeatedly promised to crush dissidents who have been responsible for a recent spate of killings and robberies in southern and western districts.

At least 25 people have been killed in Matabeleland in the past two months. The Government has blamed ex-guerrillas loyal to Matabeleland-based opposition leader Joshua Nkomo, who was sacked from

the ruling coalition in February following allegations he was plotting a coup. Mr Nkomo denies the accusation.

Diplomats say up to 2,000 ex-guerrillas of Mr Nkomo's Zippa forces have deserted from the 60,000-man national army since February.

Other officials said groups of armed men in camouflage uniforms had been seen moving through rural areas, often in groups of 30 to 40.

Local people in Bulawayo yesterday said camouflaged air force Dakota transports were constantly flying south over the city. Their rear doors, used for paratroop drops, were wide open, they said.

One said he had counted 12 planes. Locals said activity appeared to be centred on the Kezi district, halfway between Bulawayo and the border with South Africa.

Diplomats reported a major push against bandits in the Tjoloto area north west of Bulawayo three weeks ago, involving troops of the national army.

Reuters



Ambrosiano chairman disappears

By Rupert Cornwell in Rome

THE BOARD of Banco Ambrosiano, at the head of Italy's biggest privately-owned banking group, was meeting last night to examine its position following the mysterious disappearance of Sig Roberto Calvi, the bank's chairman.

Sig Calvi was last seen on Thursday evening at his Rome flat. Since then, his whereabouts have been unknown. It is thought that either he has been kidnapped or that he has disappeared deliberately.

He has been one of the most controversial figures on the Italian banking scene. On June 21, a Milan court is due to hear his appeal against his sentencing last July to a four-year jail term on currency offences. He has been at liberty but deprived of his passport.

His name also featured on the membership list of the disbanded P-2 Freemasons lodge. Sig Calvi provoked further controversy last year when La Centrale, a financial company controlled by Ambrosiano, bought a 40 per cent stake in Corriere della Sera, Italy's biggest daily newspaper.

Sig Calvi has kept very tight personal control of Ambrosiano's affairs. In his absence, authority is likely to pass to Sig Roberto Rosone, the bank's senior deputy chairman. The Milan Bourse authorities have indicated that, for the moment at least, they do not intend to suspend trading in Ambrosiano and its associate companies.

Tension grips Honduras after wave of arrests

By OUR MANAGUA CORRESPONDENT

MORE THAN 60 arrests have been made in Honduras over the past few weeks involving trade unions and student leaders opposed to the Government. The security forces are known to have a list of 4,000 people, both Hondurans and foreigners, who are not allowed to enter or leave the country for political reasons.

The list is widely believed to include the name of Bianca Jagger who last year witnessed, and subsequently denounced, the abduction of Salvadoran refugees by the Salvadoran Army from camps inside Honduras along its border with El Salvador.

The Supreme Court last week ruled that the internal elections for the key post of rector in the autonomous State University had been invalid — and that

those participating in them may be subject to criminal proceedings.

The university has been the main focus of opposition to a series of military governments.

Sr Juan Almandarez the rector for the past three years, has the subject of death threats in recent months. He is also the target of a virulent press campaign against Government opponents.

University authorities have accused the Government of spending \$500,000 on the campaign against the university.

The new Chilean ambassador to Honduras declared on Friday that his country would increase military aid to the Honduran Government in the coming months. This has raised fears that the new clampdown is a beginning of an intensifying wave of political repression.

President Shagari to seek re-election in Nigeria

By MICHAEL HOLMAN IN LAGOS

THE National Party of Nigeria (NPN) has nominated Pres. Shehu Shagari as its presidential candidate in the elections due to be held towards the end of next year.

The president was the sole nominee at the special NPN convention at the National Arts Theatre, Lagos, which was attended by 3,000 delegates from Nigeria's 19 states and from the federal capital territory of Abuja.

The president's nomination came as no surprise. What will attract greater interest, however, is the contest for the vice-presidential nomination at the end of this year.

The current vice-president, Dr Alex Ekwueme, who is an Ibo from eastern Nigeria, is likely to face several challengers.

Campaigning for next year's national elections is already under way. But issues are taking second place to the complex negotiations within and between NPN's main rivals—the Unity Party of Nigeria (UPN), led by Chief Obafemi Awolowo, and Dr Nnamdi Azikiwe's Nigerian People's Party (NPP). These two parties, together

with two minor parties, have formed the Progressive People's Alliance (PPA). If this alliance is maintained it will present a formidable challenge. It is far from certain, however, that the PPA will agree on its leadership or programme.

The UPN holds five southwest states, the NPP three states, including two which are dominated by the Ibo people. President Shagari's NPN took seven states in the 1979 election.

The constitution stipulates that a successful presidential candidate must win at least 35 per cent of the votes in two thirds of the 19 states.

BA Baghdad flights resume

BRITISH AIRWAYS will resume services to Baghdad later this month for the first time since the outbreak of the Gulf War in September 1980.

The first flight will leave on June 24. There will be a weekly TriStar 500 service leaving Heathrow every Thursday, flying direct to Baghdad and returning on Friday via Amman.

Barclaycard Interest Rate.

NOTICE TO CARDHOLDERS

Barclaycard is pleased to announce a reduction in its monthly rate of interest charged to cardholders from 2.25% to 2.00% (equivalent to an annual rate of charge of 26.8% for purchases and, typically, 27.2% for Cash Advances).

Clause 5(a) (i) of the Conditions of Use is amended accordingly.

Interest at the new rate, calculated on the daily balances left outstanding from the previous statement date will be charged and shown on cardholders' statements issued from 1st July 1982 and thereafter until further notice. No interest is charged if the whole of the outstanding balance is repaid by the 25th day following the date of the statement.



Barclaycard, Northampton NN1 1SG.
Barclays Bank PLC, 54 Lombard Street, London EC3P 3AH.

Victorious Mauritian Left reassures critics

BY BERNARD SIMON IN PORT LOUIS

MAURITIUS'S left-wing government-elect, swept to power by a massive victory in last Friday's elections, is going out of its way to reassure both supporters and critics that it will not abuse its overwhelming mandate.

Leaders of the new government, which will be sworn in by the island's governor-general later this week, promised, after election results were announced on Saturday, that the constitution will be amended to provide for compulsory elections every five years.

Mr Paul Berenger, the winning coalition's chief strategist and Finance Minister-designate, said in a foreign policy speech yesterday: "we will not rush into anything."

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UK NEWS

Final decision on youth training expected soon

By ALAN PIKE

A DECISION by Mr Norman Tebbit, the Employment Secretary, on the final shape of the proposed new Youth Training Scheme is likely this week or next.

The most difficult conclusion Mr Tebbit has to reach is over the question of whether 16-year-olds who refuse to take part should be denied supplementary benefit. Mr Tebbit originally decided that they should and has strongly and publicly supported the view that benefit should be withdrawn.

The Manpower Services Commission (MSC) has, however, unanimously told the Government that it believes benefit should still be available. A decision to withdraw benefit would be seen by trade union leaders as making the training scheme compulsory, and would be likely to provoke the withdrawal of TUC co-operation from the entire venture. Also, employers have shown no enthusiasm for having reluctant, and possibly disruptive, young people forced into the scheme for purely financial reasons.

Youth organisations have urged the Government to drop its proposal to withdraw the right to benefit from those who refuse to take part. The Commons Employment Committee has warned that the issue should not be allowed to pre-empt the introduction of the scheme.

Guidebook details EEC and UK aids to industry

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

THE Government spent more than £1.5bn last year to provide help to industry in various forms — regional development grants, small-firm development schemes, research and development assistance, energy-saving schemes, soft loans, and inner-city aid.

Despite it all, there was still a large number of concerns unaware of what was available or even, in some cases, that anything at all was available. Such ignorance was partly the Government's fault. There were so many different schemes that it was almost impossible for the applicant to keep check on them, and virtually impossible for the Government to advertise them all in any depth because of cost.

Now there is a book to show how extensive the assistance schemes are. *Industrial Aids in the UK 1982*: A Businessmen's Guide, by Gesa Walker and Kevin Allen, both of the University of Strathclyde's Centre

for the Study of Public Policy, runs to 455 pages.

Mr Allen, the centre's co-director, has tried his hand at this sort of guide before. Last year, the co-authors not only published the first volume of this guide to British aids but he, with a different colleague, also produced a weighty survey of regional incentives in the EEC countries with Portugal and Sweden.

The 1982 edition of *Industrial Aids* includes a 72-page section on 124 forms of assistance available from the European Community.

The information categorised has been set out in a standard format: to cover such things as the incentive, the awarding body, application deadlines, eligible expenditure and application procedure.

Industrial Aids in the UK 1982: from the Centre for the Study of Public Policy, University of Strathclyde, Glasgow; £11.95 hardback, £8.95 paperback.

SHIPPING REPORT

Tanker inquiries down as conflicts hit market

By HAZEL DUFFY

THE MILITARY conflicts last week in the Near and Middle East resulted in a low level of inquiries on the tanker market.

Reports from brokers indicate that activity in vessels loading out of Kharg Island, which has been relatively active in recent weeks, dropped back considerably last week. Those figures which have been concluded, however, show some slight improvement in rates, reflecting the additional war risk premium for proceeding to Kharg Island.

Galbraith Wrightson reports a fixture by Exxon as setting the pace in tanker rates last week. Exxon has placed a 450,000-tonne VLCC with a cargo of approximately 430,000 tonnes loading out of June 25, Arabian Gulf/West, at Worldscale 13½ if the unit proceeds at 10 knots or Worldscale 16 for a 12 knot performance.

The deal is coupled with up to 120 days' storage at a rate of \$8,500 per day.

Elsewhere, tanker activity out of Indonesia and the UK/Continent is reported as being a little brisker. E. A. Gibson

reports a fixture of a 102,000 tonner to the U.S. Gulf at Worldscale 40, compared to Worldscale 39 for a 69,000 tonner for the same voyage, reflecting a shortage of units in excess of 100,000 tons.

In the bulk carrier market, Galbraith Wrightson forecasts a continued oversupply of ships for ore/coal trades for at least another year and a half, following a fall in Japanese steel exports by 15 per cent in April over March. Japanese steel production is forecast as likely to be cut in July/September with further falls in exports.

The brokers predict that there is room for charterers to drive freight several points lower before more owners withdraw ships and the bottom of the recession is reached.

The Transatlantic grain rate, being quoted at \$8 per ton, and the possibility of further falls, is also predicted to lead inevitably to lay-ups for dry cargo owners. The rate is only \$1 above the February rate, which was the lowest level for several years.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)			
Mar. '82	Feb. '82	Jan. '82	Mar. '81
UK	71,967	72,291	72,585
W. Germany	37,088	36,536	37,467
Belgium	2,862	2,967	3,264
Ireland	13,314	14,509	17,790
USA	9,121	9,276	9,534
Spain	23,033	24,480	24,579
Netherlands	8,055	7,748	7,654
France	34,302	34,295	39,976
			37,424

INSURANCE

Life assurance makes modest start to year

By ERIC SHORT

THE UK LIFE assurance industry made a modest start to 1982.

Figures from the Life Office Association show that new annual premiums in the first quarter of this year on individual life and personal pensions increased by just 5 per cent on the corresponding quarter for last year to £226m.

Single premiums did a little better, advancing 14 per cent to £50.7m.

It was claimed that this threat was simply part of the war of nerves between the two sides.

The European Commission has been given a mandate by the Council of Ministers to seek a cut of 10 per cent in the level of imports in five sensitive product areas.

Mr Ian MacArthur, director of the British Textile Confederation, said: "We are in regular contact with Brussels and we know that the Commission's negotiators are determined to achieve satisfactory agreements strictly within the terms of the mandate agreed by the Council of Ministers."

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UK NEWS

Components supplier to Talbot cuts dependence

By Arthur Smith, Midlands Correspondent

HILLS PRECISION, the motor components subsidiary of Talbot, has announced details of a £750,000 investment programme to help reduce dependence upon the parent company. The company is seeking expansion by introducing new products and breaking into markets outside the automotive industry.

Hills Precision, acquired by Rootes Motors in the 1950s, became almost totally dependent on its parent's car and truck assembly operations as ownership passed first to Chrysler and then Talbot, the UK subsidiary of Peugeot of France.

The progressive decline of car assembly from around 5,000 vehicles a week to the present 1,000 inevitably posed problems for Hill's two factories at Birmingham and Coventry. The biggest impact came last year, 1981, with the closure of the Linwood assembly plant, Scotland, producing around 1,500 cars a week.

"That really concentrated minds. We had to go out and fight for more work," according to Mr David Brookman, who heads up Hills Precision.

The decision was taken to spend £750,000 on new equipment and technology.

There is serious over-capacity and cut-price competition in the products supplied by the company to a depressed car market. Hills makes plastic, zinc and die-casting components, such as fascia panels, window winders and door handles.

Investment in new technology gives an advantage in price and quality necessary to sustain a profitable business. Mr Brookman said, "We price to make a profit. We have saved jobs but the objective is not to create busy fools."

In spite of the Linwood closure Hills has held together a workforce of around 300, albeit at the cost of some temporary short time working.

He says that of the £12m a year turnover the proportion going to sources other than Talbot has trebled in the past year to £2.5m. "We will double that figure again in the next 12 months. That much is clear from the way orders are coming in already."

Hills Precision has been established as an autonomous division of Talbot with its own management structure.

Maurice Samuelson reports on how Crown will be staying in business

Reed is sticking to wallpaper

THE WALLPAPER industry has contracted so sharply because of changed tastes in interior decoration that Reed International (owner of Crown, the market leader), recently gave serious consideration to whether or not to leave the industry.

Reed's main board decided to stick to wallpaper in the light of a private report by McKinsey, the international consultancy, which analysed the declining global prospects for the industry over the next 10 years and suggested how Crown could become profitable again.

The road to recovery, on which Crown embarked while the report was being compiled, involved the elimination of Crown's large over-capacity. It took in other measures and market assessments which the company is keeping to itself.

How close Reed came to quitting the industry was disclosed this week by Mr Fred Lewis, Crown's chief executive for the past two years and the man who brought in McKinsey's experts.

He describes Reed's decision to retain Crown as a "watershed" in his company's fortunes. As a result, it was no longer on probation and was investing

in new equipment and warehouse facilities.

Had the decision gone the other way, it would have been a poignant stab for the entire industry. Crown's head office and its mill at Darwen, near Blackburn, occupy the site where, in 1840, Charles Potter and his brothers began the first commercial production of wallpaper by running paper through rotary printing machines designed for textiles.

The closure of Crown would have made the industry's birthplace the death-bed of its leading present-day representative.

The only other Crown mill—

once the one at Bredbury, near Stockport is closed down—is that at Oldham. Thirty years ago, there were 11 Crown mills with 4,000 employees. Now the workforce is down to 1,200. Capacity is also at an all-time low—25m rolls of paper a year, compared to 65m six years ago.

Streamlining has left the company with only one warehouse, instead of one per mill. The company will produce fewer than 700 new pattern variations a year, instead of 2,000.

In 1980, when Mr Lewis took over, he was given two years to report on whether the Reed Decorative Products group

should stay in wall-coverings. He was also asked to cut Crown's capacity and to rejuvenate management. The last two directives had been largely implemented by the time the McKinsey report was put to the Reed main board in March.

With a slimmer Crown committed to stay aggressively in business, Mr Lewis says no more closures are contemplated, while the company intends to hold not less than 25 per cent of the £140m-a-year UK market. Its share is 33 per cent, if one adds Crown's output of 10m rolls of Anaglypta and other "white" paper.

As to the 13 other UK manufacturers, he claims four are healthy but some of the others may go out of business.

Among Crown's healthiest rivals is Coloroll. After a mere 10 years in the business, it claims to be neck-and-neck with Crown as a wallpaper brand leader. (Coloroll recently attracted a £17.5m take-over bid from the Charterhouse Group.)

Crown's own decline from 85 per cent of the market 20 years ago, mirrors that of the UK wallpaper market as a whole. Once easily the biggest in the world, the UK market is now

about the same size as those of France and West Germany—about 70m rolls a year are bought in each country.

As regards the geographical structure of the UK market, most wallpaper buyers used to be householders in the industrial North of England, but sales there are not markedly different to those in other parts of the country.

There have also been big changes in the way wallpaper is distributed. At the height of Crown's prosperity, most of its sales went through wholesale merchandisers. Now, Mr Lewis says, it is being sold "like a commodity," with 65 per cent of the trade going through multiple chains and what he calls "shed operations."

One thing which has not changed is Britain's prominence in the global market for wallpaper. The UK industry sells 30 per cent of its production abroad. Crown's main outlets are on the Continent and in Australia and North America.

Another constant is the location of the bulk of UK wallpaper mills within a 30-mile radius of Darwen—a reminder of the industry's kinship with the once-prosperous Lancashire textile industry.

Swan National offers 'big savings' on fleet fuel bills

By JOHN GRIFFITHS

SWAN NATIONAL Rentals, part of the TSB Group, has devised a monitoring scheme which it claims could save companies "thousands of pounds" on fuel bills for car fleets.

Although Swan National says it has spent £200,000 on introducing the scheme, it is being offered free to any companies running a fleet of 15 or more cars.

Swan expects in return to win increased car rentals business and extra demand at its 60-strong network of filling stations.

Drivers authorised by companies which take up Swan's offer of a credit account will be able to obtain fuel from Swan garages. One fortnightly computerised invoice will be sent covering supplies from all stations.

Drivers will be able to obtain only fuel, so abuses such as cigarettes being billed to the company will be eliminated.

Self-written sick notes in force from today

PEOPLE OFF work will be able from today to write their own sick notes for the first seven days of illness instead of getting a certificate from a doctor.

National Insurance forms, which the patient fills in himself, will be available from offices of the Department of Health, doctors' receptionists and hospitals. Benefit will continue to be paid after four days under the new system.

After the first seven days of illness, excluding Sundays, a medical statement must be obtained from a doctor for benefit to continue.

If more than four self-certified claims are made in 12 months, the department will check, and the patient's doctor be asked to report whether benefit should be given.

The British Medical Association, which has pressed for self-certification for years, said the system would give doctors more time with patients who needed medical attention, rather than those who just needed a

signature. Some employers may still insist on employees producing a certificate signed by a doctor if they are off work. A doctor is not obliged to provide it, says the BMA, and may charge a fee for it.

The Labour Research Department, a trade union-sponsored organisation, said in a booklet on self-certification, that it had been told by the department that anyone too ill to collect a form can telephone the office for one to be sent to him or her with a reply-paid envelope.

Many employers now give more sick pay than laid down by the National Insurance scheme.

Some will rely on the Health Department form, passing it on to the department's office. Others will issue their own forms.

Self-Certification: The LRD Guide, Labour Research Department, 78 Blackfriars Road, London; 45p (incl. postage).



Mr Prior: determined

Ulster Bill 'will go through'

By Our Political Editor

MR JAMES PRIOR, Ulster Secretary, yesterday dismissed Commons opposition to the Northern Ireland Bill as not having much breadth.

He said opposition was restricted to a few back-benchers. The Bill proposes a programme of rolling devolution for the province with local politicians taking on more responsibilities.

His comments follow two all-night sittings on the committee stage and the prospect of two more this week. About two dozen Tory MPs have joined Ulster Unionists in trying to delay the Bill's passage.

Opponents' tactics appear to have produced a counter-reaction. Some Tory MPs lost two nights' sleep to support the Government. Their mood was expressed in vigorous exchanges at the Tory back-bench 1922 committee on Thursday.

Some MPs criticised the role of Mr Ian Gow, Mrs Thatcher's parliamentary private secretary. He has been accused of being sympathetic and encouraging to the rebels, while voting with the Government.

Senior Ministers will wait until after this week's two sittings before deciding whether to impose a guillotine on further discussion of the Bill. This is looking increasingly likely, though Mr Prior said yesterday he hoped this would not be necessary.

In an interview on the BBC World this weekend programme, Mr Prior said he was convinced the Bill would go through.

Labour Party 'would reimpose capital outflow controls'

By PETER RIDDELL, POLITICAL EDITOR

A LABOUR government would reimpose controls on the movement overseas of capital from the UK. Mr Peter Shore, the Shadow Chancellor, said yesterday.

There are signs that the Conservative and Ulster election, on June 24, will check Labour's run of disasters by election results. An Observer NOP poll, published yesterday, suggests that Labour will take a

large part of the seats involved represent the collective and often communally savings of men and women at work in Britain," he added.

Mr Shore said, at a by-election meeting in Aldridge, that the "scandal of capital outflow" explained party's "why the UK is poorer now than it was three years ago."

However, he said, overseas investment can often be in the UK's interest, given the complexities of international trade and given the activities of British companies overseas.

Mr Shore laid out the economic policies of a "future Labour government". He said there was a great difference between an "orderly" and restricted movement of capital and a total free-for-all.

"What makes this even more unacceptable is that a very

large part of the savings of the U.S. Administration.

A major theme of the UN speech, on which she worked over the weekend, is likely to be the need for disarmament negotiations not to concentrate exclusively on nuclear arms, but to consider other developments, particularly of conventional arms.

She is likely to urge a flexible approach to disarmament, without undue concentration on legal language or predetermined timetable for negotiation.

Tories name Gower man

By ROBIN REEVES, WELSH CORRESPONDENT

THE WELSH Conservative Party, anxious not to be caught out by an early by-election in Gower following the death of the MP there, has named Mr Trevor Llewellyn as its prospective candidate for the constituency at the weekend.

Mr Llewellyn, a 35-year-old accountant, fought Gower for the Conservatives in the last general election in 1979. He reduced the Labour majority of Mr Ifor Davies, the MP for Gower, who died a week ago.

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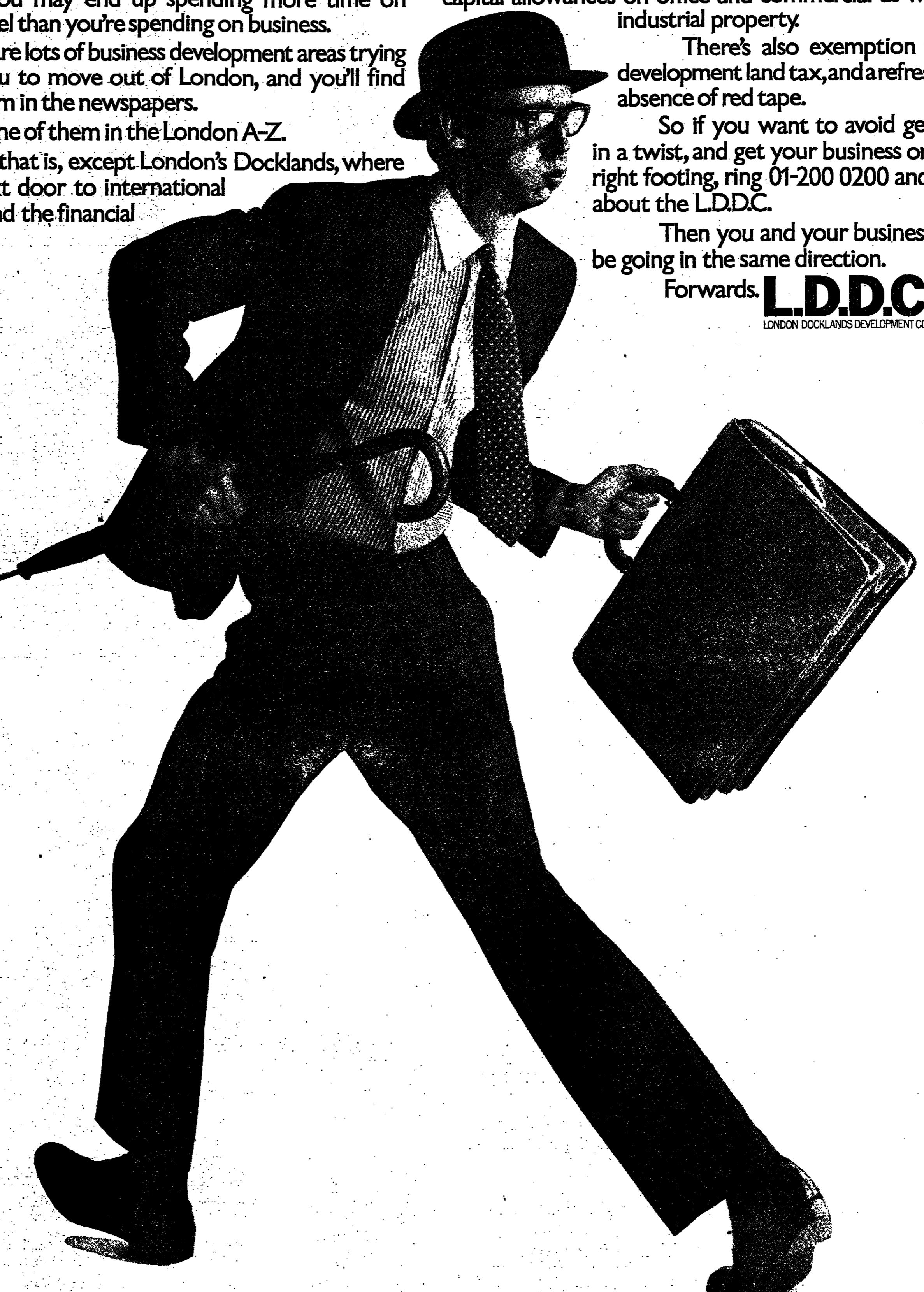
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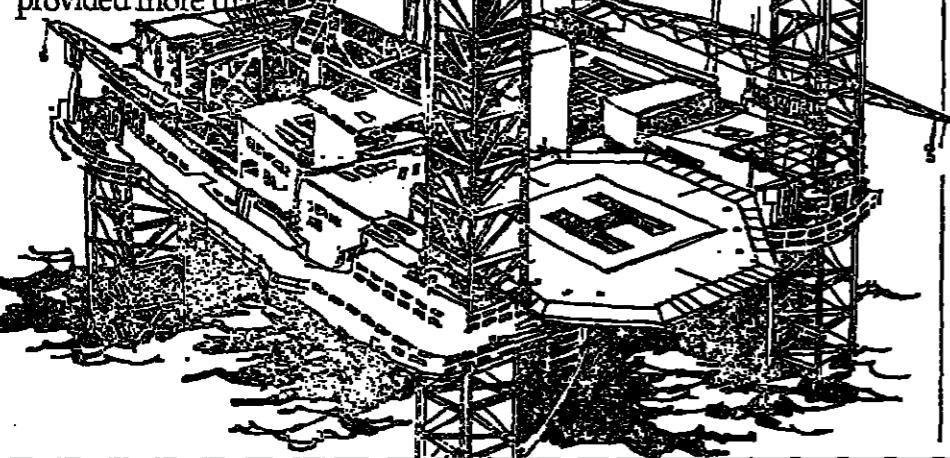
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UK NEWS - LABOUR

Insurance staff may take action

By Brian Groom, Labour Staff

STAFF AT Commercial Union Assurance may take industrial action for the first time over a 7.5 per cent pay offer. Details in most insurance companies have been between 3 and 10 per cent.

The company invoked its disputes procedure when the leaders of the Commercial Union Group Staff Association recommended rejection in a ballot. The association's 5,800 members rejected the offer overwhelmingly.

Staff negotiators had either board members today and either side could insist on binding arbitration if there is no settlement.

Leaders of the staff association have not ruled out industrial action, even though this could breach the procedure.

The Association of Scientific, Technical and Managerial Staffs (ASTMS), with 75,000 members in the insurance industry, said yesterday it was "very pleased" with results from its pay bargaining so far.

It acknowledged a few poor settlements, but listed 12 deals of 9 per cent or more. Others were about 8.5 per cent.

Mr Peter Kennedy, ASTMS national officer, said negotiations began with a new, aggressive mood among employers, who for the first time tried to settle some way below the retail price index. Some began with 7 per cent offers, and it appeared there was an attempt to impose an 8 per cent norm, he said.

There was evidence of political pressure, particularly from the Confederation of British Industry, to stop settlements running ahead of those in manufacturing and other industries.

The effect of this diminished as the round progressed, and some of the best settlements were achieved as inflation fell from 12 per cent in January to 9.4 per cent in April.

Higher settlements included: Royal (10.75 per cent), Norwich Union (9), Legal and General (9, plus other benefits), Prudential office staff (9), Pearl (9.5), Royal London (10-12.2, plus lump sum), Zurich (10).

ICI unions back 8% deal

TRADE UNIONS representing 37,000 manual workers employed by Imperial Chemical Industries are to recommend acceptance of the company's latest pay offer, amounting to 8 per cent.

Mr David Werburtion, chairman of the signatory unions' committee, said: "In no way does this proposed pay deal affect our opposition to massive job cuts."

As the miners marched on Saturday through the centre of the city on their way to the park, they passed the gates of Queensberry House Hospital where red-cloaked nurses were lining the pavement to see them go by. Mr Mick McGahey, the Scottish miners' president, and colleagues at the head of the column stepped aside to

clasp hands of old people in wheelchairs and to pledge their support for the nurses' cause.

For the militant miners of Scotland—as for their colleagues in Yorkshire who gave up a day's pay recently for health workers in dispute—the combination of industrial workers and nurses is more than a practical demonstration of the fight for higher wages. It is also meant to show the Government that labour solidarity survives and that trade union legislation will not undermine it.

That point was made explicitly in Holyrood Park by one of the invited speakers, Mr Jim Mortimer, the former chairman of ACAS, who is soon to become general secretary of the Labour Party.

The Government's Employ-

Right-led unions back automatic representation on TUC council

BY JOHN LLOYD, LABOUR EDITOR

UNIONS pushing for change on the General Council of the Trades Union Congress have agreed a common form of representation on the council which would mean a complete break with the present system of elections.

Adoption of this system would mean that the election of members by trade group—the present method—would disappear. The 23 or 24 large unions would have at least one representative without election, according to a numerical formula. The electoral element would be confined to unions with less than 100,000 members, but not arranged in groups.

The pro-change unions favour this system for a variety of reasons. One is the need to get as much unity as possible in face of a relentless onslaught on "automaticity" by unions largely on the left, who oppose change.

The anti-change unions will not plump for any of the options. They will argue that all the options on offer are undemocratic, because they all assume automatic placing rather than the present electoral system.

They believe they can muster a majority behind this argument at the next congress in September and thus reverse last year's decision.

The options proposed by the TUC include—besides the

favoured single list option—two based on trade groups and two based on groupings by size. One from each of these two pairs is based on the voting for representatives being confined to the particular groups, while the other allows for voting by all the unions for the representatives from each group.

The suggested arrangement for trade groups shows fundamental alterations to the time-honoured system, and is a model of how a more rational trade group structure might work.

In place of the present 18 groups, the TUC proposes seven: transport (including railways); engineering and metal trades (including steel); mining, construction, woodworking and ceramics; textiles, clothing and footwear; agriculture, food, drink, tobacco and distribution; public employees; and printing, professional, scientific, clerical and entertainment.

However, the smaller unions who support change believe that any group system would not be sufficiently responsive to the relatively-rapid shifts in the nature and size of union membership, without frequent and confusing changes.

ment Bill was designed to outlaw solidarity, he declared. "The miners are setting a magnificent example to the rest of the trade union movement in support of the nurses."

The battle in the South Atlantic provided the other dominant theme for the guest speakers: Mr Martin Flannery, the left-wing Labour MP for Sheffield Hillsborough, Mr Alan Sapper, the chairman of the TUC this year, and Mr Peter Heathfield, secretary of the Derbyshire area of the National Union of Mineworkers.

Another talking point was the elevation last week of Mr Joe Gormley, former national president of the NUM, to the peerage. "I always said he would be Lord Joe before he was Saint Joe," was Mr McGahey's only comment.

Mr Heathfield questioned whether the traditional procedure, whereby a sword is lowered onto the shoulder of honoured citizens, should not be re-examined. "Perhaps we should have a working party to suggest that the sword could in future usefully be moved in a horizontal manner," he said.



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At this writing, more than ten 600s are already in service, and over 25 more are in completion centers. More than 6,000 fleet hours have already been accumulated by these aircraft. And more than 30 Atlantic crossings were made during those hours.

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(The fact is, even far smaller jets like the Falcon 50 and the Falcon 20F fail to achieve any meaningful advantage over either Challenger in fuel efficiency. While a Gulfstream III can consume as much as 40% to 60% more than a 600 or 601* depending on trip length.)

Actually, there is one other thing we'd like to say. If you want to find out more about the Challenger family of business jets, the man to speak to is Mr. James B. Taylor, President of Canadair Inc. You can call him at (203) 226-1581, or write him at Canadair Inc., 274 Riverside Avenue, Westport, CT 06880.

In the Mideast business world, TAG Aeronautics Ltd. is the exclusive distributor and representative for Challenger sales and support. For further information, contact Adel A. Oubari, Vice President, TAG Aeronautics Ltd., 14 Rue Charles Bonnet, 1211 Geneva 12, Switzerland. Phone: (022) 46 17 17. Telex: 289 084.

And you might as well know now. The back orders have already started.

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*Challenger 601 data are based on wind tunnel tests and continuing flight tests. For performance guarantees, see technical specifications.

BUILDING AND CIVIL ENGINEERING

Road to Baghdad

OVE ARUP has won an international competition for a contract for one of the most important projects ever carried out in Baghdad.

The £160m scheme is called the Bab al Sheikh (the name literally means the Sheikh's gate) and the Baghdad municipality's proposals for a new road to sever two old quarters of the city posed such difficult problems that a solution was sought by creating the competition early in 1981.

Arup says it believes its success in securing one of its largest-ever fees is because it best appreciated the problems involved. Recognised the total interaction of road site, in harmonising the new scheme with the existing environment.

The particular character of the quarter—one of the oldest in Baghdad—will be strengthened by the resurrection of urban gateways at each end of the street, and a shopping bridge spanning the road which allows pedestrians contact and freedom of movement across the quarter.

Courtyards, fountains, traditional Baghdad bricks, timber screens, and plantations give shade and, says Arup.

DEBORAH PICKERING

Fighting the North Sea

ON FEBRUARY 1, 1983, the people of Zeeland, the Dutch province to the south west of Rotterdam, were confronted by a nightmare. The North Sea rose in a vast, black swell burst through the fragile dikes along the deeply indented coast and surged across 150,000 hectares of man-made land.

The road itself is 700 metres long—the equivalent length of Regent Street, between Oxford Circus and Piccadilly—and will be wholly landscaped from start to finish.

The total area of buildings is 130,000 square metres, of which nearly half is being executed by Certified Münchle and Partner, architects of Mannheim, second prize winner in the original competition.

Arup Associates International says the provision of an urban redevelopment of this scale in a strange cultural environment required a maximum effort on the part of its architects and engineers and the work had to be produced in a very short time—only seven months were allowed for design and subsequent production documents.

DEBORAH PICKERING

auditor's report is likely to be a plea for improved inflation accounting.

Zeeland in 1982 is still a remote part of the Netherlands, old fashioned in its ways, at war with the sea and largely dependent on agriculture. The delta project should be an enormous boost to its security and its economy, opening it up to further development and linking it more firmly to Holland's intricate motorway system.

Originally, the project was to have been completed by 1978, but public outcry over damage to the proposed "solid" dam across the eastern Scheldt estuary, had already risen to £1.4bn and that the final reckoning could reach more than £1.7bn. In 1973, before the oil crisis, it was to have cost £1.3bn. The pattern is one not unfamiliar to major construction projects around the world.

Voice have been raised in protest. What has been called the greatest project of the century was labelled "the greatest blunder" and the national court of auditors was instructed by the Government to prepare a report on how the money had been spent.

But while there are those who, in times of recession, are ready to question the value of the eastern Scheldt barrier, the country as a whole is deeply committed to it. No Government could survive its abandonment, and the main point of the

massive gates will rise and hold back and threaten advance on the land.

The height of the gates varies from 5.9 metres near the shore to 11.9 metres in deeper water, and they are operated by machinery designed to function in the most extreme foreseeable conditions. The control centre will include a hydrological and meteorological information system, fault monitoring devices and a computer to help decide when and if the rotation of the gates should be closed.

The piles between the gates each weigh 25,000 tonnes. They are wedged shaped and some 50 metres in height.

By maintaining the familiar rhythms of sea and shore, the Dutch have ensured that fishing, tourism, and wildlife in Zeeland will not be destroyed. The effect will be achieved at great cost but the expenditure is considered well worthwhile by most citizens. The majority of tax-payers, it seems, are willing to shoulder the immense burden, appreciating that not only will the people and way of life of Zeeland be safe but the reputation of Holland's hydraulic engineers will be secured for another 100 years.

WALTER ELLIS

Wooing the world Bank

COLLABORATION with international funding institutions is expected to be an active topic at the 1982 annual conference of the International Federation of Consulting Engineers (FIDIC), which starts its four-day programme in Singapore this morning.

British's Association of Consulting Engineers represents a profession which accounted for 20 per cent of the UK's invisible exports last year and is an active supporter of FIDIC. Major-General P. J. M. Pellecane, secretary of ACE, says that attracting funding agencies like the World Bank has become one of the most valuable functions of the conference.

Questions which the institutions will put forward or answer, he says, will include just how much price is a factor in the early selection of project participants; whether the funds have a quota system in the allocation of money; whether selection should be made by the client, or the funding agency; and whether a project should be commercially viable, or subsidised.

On the latter point, says General Pellecane, the World Bank has become very tough in recent years, whereas some Arab funds and the European Development Fund have been "more munificent".

A fair amount of this year's FIDIC forum boils down to a

restatement of basic principles, such as the role of the independent engineering professional, and what a professional association is there to do.

In context, this is understandable. FIDIC was formed in 1913 and now has a membership of over 30 national associations. But in the past six years it has seen an annual rise in membership of three or four countries, with another three up for election in 1982.

The number of developing country members, says General Pellecane, is now almost as great as undeveloped. FIDIC is trying to make sure that the North/South relationship breeds collaboration, rather than dissent.

They are the Chartered Institute of Public Finance (CIPFA); The Royal Institution of Chartered Surveyors (RICS) and The Society of Chief Architects of Local Authorities (SCALA).

The report was prepared in the light of the Maynard Report, published in July 1980 by the Advisory Committee on Local Building Projects—the role of professional officers in local government".—the 26-page guide has been prepared by a working party made up from three professional organisations.

Government Audit which was severely critical of its cost control procedures of a number of local authorities.

Among the errors cited then were the absence of regular reporting to finance directors, substantial undetected errors in financing claims and variations in contract specifications unsupported by variation orders.

Cubitts London (the wholly owned subsidiary of Tarmac Construction) has won the £2m commission to build the French Embassy's college, to be known as the "Lycée Français" in South Kensington. The five-storey building has been designed to harmonise with existing surroundings combining outstanding external brick characteristics with carefully arranged paved areas. Link bridges provide means of access and egress, and highlighting the grounds will be a bandstand. Classrooms are linked to ancillary rooms with a lift service to all floors, and the contract also includes mechanical and electrical fire protection and security systems. R. Vardi, Architect DESA from Paris in consultation with Pollard, Thomas Edwards and Associates, and designed the project, and Ove Arup and Partners are the commissioned consulting engineers and quantity surveyors.

What's new in building

Teal Claddings says it has the first lightweight insulated aluminium composite panel to be available with an option of core material to give the specifier a range of insulation values to suit a particular application.

A number of insulation values from 0.6W/M²/°C to 0.25W/M²/°C is possible depending on which of the three core materials—extruded polystyrene, polystyrene/resin/cement, polyurethane—is selected.

The new cladding is called Alucopian and comes in 16 standard stove lacquered colours in panel sizes up to a maximum of 800mm high by 1,500mm wide and in thicknesses according to the type of core material from 30mm to 80mm.

New cost control guidelines

NEW GUIDELINES for more effective control in local government building contracts have been published.

Entitled "The Control of Building Projects—the role of professional officers in local government"—the 26-page guide has been prepared by a working party made up from three professional organisations.

They are the Chartered Institute of Public Finance (CIPFA); The Royal Institution of Chartered Surveyors (RICS) and The Society of Chief Architects of Local Authorities (SCALA).

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Financial Times Monday June 14 1982

11

Bryant
construction

Tailored
space
for businesses
SOLIHULL·READING

it has a sponsored housing scheme in conjunction with the West Wiltshire District Council involving construction of 48 low-cost houses on land owned by the Housing Department.

Contracts worth £1.3m have been won by Border Engineering Contractors. These include a new factory, including ancillary buildings and external works, at South Cerney, near Cirencester.

Contracts worth £2.5m have been won by Border Engineering Contractors. These include a new factory, including ancillary buildings and external works, at South Cerney, near Cirencester.

The Northampton area office will carry out the contract for the 122-bedroom Post House Hotel, and associated works, at Histon, Cambridge, for Trusthouse Forte Hotels. This project has a contract value of £2.5m.

Shepherd's Manchester area office, in conjunction with the Borough Surveyor's department of Warrington Borough Council, will complete the film contract for Fordon Leisure Centre in the autumn of 1983. With a name selected by the winner of a school children's competition, the Centre will incorporate a swimming pool, sports hall, sauna and solarium, and will be redeveloped from the former Cheshire County Primary School.

WIMPEY has now won the third phase, valued at £1.4m. This covers the construction of a single-storey, framed factory with a two-storey, admin block on short-bore piles, due for completion in February 1983.

AWARDS FOR TURRIFF include the building of a home for the elderly in Cleckmannshire from the Central Regional Council, Scotland, and improvement work on 46 dwellings at Chilton, Co. Durham, for Sedgefield District Council.

UK CONTRACTS OVERSEAS

AN ASSOCIATE company of TAYLOR WOODROW, Teamwork Malaysia Sdn Bhd, has secured a second contract to extend part of the passenger facilities as Subang International Airport, Kuala Lumpur.

This latest job is worth £2m (33m Malaysian dollars) and covers the design and construction of an extension to an existing passenger transfer corridor. It has been awarded by the Malaysian Government and brings the total value of work being undertaken by the company at Subang Airport to £22m.

The building will be constructed on bored pile foundations and will be a fully air-conditioned, two-storey, reinforced concrete structure, 2,000 ft long, complete with all associated mechanical and electrical services.

Equipment to be supplied includes a strip caster and associated furnaces, cold rolling mill, two foil finishing mills, tension level line, cut-to-length line, five foil annealing furnaces and several conversion lines for aluminium foil.

Part of the Aluminium Industry of Croatia, TLM Sibenik now produces 35,000 tons of rolled products a year, but the new plant will increase the production of rolled products by 17,000 tons, including 6,000 tons of foil.

The building will be constructed on bored pile foundations and will be a fully air-conditioned, two-storey, reinforced concrete structure, 2,000 ft long, complete with all associated mechanical and electrical services.

Stand 33 at BEE

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office

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Integrated Business Information System

REP46122

THE WEEK IN THE COURTS

Extent of the power to arrest

BARELY two years before 1884, liberty has become something to be commemorated in statutes and restricted by statutes. Intoxicated by their zealous worship of the democratic shibboleth of law and order, our legislators and administrators tend to let police powers and police convenience override personal rights and civil liberties.

The protagonists of this preference will take heart from the decision of the majority of the Law Lords in *Wills v. Bowley*. It is a case which has important implications, not only in the judicial interpretation of parliamentary legislation, but also in the controversial realm of the relations between the police and the community.

The events which gave rise to it were humdrum. In the early hours of December 8 1979 in a street in Cardiff, a woman spoke to a policeman in language which resulted in him arresting her. She resisted arrest, even after two colleagues came to help him. Eventually, she was put in a police van.

More than half a year later, at the Cardiff Magistrates' Court on July 8 1980, she was convicted of assaulting the three officers who took part in her arrest, but was acquitted of the alleged offence, for which she had been arrested of using obscene language in a street "to the annoyance of passengers."

The woman appealed against the conviction to the Queen's Bench Divisional Court, but on February 3 1981 her appeal was dismissed.

Yet another year passed, and on May 26 1982 her appeal to the House of Lords was rejected by a majority of three Law Lords to two.

The legislation under review in her appeal was somewhat recondite and antiquated. Few breakfast tables hum with con-

versation about the Town Police Clauses Act 1847. But the alleged offence for which she was originally arrested contravened the provisions of section 28 of that Act.

This section contains in 28 or so paragraphs a code of street misconduct thought then and ever since to be appropriate for police intervention and control through a power of immediate arrest without warrant.

The range of reprehensible activity to be found in those paragraphs is truly amazing: "every person who places . . . any . . . pall . . . on any footway"; "every person who places any lime . . . across any street"; "every person who beats or shakes any carpet, rug or mat (except door-mats, beaten or shaken before the hour of eight in the morning)."

To be eligible for immediate arrest, the miscreant must commit one or other of the forbidding varieties of heinous misconduct "in any street, to the obstruction, annoyance, or danger of the residents or passengers."

Furthermore, a police officer is entitled to arrest only those persons who commit any of those offences "within his view."

The point of law which the House of Lords decided was whether the extent of a constable's power of arrest under section 28 of the Act was confined to cases "where the offence has in fact been committed" or whether the power extended to cases "where a constable honestly believes an offence to have been committed within his view on reasonable grounds derived wholly from his own observation."

His conclusion was that a constable's power of arrest without warrant under section 28 was confined to "cases where the offence has been committed".

The relevant words of the section, as amended, are: "Any constable shall take into custody, without warrant, and without delay, any person who has been committed

within his" (the constable's) "view."

The majority's opinion and decision were expressed in Lord Bridge's speech. He said that "powers of arrest in *flagrante delicto*" remained "of practical importance". The law should be clear and certain.

Police officers charged with the difficult task of maintaining law and order" should be able to receive in their training "clear and confident instructions as to the circumstances in which they may and, those in which they may not, lawfully arrest without warrant persons whom they find, to all appearances, engaged in the commission of a criminal offence."

He also said that "if a power of arrest in *flagrante delicto* is to be effective at all, the person who exercises it needs protection; protection not only against liability to pay damages in tort, but, perhaps more important, against violent resistance to the reasonable force which a person exercising a lawful power of arrest is entitled to use in order to effect and maintain his arrest."

The majority of the Law Lords ruled that the power of arrest under section 28 of the Town Police Clauses Act, 1847, extended to "cases where a constable honestly believes an offence to have been committed within his view on reasonable grounds derived wholly from his own observation".

The Cardiff magistrates decided that the arresting officer honestly and reasonably believed that the woman he arrested was a person who within his view was using obscene language in the street to the annoyance of passengers. Consequently, her arrest was lawful.

Despondent libertarians may wonder whether to shake their matts or beat their breasts.

Justinian

such as Fred Archer, and Sir Gordon Richards. A brief glance at the betting will confirm that they are determined that no-one can back Piggott at realistic odds—he is 2-1 on.

It is a sobering thought for anyone thinking of backing Piggott that a tenner on him in the local betting shop will yield a profit of just £5.50 after the 10 per cent betting tax has been deducted from stake and winnings.

Pat Eddery looks the better bet, both on interest and value. I am more than a little hopeful

that he can start the royal meeting on an explosive note on Befited Earl, who faces Piggott in the final meeting of Tuesday's opening Queen Anne Telephone Numbers.

COVENTRY stakes. The Warren Place juvenile was easy winner of Kempton's Manor Stakes in which he justified odds of 5-1 on to canter to success over

NOTTINGHAM 2.30 Bid Again***
2.30—Northorpe 5.00—Schwarze

WINDSOR 6.45—Mac's Palace 7.35—Prince of Princes 8.05—Dame de Fer** 9.05—Sabre Dance*

that he has been committed

RACING

BY DOMINIC WIGAN

IT IS not advised to back Lester Piggott to finish leading rider at Royal Ascot this week in spite of the fact that he is expected to ride Warren Place-trained runners in almost three-quarters of the royal meeting races.

Bookmakers are well aware that Piggott has more of these races than anyone now riding, or, for that matter, more than the legendary riders of the past,

such as Fred Archer, and Sir Gordon Richards. A brief glance at the betting will confirm that they are determined that no-one can back Piggott at realistic odds—he is 2-1 on.

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CONTRACTS & TENDERS

ALGERIAN POPULAR DEMOCRATIC REPUBLIC MINISTRY FOR EDUCATION AND SCIENTIFIC RESEARCH DIRECTORATE FOR UNIVERSITY INFRASTRUCTURE AND EQUIPMENT SUB-DIRECTORATE FOR PURCHASING AND CONTRACTS Notification of International Call for Tender No. 18/82 "SDMC" A notification of International Call for Tender has been issued with respect to the supply and installation of miscellaneous equipment in the following lots:

Lot No. 1—Kitchen Equipment—Refrigeration—Laundry (Wash) Room

Lot No. 2—Laboratory Equipment (Photographic) intended for the No. 1 Hall of Residence of the University of Blida.

Specifications may be obtained from the head office of the Ministry for Education and Scientific Research, the mention "A.O.I. No. 18/82 "SDMC" Fourniture et Equipment de Divers Matériel de la Cité Universitaire No. 1 de Blida, soumission ne pas ouvrir" (A.O.I. No. 18/82 "SDMC" Supply and Installation of Miscellaneous Equipment for the No. 1 Hall of Residence of the University of Blida, do not open tender). In accordance with circular No. 221 DG-CL-DMP of 4.5.81 from the Ministry of Commerce, the tenders should be accompanied by the following documents:

(a) The Articles of Association of the Company, as well as a list of the main shareholders or partners.

(b) Fiscal position in Algeria and in the country where their head office is maintained.

(c) List of the principal shareholders of the Company.

(d) Balance sheets for the previous two (2) years.

(e) Declaration that the company will not have recourse to Third Parties, in accordance with article 12 of Law No. 78/02 of 11 February 1978, relating to State Monopoly on Foreign Commerce.

(f) Distribution of Share Capital in the case of the tenderer being a Joint Stock Company.

The final date for receipt of tenders is fixed at 60 days from the date of appearance of this notice in the national Press. Tenderers shall remain bound by their offers for a period of 120 days with effect from the closing date of this notice. Your attention is drawn to the fact that this notification excludes amalgamations, representatives of firms, agents and other intermediaries, whose intervention is prohibited by Law No. 78/02 of 11 February 1978 relating to State Monopoly on Foreign Commerce.

TUNISIA

INTERNATIONAL INVITATION OF TENDERS

The Export Promotion Center (CEPEX), Tunisia, proposes to invite for tenders a consulting firm with extensive experience in the textile field to prospect the British market for three Tunisian textile products:

—Denim Indigo jeans
—Denim Indigo fabrics
—Cotton serge fabrics for working clothes

The British consulting firms interested in this tendering may obtain copies of the offer document from the Tunisian Embassy in London, 29 Princess Gate, London SW7.

COMPANY NOTICES

CREDIT LYONNAIS

Limited liability company with capital of FPF 1,344,000,000 Banque Nationale registered in the Liste des Banques Registered Office: 18 rue de la République 69002 LYON Head Office and Management: 19 boulevard des Italiens 75002 PARIS

Trade register: Lyons 8 954 509 741 SIRET 954 509 741 000 11 APE 5902

SECOND NOTICE TO HOLDERS OF USD 10,000 FLOATING RATE NOTES DUE 1983

NOTICE IS HEREBY GIVEN that since the quorum of a quarter of notes outstanding was not present or represented at the ordinary general meeting convened upon first notice for June 7th 1982 to discuss the agenda below an adjourned meeting (second meeting) of the Masse will be held in a room of the head office, 19 boulevard des Italiens, Paris II, at 3 p.m. on the 29th day of June 1982 to discuss the following agenda:

1.—To approve the appointment of Messrs. Bernard POIZAT and Michel MUÑOZ as first representatives of the Masse, as put forth in the offering Circular.

2.—To designate Miss Caroline SAUDE and Mrs Jacqueline JACQUEMET as alternative representatives.

3.—To fix their remuneration.

4.—To determine the place where will be kept the proxies of noteholders represented, together with the attendance sheet and the minutes.

Holders of notes in bearer form wishing to attend or to be represented by proxy must lodge their certificates five days prior to the meeting with the principal offices or branches of any of the following institutions:

—CREDIT LYONNAIS

—BANQUE INTERNATIONALE A LUXEMBOURG S.A.

—ARAB BANKING CORPORATION

—BANKERS TRUST COMPANY

where forms of proxy will be available.

Proxies lodged for the first meeting will be valid for the second.

No quorum being required upon second notice resolutions will be passed at a majority of votes cast excluding blank or null votes.

The text of proposed resolutions may be consulted by noteholders at the head office of Crédit Lyonnais, 19 boulevard des Italiens, Paris II, and at the offices of the fiscal agent and each paying agent.

THE BOARD

The final date for receipt of tenders is fixed at 60 days from the date of appearance of this notice in the national Press. Tenderers shall remain bound by their offers for a period of 120 days with effect from the closing date of this notice. Your attention is drawn to the fact that this notification excludes amalgamations, representatives of firms, agents and other intermediaries, whose intervention is prohibited by Law No. 78/02 of 11 February 1978 relating to State Monopoly on Foreign Commerce.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

'Club rules'—an answer to nationalistic barriers

Arnold Kransdorff describes how a major UK group is tackling a personnel problem that can arise when dealing across frontiers

HAMISH ORR-EWING feels that multinational companies should be more like football teams; they should spend more time and energy on building up moral and a better team spirit. His purpose is to counter one of the most pervasive of management problems—dealing with a multitude of nationalities.

Orr-Ewing has found that many top managers behave obstructively when given instructions by someone of another nationality, especially if that instruction is unwelcome. Overriding this is the complex problem of communications; colloquial language can often give rise to misinterpretation and offence when addressed to other national groups.

For a multinational this problem, by its very nature, is endemic. In his own company—Orr-Ewing is chairman of Rank Xerox—there are subsidiaries in 24 different countries as diverse as France, New Zealand and the Ivory Coast. And the company's U.S. parentage gives the problem an added dimension.

Explaining his footballing analogy, Orr-Ewing says he believes that to overcome the nationality difficulties, a multinational—like a good soccer team—needs the sort of well-defined "club rules" he has started trying to introduce into his own company.

"These should give a clear lead as to how executives should deal with each other—and those who breach the rules should be left in no doubt of their colleagues' displeasure.

Orr-Ewing explains: "The higher manager in a multinational tends to be, in business terms, a stateless person. He is a citizen of his own country with the pride and outlook which is his birthright. Yet he is likely to receive instructions from another country, conveyed through the medium of a per-



Hamish Orr-Ewing: looking for better team spirit

son of another nationality, while the ultimate power may emanate very plainly from yet another nationality."

This complex situation "bristles with mantraps," he believes. If a corporate manager is not careful national sensibilities can be very easily offended, especially when centralised decisions have adverse effects on domestic situations.

"A sense of identity and loyalty to other people is a universal instinct in all of us," says Orr-Ewing. "When we identify with a company we mean in reality that we identify with the people who comprise it."

But Orr-Ewing believes that in multinationals there is inevitably a confusion of identity between country, local management teams, corporations and countries of final ownership.

Multinational managers, he says, have to try and reconcile the pull of local identity and loyalty with the receipt of guidance and instructions from a corporate body—and does provide a healthy atmosphere of competition but says it becomes destructive "when the

very strong antipathy to the proselytisation by people of one country to another. "No corporation will ever succeed in competing for the loyalty and identity of an employee against the pull of his own community."

"There is always a desire for something to be loyal to, but too often only one's national unit offers itself as sufficiently tangible. The corporate name is not enough; there must be a cause with which one can align oneself."

Orr-Ewing estimates that during the six years he was managing director of Rank Xerox—from 1971 to 1977—a "significant number" of his operational directives were responded to "in a less than helpful way." This was because national sensibilities had in some way been aroused.

On the problem of communications he recalls the time when, recently, each of Rank Xerox's national subsidiaries submitted their annual company plan.

One of the "Germanic" companies was then instructed, in so many words: "We suggest you reconsider the plan you have submitted."

Orr-Ewing says: "What we meant—in a contemporary and Anglo-Saxon way—was that their plan was unsatisfactory and that they should reconsider it. However, their response was not to respond. They treated the instruction in a literal way. They did in fact reconsider the plan and decided that it was satisfactory."

"The lesson behind this is that one always has to take account of national style. Messages—whether verbal or written—have to be transmitted in a form in which they cannot be misunderstood."

Orr-Ewing agrees that having different national groups within a corporate body can—and does provide a healthy atmosphere of competition but says it becomes destructive "when the



positive pride of a national team is replaced by resentment of other national teams or of the corporate centre."

When this happens criticism between national groups moves from being positive to negative; "instead of being helpful, one national group will start describing another as 'no good' and resentment compounds itself."

All successful human ventures involving groups of people have depended on the individual having a feeling of identity and pride and membership of the group, Orr-Ewing points out.

Corporate ethics

If multinationals are to develop the full strength of which human beings are capable, they must find a means whereby this pride and identity can be fully harnessed.

Orr-Ewing believes that multinationals have to build up what might be called a corporate ethic through an unwritten code of behaviour that transcends nationality, ethnic origin and religion. But to be effective this code must be strictly adhered to.

The rules must be accepted by all levels of management and command universal respect, he says. "Also, the breaking of the unwritten rules must be seen to put the culprit outside the protection of his local business colleagues."

So, what should this code of conduct contain? Orr-Ewing says the sort of thing he has recently been putting forward to his senior colleagues is:

- conceal nothing that could affect your business from anyone who reasonably needs to know in order to help solve a problem.
- never read the instructions from higher authority with a view to finding a loophole which would enable you to act to the letter while escaping the intention
- never write instructions which you know to be ambiguous
- never let your boss or your colleagues get caught by surprise by problems you know are impending
- orders to subordinates should always be yours, not passed on while you wash your hands of them
- don't avoid helping colleagues

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THE FRENCH STYLE OF FINE LIVING IN THE WORLD

When ethnic mix gives new perspective in boardrooms

AS MORE COMPANIES expand abroad they are finding it prudent to change the ethnic composition of their top management or a foreign advisory board actually helped them to do business in foreign countries.

This is one of the major findings of a new survey* by the Conference Board, an independent, non profit-making research institution with offices in the U.S., Canada and Europe.

Among a sample of 85 U.S. and 44 European companies—all with a substantial volume of their business in foreign countries—the vast majority employed a local national at the head of most of their operations abroad.

In addition, 60 per cent of all the companies had either a foreign director on the main board, a foreign top executive or a foreign advisory board.

The foreign advisory board is a relatively new and rare boardroom innovation favoured by more European than U.S. companies. Usually a main board management committee, its functions include advising on local problems in specific overseas markets and helping to develop contacts with local government officials and potential customers.

But while foreigners are being brought into top management, their role is not seen as having any direct business advantage.

According to the survey, most U.S. and European companies

did not think that having a foreign board member, a foreigner in top management or a foreign advisory board actually helped them to do business in foreign countries.

Among all the respondents Europe was rated fourth, just ahead of the Middle East as a potential growth area for the 1980s.

While the largest number of European companies named the U.S. as a major growth area, only a minority of foreign directors were held by Americans. Similarly, Latin America was named by half the U.S. companies as a major growth area over the next decade, but there were few Latin Americans among the foreign directors.

According to the Conference Board, companies apparently value linguistic and cultural compatibility more than the possession of local perspective. In the U.S., companies tended to choose foreign directors from English-speaking countries—a factor which is probably explained by their "open and perceptive outlook".

* Managing the International Company: Building a Global Perspective, available from The Conference Board, 245 Third Avenue, New York, NY 10016. Price \$30 for non-members and \$10 for members.

Arnold Kransdorff

Main targets

Europe was named by fewer European companies than the Middle East, Latin America, Asia and the U.S. Latin America and Asia were the main U.S. targets.

However, while companies are employing more foreigners on their top management teams, few foreign directors come from the areas in which major growth was expected.

Business courses

Effective Writing for Managers, London, July 14-16. Fee: £260. Details from Registrar, Effective Writing for Managers Workshop, London Business School, Sussex Place, Regent's Park, London NW1 4SA.

Strategic Planning in the Retailing Industry, London, July 15. Fee: £90 (plus VAT) members, £105 (plus VAT) non-members, £105 (plus VAT) members of the Society for Long Range Planning. Details from SLRP, 15 Belgrave Square, London SW1 5PU.

Sponsorship—new media, new

development, new projects, London, July 9. Fee: £130 (plus VAT), £120 (plus VAT) before June 18. Details from European Study Conferences, Kirby House, 31 High Street East, Uppingham, Rutland, Leicestershire LE15 9PY.

Why Work? What Work? Uxbridge, July 10-11. Details from The Brunel Self Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

Leadership in Management, Bromley, July 18-23. Fee: £550. Details from Sundridge Park

Developing International Business, London, July 5-7. Fee: £825 (plus VAT). Details from Tack International, Tack House, Longmoor Street, London SW1V 1JJ.

The Management of Quality, Bradford, July 11-16. Fee: £380. Details from Management Development Programmes, University of Bradford, Management Centre, Headingley Mount, Keighley Road, Bradford, West Yorkshire BD9 4JU.

The Director's Role in Effective Product / Marketing Strategy, London, July 8. Fee: £125 (plus VAT) members, £125 (plus VAT) non-members of the Institute of Directors. Details from Education Director, Institute of Directors, 116 Pall Mall, London SW1 5ED.

Quality Circles, London, July 12. Fee: £355 (plus VAT). Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

ARMS—a record management system, London, July 21. Fee: £100. Details from Cocking and Drury, 16 Berkeley Street, London W1X 5AE.

Strategies for the Advanced Business System, London, July 19-20. Fee: £295 (plus VAT). Details from C/S Communications / Information Systems Regal House, Lower Road, Chorleywood, Hertfordshire WD3 5LQ.

Successful Negotiating, London, July 15-16. Fee: £355 (plus VAT) for London conference. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

Design Policy, London, July 20-21. Fee: £130. Details from Conference Organiser, Department of Design Research, Royal College of Art, Kensington Gore, London SW7 2ED.

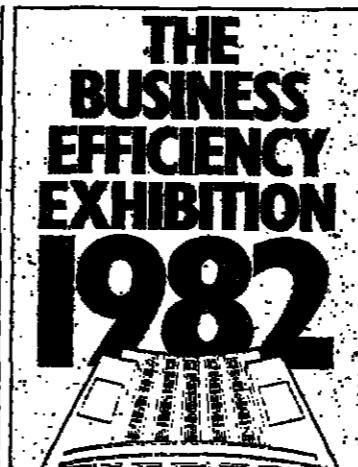
Superskill Negotiating, London, July 12-13. Fee: £355 (plus VAT) for London conference. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

Design Policy, London, July 20-21. Fee: £130. Details from Conference Organiser, Department of Design Research, Royal College of Art, Kensington Gore, London SW7 2ED.

Superskill Negotiating, London, July 12-13. Fee: £355 (plus VAT) for London conference. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

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THE ARTS

Architecture

Colin Amery

Setting the Thames on fire

The mist hung low over the Thames last Wednesday as the heat-wave cooled and 250 delegates trooped into Glazier's Hall by London Bridge to discuss the future of Thameside London. The London Environment Group of the RIBA (Royal Institute of British Architects) had brought together the professions of urban design, town planning and landscape design and a whole range of speakers to discuss a brief for the future of the capital's greatest asset.

The banks of the Thames from Battersea to Beckton are the greatest redevelopment opportunity ever to arise in the history of London. The closure of the docks has made available for redevelopment eight square miles of the city. On the South Bank of the river within the central area alone three great sites, Hay's Wharf, Coal Street and Vauxhall Cross, will have an enormous impact on the very nature of the Thames.

The keynote speaker at the conference was the Secretary of State for the Environment, Mr Michael Heseltine. Discussing the changes brought to the river by the demands of modern shipping, Mr Heseltine saw the new challenge as an approach to the Thames that would "bring the riverside back to life." Because the river is London's greatest natural asset he felt that it is vital that "any additions to its built environment do not let it down." He had two main themes: the need to bring the vast areas of vacant land back into use, and the need to ensure architectural quality.

Considering the first theme it is worth remembering the scale of the recent changes to the area. The East India Docks closed in 1967, St. Katherine and the London Docks closed in 1969, the Surrey Docks closed in 1970, the West India and Millwall Docks closed in 1980, and in 1981 the Port of London Authority announced the final closure of the Royal Group of Docks.

To tackle the future of the area a Docklands joint committee was established in 1974

to prepare a plan for the whole area. Some sort of plan was prepared that signally failed to have any major effect. To resolve some of the endless local political in-fighting a Docklands Development Corporation, with development control powers, was set up in July 1981.

The responsibilities of the Corporation are immense. It has control over 8 sq miles of land on both banks of the Thames. There are 144 miles of river edge and 400 acres of enclosed water within the area.

The Thames is London's greatest redevelopment opportunity since the Great Fire. Will architects and planners seize the chance to build a new Venice or will bureaucracy defeat the vision?

The Corporation owns 640 acres of land including 154 acres of "prime sites" with Thames frontages.

The architectural responsibilities of the Corporation are mind-boggling. The Secretary of State said that he felt that as high a standard of design as possible must be the aim. No one would disagree with this but the conference revealed such major political divisions between the local authorities, the Greater London Council, and the central government that easy progress looks impossible.

In a remarkable piece of Ministerial understatement, Mr Heseltine said that to obtain a balance between the need to stimulate development and the search for quality "will require a deft touch in processing planning applications."

This deft touch is simply not going to be enough and it was

disappointing to hear the Minister say that "we cannot have a detailed building brief for Thameside as a whole." His limp-wristed approach to encourage a philosophy to ensure that development of high quality will not be adequate.

There is no doubt that the proposed pump-priming urban-development grants (up to £70m is available) will encourage developers to look at areas like Dockland and could be the main spring to an easier climate of public and private investment.

It is clear at this conference that the London Docklands Development Board, represented by Reginald Ward and Ted Holmby, have little conception of the quite amazing opportunity that Dockland offers. It was almost scandalous to hear the view expressed that the appealing tower blocks of East London resemble the chords of an unfinished symphony by Sibelius. The lack of social awareness was totally baffling. In great contrast were the two speakers from Baltimore. Their effectiveness and enthusiasm was infectious, and although Baltimore was never as blighted as Dockland, its renaissance has

also given its first performance of a triple bill of Stravinsky ballets marking the centenary of the composer's birth.

Orpheus is a score of deliberately restrained sonority and form: throughout major parts of Stravinsky's music in terms of speaking quality and as giving voice to the inflections of the figures and their story."

With Ingolf Dahl in the invisible Stravinsky in the Theatre symposium which was produced to mark the first performance of the ballet in 1948.

It is such austerity of means

which marked Balanchine's original realisation and it also controls MacMillan's language in this new staging, which alters the Stravinsky/Balanchine narrative only in suppressing the Baccantes who kill Orpheus.

(his death comes at the stabbing

points of the Furies) and in introducing a Dark Angel, who is also Pluto, to struggle for

Orpheus' soul with the Angel of Light.

In retelling the myth MacMillan is affected by one other consideration: the playing of

Orpheus by Peter Schaufuss, one

of the most astounding virtuoso

dancers of our time in sheer

prodigality of technical skills,

and also an artist of refined ex-

pressive gifts. Hence the dancing for Orpheus and Eurydice (Jennifer Penney, so classically clear in style) stresses linear purity that, like the music, seeks control rather than emotional extravagance, albeit Orpheus' initial solo, when he has watched Eurydice sink into

Hades, explodes into a whirlwind of steps that marvellously conveys his desolation and anguish.

For the two Angels who

struggle for Orpheus' soul, in

the first scene, MacMillan has

made dances of extreme sculptural convolution as they lock

in combat, and suddenly—in a

stunning theatrical coup—we

see Orpheus and the Dark Angel (Wayne Eagling) skid high on

the floor, ladder which leads

in Nicholas Georgiadis' admirable design, like a shaft down

into the underworld. On either

side are two further constructions of gold ladders on which

the Furies perch, watching the

grey mass of the lost souls

whose bodies become the

waters of the Styx on which

the body of Eurydice will float.

The music's restraint is never

more potent, and MacMillan's

restraint never more persuasive,

than in the succeeding solo for

Eurydice (it looks on a first

viewing gentle, almost happy)

and in her duet with the blindfolded Orpheus, its economy of expression quite as subtle as that of the music, with an understated but heartrending conclusion as Eurydice is borne away, her body twitching convulsively. Led by the Dark Angel, the Furies (like horrific insects in their glittering red head-dresses) turn on Orpheus, and the final scene becomes an apotheosis marked by another powerful image, Apollo (Derek Deane) enters, gold, masked and habited, not a conventional presentation of a classic deity, but a science-fiction being, walking with a robotic glide, totally inhuman. As he raises

Orpheus' lyre towards the heavens, the lovers are seen

rising in a gold-mesh "globe,"

their immortality, like Orpheus' song, assured.

Nicholas Georgiadis' designs

are entirely in tune with the

controlled effects of score and

choreography; the vision of

golden skeletal forms against

black, cut through by the angry

The Furies' (like horrific insects

in their glittering red head-dresses)

turn on Orpheus, and the final

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FINANCIAL TIMES

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Monday June 14 1982

French cure for inflation

TO SCEPTICAL British eyes little remains of the European Monetary System which got under way in March 1979. It was founded as a largely Franco-German initiative to promote sound and stable currencies in Europe in the face of a weak U.S. dollar. The UK did not participate because it feared that sterling was too weak a currency to face the rigours of the new system.

Now we have had four exchange rate alignments within the EMS in the last 18 months. The German and the French currencies have inexorably diverged as the difference between the inflation rates of the two countries has asserted itself and as their two governments have pursued contradictory economic policies.

On the face of it, the hopes that the EMS would focus European economic policies on a common goal of creating inflationary currencies have evaporated, and what is left looks increasingly like a kind of "crawling peg" system designed to curb short-term volatility in European exchange rates but not their underlying movements.

Distinctive

Paradoxically, however, this weekend's EMS realignment is not being viewed in this negative way in Brussels or in Bonn—or even, probably, in the French finance ministry. European and West German officials are relieved that after months of build-up in the press and currency markets the changes of parities went through smoothly and without the haggling that accompanied the last French devaluation in October 1981.

They are relieved that France did not quit the EMS in the belief that its approach to economic policy was so distinctive that further membership of the system was fruitless. They are relieved that France did not seek to defend the franc by erecting more of the outworks of a siege economy—still tougher exchange controls or further moves towards the protectionism which some critics fear is already implicit in the country's current economic strategy.

Above all they are satisfied because, even as it devalued the franc, the French Government accorded a much greater priority to the containment of inflation than it had hitherto. It revealed an austerity package aimed at reducing French inflation quickly towards 10 per cent from its present rate of 14 per cent. This included a four-month freeze on prices.

Problem

It is true to say that Government's dirigiste principles that it has selected direct controls to try to get a grip of France's inflation problem. The British experience with wage, price and dividend controls has not been a happy one. Already we are sceptical that government direction will stand France's advanced economy in good stead in the long term: such a clamp down on the price and profit mechanisms can only reinforce those doubts.

A suitable case for Gatt

THE AMERICAN steelmakers say that the countervailing duties provisionally imposed last week on subsidised steel from Europe and elsewhere are fully in line with the rules of Gatt, the General Agreement on Tariffs and Trade. The European Commission does not accept this and there is talk of retaliation. The legal argument concerns the interpretation of the code on subsidies and countervailing duties which formed part of the Tokyo round of trade negotiations and which was reflected in the U.S. Trade Agreements Act of 1979.

Definition

Since this is a relatively new element in the world's trading system (although it built on earlier agreements), there is uncertainty about what sorts of subsidy are covered and how their impact on exports should be assessed. In these circumstances there is a strong case for referring the dispute to Gatt itself for resolution. This would be greatly preferable both to an escalating trade war and to a compromise bilateral agreement which would continue the well-established and disturbing trend away from multilateral trading rules.

The code recognises that governments sometimes use subsidies to promote their social or economic objectives and that they may have harmful effects on trade. In addition to bringing more transparency into the practice of granting subsidies, the code sets out detailed procedures for countervailing duty investigations. The subsidised imports have to be shown to be responsible for causing injury to the domestic industry which lodged the complaint; the code gives a precise definition of material injury and causality. It also provides for consultation between the countries concerned; if agreement is not reached, the dispute may be referred to a committee of Gatt signatories which is established under the code.

In the steel case there is room for argument about the connection between subsidies to the right option.

IS AEG-Telefunken, West Germany's biggest post-war industrial casualty, in its final death throes? Can the board's latest bundle of surgical measures finally deliver it from the intensive care unit?

Two-and-a-half years ago AEG's banks, helped by an unprecedented "one-off solidarity action" from insurance groups and leading West German industrial concerns, poured around DM 1.40m (£322m) into the company in new equity and soft, unsecured loans. The rescue was supposed to show that in adversity West German private enterprise was in a position to support its sicklier members and nurse them back to health without having to fall back on the ultimate emergency ward, the state.

The attempt has failed. Last year the banks had to write off DM 240m of credits to AEG just to help the company balance a further year's enormous losses. Today the AEG begging bowl is officially out again, this time seeking contributions not only from the banks and the private sector, but also from the workforce and above all from the state, both the central government and the provincial states.

The group has for many years suffered from a chronic shortage of equity capital, forcing it to be fatally dependent on debt financing which has given rise to enormous interest charges (Czechoslovak Siemens by contrast has impressive interest earnings). Dividends paid from the late 1960s to 1972 were never earned; the last dividend was paid in 1973.

In the 1970s it lost large sums in its involvement in the nuclear power industry, eventually having to sell out its share in Kraftwerk Union to its partner Siemens at a major loss.

It would be hard to prove that the constraints of the EMS have had more impact on French economic thinking than would the sort of free fall of a floating currency which forced economic self-discipline upon the UK in 1976. Nevertheless it does seem that the need to devalue the franc in this very public manner, and the French desire to remain part of the EMS, caused the Mitterrand administration to re-order its priorities.

Problem

The first in line to be called on for further sacrifices are the banks—AEG's 24-member banking consortium led by Dresdner Bank. The bankers meet today at Dresdner Bank's Frankfurt headquarters for the latest in an interminable series of crisis sitings.

Over the last two weeks the bankers have been informed

first by letter and then in two

preparatory meetings about the

bundle of conjuring tricks

dreamt up by Heinz Durr, AEG's

chief executive since early 1980,

and by Hans Friderichs, the

former Federal Finance Minister

and now chairman of Dresdner

Bank and chairman of the AEG

supervisory board to save the

company again from bank-

ruptcy.

The rescue measures go

under the slogan "AEG-83"

ironically the year the company

is planning to celebrate its centenary. Whatever the success of

the new corporate strategy, it is

clear the AEG that enters 1983

will be a very different entity

from the company which formally exists today.

The success of this venture

hangs on attracting a powerful

industrial partner as well as on

pushing through an array of

financial measures that would

once and for all free the operat-

ing activities of the burdens of

past blunders, a legacy that has

brought AEG to the very brink

of financial collapse, whatever

the undoubted merits of some

of its individual products.

The fairy godmother —

management's version—or the

carpet-bagger — the workers'

version—waiting in the wings

to take a stake of 40 per cent

in AEG-Technik is Lord Wein-

stock's cash-rich General

Electric Company (GEC) of the

UK. In months of talks Durr has

become a great admirer of

Weinstock's decentralised man-

agement philosophy and he

plans to split AEG-Technik it-

self into seven separate operat-

ing units covering the major

areas of activity.

Heinz Durr (left), AEG's chief executive, and Hans Friderichs, chairman of Dresdner Bank—an alarming tightrope walk if they

are to succeed in pushing through their new survival strategy

Durr and Friderichs are

finally taking the axe to the ailing electricals giant, which with worldwide sales last year of DM 16.4bn and a workforce of 122,700 at the end of December, ranks fifteenth among West Germany's biggest enterprises.

With a sprawling, unwieldy organisation, AEG has nearly 90 different locations in the Federal Republic alone, for manufacturing, research and sales, 30,000 customers and activities abroad in 154 countries.

The centre-piece of "AEG-83" is the plan to split the existing company into three parts, a holding company and two major operating companies, AEG-Technik and AEG-Konsum. AEG's consumer electronics interests, represented by its Hanover-based Telefunken subsidiary, no longer play any role in the corporate game plan. The losses of this subsidiary alone have been sufficient to threaten the existence of the whole company and the AEG executive board is determined to dispose of the problem, preferably by giving up a majority holding to outside interests.

The core of AEG's traditional activities in electrical engineering would be represented by AEG-Technik, a company that according to the corporate plan would have sales next year of DM 11.2bn and a workforce of around 80,500. This company, which would take in all AEG's interests in industrial systems, would still have several vulnerable points, but overall it is expected to record a small profit this year, and next year the plan forecasts a pre-tax surplus of DM 300-400m.

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AEG-TELEFUNKEN

The last chance rescue

By Kevin Done in Frankfurt



credit needed to carry through the drastic corporate restructuring. From the various provincial governments AEG is seeking aid totalling around DM 400m, not only in the form of state guarantees, but also in the form of equity participation, particularly in AEG-Konsum. This company, which might have a nominal starting capital of DM 400m, will group together all AEG's existing household appliance or white goods interests.

The household appliances division has been one of the group's chronic loss-makers with a deficit last year of around DM 100m. But the company believes that it can be pulled round although it could take a couple of years to get it back into the black.

A drastic restructuring has already been started to cut back the number of manufacturing locations—currently spread across 12 different towns throughout the country—and the closure of one plant in Tübingen and total job losses of up to 1,600 in this division have already been announced in recent days.

In consumer electronics or brown goods—televisions, video recorders, radios, stereos—by contrast, AEG has accepted that it must throw in the towel. Its volumes of production are simply too small to allow it to compete with the giants of the industry from Japan, Europe or the US.

For many months it has been negotiating the disposal of Telefunken to Thomson-Brandt, but negotiations with the French group were suddenly broken off late last month. AEG is now hopefully looking for a national German solution, and preliminary talks have begun with Grunig, the privately owned German consumer electronics group, in which Philips of Holland holds a stake of nearly 25 per cent, and which ranks as number two in Europe.

Instead of providing new money—a further injection of equity capital had been rumoured at one time—the banks are to be asked to forego interest payments on existing credits of DM 1.75bn for five years, an interest loss for the banks and a corresponding gain for the company of as much as DM 400m. For a further five years the credits would pay 10 per cent in AEG-Technik.

Provided that the whole jig-saw planned by Durr and Friderichs finally falls into place it is understood that Lord Weinstock has already agreed to buy a 40 per cent share of the planned nominal starting capital of DM 1.75bn for a national German solution, and preliminary talks have begun with Grunig, the privately owned German consumer electronics group, in which Philips of Holland holds a stake of nearly 25 per cent, and which ranks as number two in Europe.

The banking consortium, which after pumping in DM 930m in new equity capital at the end of 1979 was left holding 50 per cent of the AEG stock, has 23 West German and one Swiss member.

At their meeting today they can still for time-taking the plans back for in-house discussions—but eventually they appear to have little choice but to go along with the concept of "AEG-83", clearly insisting on the one major involved that all other parties involved also agree to make their respective sacrifices.

The other key to AEG's survival must be found in Bonn and in the capital cities of the various provincial states, which have the mixed blessing of playing host to AEG manufacturing operations. AEG is seeking federal state guarantees of at least DM 1bn to cover new

the end of last year.

Men & Matters

Barbican blues

My man in the theatre, who cheerfully admits to a chronically underdeveloped sense of direction, has been having trouble in the Barbican Centre, where the Royal Shakespeare Company opened last week.

The Europeans suspect that the U.S. industry's objective is not so much to apply the Gatt rules as to be, by one means or another, a permanent and significant cut in the share of imports in the domestic U.S. market. Before last Friday's ruling, last-minute efforts were being made to agree on a system of voluntary export restraints, but the Europeans refused to go as far as the U.S. wanted either on the product coverage of any restraint agreement or on the "quantities involved".

FINANCIAL TIMES SURVEY

Monday June 14 1982

The United States

Since President Reagan swept to electoral victory, 18 months ago, everything has not gone according to plan. With mid-term elections taking place this year, the Republican Administration is looking increasingly vulnerable on the political front.

Wary eye on the opinion polls

RONALD REAGAN'S America is not to everyone's liking. In the eyes of many Europeans, it is dangerously over-obsessed with military power — to the extent that the techniques of fighting (and winning) a nuclear war have become a legitimate topic for debate in Washington — and potentially isolationist.

In the U.S., his critics contend that President Reagan is a rich man's president, surrounded by a coterie of fat-cat Californians, impervious to the needs of the poor, the old and ethnic minorities — in the latter case to a point verging on racism.

Mr Reagan would strongly contest all of these allegations. Indeed, he has gone to considerable lengths to rebut them in recent months, particularly as the extent to which they could damage him politically has become clearer. He resents it that he has not always been successful.

It is easy, particularly for foreigners, to criticise President Reagan. But it should not be forgotten that few Americans can legitimately claim that they did not know what he stood for when they voted him into office in November 1980.

He has been more true to his campaign promises than almost any other modern politician — and he still believes that the American people gave him a clear mandate to do what he said he would do.

Nor should it be forgotten that Mr Reagan's values do represent those of a vast number of Americans outside the East Coast upper-middle

He believes that if only the Third World would embrace these values the problems of their economic development would rapidly disappear and Communism world-wide expansionism would suffer a mortal blow. He believes, in any event, that Marxist-Leninism is close to its death throes.

Mr Reagan is surrounded by advisers who tend to have earned their riches as successful business — sometimes, it seems in Washington, by rather dubious practices. The ethos of the Reagan Administration is Californian — and therefore less naturally sympathetic to Western Europe than many of its predecessors — and big business.

Mr members tend to be people who have little nationwide political experience, and certainly little experience of foreign affairs, and who believe that America is 100 per cent right about everything.

Mr Reagan has become increasingly aware, however, that in domestic political terms his Administration is vulnerable to accusations that it lacks a human face. For several months now, he has both stepped up his initial sparse exposure to television and the Press — with particular stress on the "caring" nature of his policies. He has gone out of his way to woo black and female voters.

This, after all, is an election year. In November, the whole of the 435-member House of Representatives and one-third of the 100-strong Senate, will be up for re-election. It was at this point that Mr Reagan's Republicans intended to stage the major political coup that would put the U.S. on an irrevocably conservative track for many years ahead.

The mid-term elections were

initially seen as the moment at which the Republican Party would consolidate what was regarded as a Right-wing landslide in the 1980 Presidential elections, extend its grasp over the Senate, and seize control of the House of Representatives.

Legislation would then comfortably be passed that would ensure that conservative values were embedded in the American way of life for years to come.

If that was really the game plan — and many Washington Democrats certainly believe that it was — it is not looking as good as it once did. Not everything has gone according

to plan for Mr Reagan and his Republicans in the last year.

Last summer Mr Reagan was riding on a wave of success, in which he had overwhelmed the Democrats so that they were in total disarray. He had laid the foundations of his economic programme with smashing Congressional victories on both tax and spending cuts. He had done so with the help of rebel conservative Democrats, who felt that their often Southern constituents were behind Reaganomics.

CONTINUED ON PAGE XII

As a political tactician Mr Reagan seemed to be one of the most successful presidents of recent times.

His political astuteness has by no means disappeared, but he himself admits that after his initial spectacular success his Administration faces a hard slog getting its policies through Congress. If all has not gone according to plan, it is largely because the economy has entered far more intractable recession than anyone inside or outside the Administration ex-

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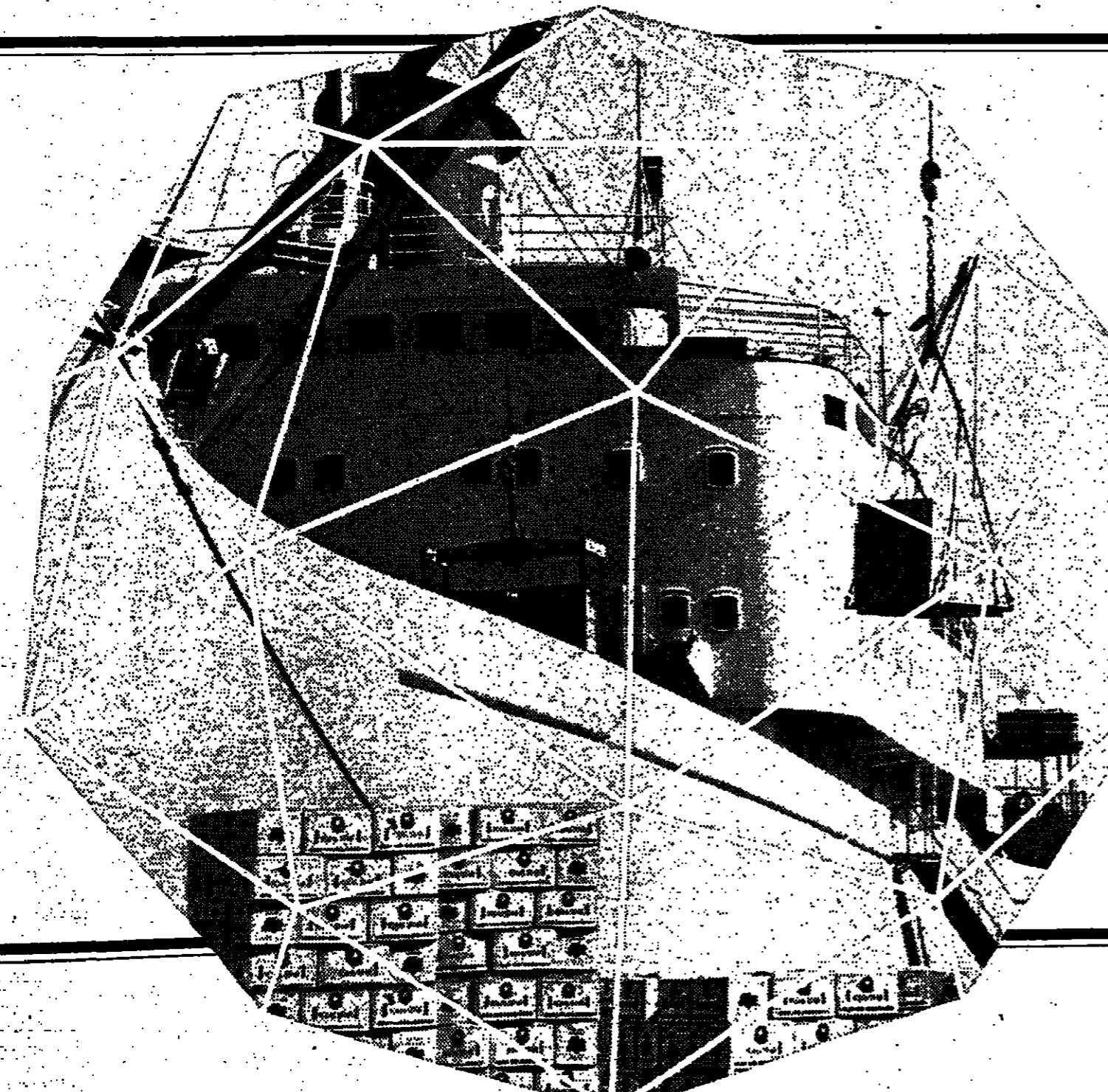
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Ashley Ashwood

President Reagan faces a serious political problem. If the economy fails to pick up much by autumn the Democrats can argue that Reaganomics has failed. It is now more difficult to blame the recession on the Carter Administration.

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or timely access to imported merchandise.

At Manufacturers Hanover, we have the systems in place to expedite processing of Letters of Credit. And we have the people, too, with specialized skills in processing the required documents swiftly and accurately.

Also, the international recognition of the Manufacturers Hanover name on your Letter of Credit helps assure acceptability and prompt servicing.

Sorting out the possibilities.

The opportunities that exist in foreign trade extend to small and medium-sized companies as well as large multinational corporations.

Toward that end, we offer you a complete line of services. We can arrange the type of financing that suits your needs best—from a Letter of Credit to short-term financing. We'll advise you regarding available government programs. And, as a leader in foreign exchange trading, we can often get you the best rates for your spot and forward currency transactions.

So when trading opportunities knock, talk to the Geobankers of Manufacturers Hanover. They can open doors by putting their total global commitment to work for you.

THE FINANCIAL STATE OF TEXAS

Texas sets records in energy production. And that strengthens our financial record.

Texas has been the mainstay of U.S. energy production since the 1900s. For 1980 alone, the State of Texas produced 31.1% of the nation's crude oil and 35.5% of the nation's natural gas.

Strength in drilling activity also continued. In 1980, both the U.S. and Texas broke drilling records set in the mid 1950s. Texas was the site for 19,700 new wells; almost one-third of all the wells drilled in the entire country.

The record setting pace should continue.

Besides leading the nation in proven reserves of natural gas, natural gas liquids and hydrocarbons, Texas shows potential for new discoveries as well.

In 1979, the Petroleum Information Corporation reported that three of the state's geologic areas were the top areas in the U.S. for new field exploratory wells.

With 13 of the top 50 refineries located in Texas, the state accounts for 28.3% of the country's refining capacity.

And, as a home base for many energy companies, Texas promises to play an equally impressive role in developing and implementing new energy sources in the future.

In addition to all this, Texas also produces all the graphite and magnesium in the country, supplies over one-half of the country's sulfur and ranks second nationwide in cement production.

In fact, over \$1.4 billion worth of metallic and non-metallic minerals were mined in Texas in 1979. And with the state's strong mineral resource base, the mineral industries promise to be even bigger producers in the 1980s.

Other minerals are big producers.

Even if you exclude oil and gas, Texas' mineral resource base is exceptionally strong. In 1979, Texas ranked 10th in the nation in coal production and third in production of yellow-cake from uranium deposits. And these two fuel minerals are becoming increasingly important as supplements to traditional oil and gas resources.

We have an energy stronghold. First City National Bank of Houston is the largest financial institution in the largest city in Texas. In times of growing energy demands, our dominance in this energy capital places us right in the middle of the action.

We're the lead bank of First City Bancorporation of Texas, a statewide bank holding company of more than 50 members which has total assets of more than \$14 billion and deposits of more than \$10 billion. Of these deposits, over 60% were contributed by First City National Bank of Houston.

We've played an important role in the growth of Texas' petroleum and mining industries. And we're in a strong position to capitalize on their future expansion, as well as on the development of manufacturing, construction, agriculture, transportation and commerce. At First City, we know we have what it takes to participate in all the areas that contribute to the great financial state of Texas.

THE UNITED STATES II

Even hard-core supporters are now restive says Anatole Kaletsky

The Reagan realignment runs out of steam

possibility of cutting social security pensions.

As President Reagan began to founder in the face of traditional centrist and left-wing opposition in Congress, his hard-core conservative supporters, too, became increasingly restive. Since the end of last year, conservative think tanks, right to life and abortion tribes and religious groups, such as Rev. Gary Bauer's "moral majority", have "complained vociferously that, in his preoccupation with economics, the President was neglecting his social mandate.

There have also been sharp personal accusations from the extreme right against the President's White House entourage, in which many hard-line "Reaganites" have been pushed out by "moderates" originally loyal to Vice President Bush, or even to former presidents Nixon and Ford.

The most prominent example was the removal of Mr Richard Allen, the President's original, and highly conservative, National Security Adviser, who repeatedly clashed with the "moderate" Secretary of State, Mr Alexander Haig.

The same trend may now be going further, with Mr Haig apparently succeeding in minimising the foreign policy role of Mr Caspar Weinberger, the hard-line Defence Secretary, and Mrs Jeane Kirkpatrick, the outspoken and aggressive ambassador to the United Nations.

A reverse

In fact, foreign policy has been the area in which Ronald Reagan's vaunted conservative realignment has been most rapidly and clearly reversed. The absence of a genuine popular mandate for the projection of U.S. military power first became obvious as the war in El Salvador intensified before the U.S.-backed elections there, in March.

Opposition has grown rapidly in Congress, the media and opinion polls to U.S. aid, never mind direct military assistance, for the anti-Communist regime in El Salvador.

Mr Reagan's political advisers in the White House rapidly concluded that El Salvador was an unpopular issue and encouraged the President to steer clear of it, leaving its handling entirely to Mr Haig.

What the response to El Salvador suggested — that the American public remains deeply hostile to militarism after the disastrous experience of Vietnam — was soon underlined to the nth degree by the unexpected efflorescence of the anti-nuclear movement.

Mr Reagan's response to the movement has been rapid and adept, but he is unlikely to kill it into quiescence without still further progress on arms control. In any case, Mr Reagan's immediate acceptance of the movement's legitimacy, shows how much has changed since those early heady days of 1981.

Not even the President himself seems to cling any longer to the unquestioning belief that he was given a mandate in 1980 to push the country far to the right along every social, economic and political road.



Mr Alexander Haig, Secretary of State, and Mrs Jeane Kirkpatrick, U.S. ambassador to the UN: softening up the hard line

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More importantly, he was also a man who represented an ideal, a sea-change in America's whole political and social environment.

Again, like Kennedy, he did not just believe in his ideals of economic self-reliance, tough minded patriotism and traditional morality — he seemed to personify them in his very style.

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The true testing point for Reagan's policies will come towards the end of this year, says Anatole Kaletsky

Critics point to bitter fruits of 18 months of 'Reaganomics'

THE U.S. economy is in a mess by almost any standards. Output is weak, vital industries are tottering, the Federal Government has lost control of its own finances, interest rates remain at record levels relative to inflation and unemployment is scaling new peaks, almost

To Ronald Reagan's detractors these are the bitter fruits of 18 months of "Reaganomics."

According to the conventional wisdom of traditional economists, President Reagan's highly personal blend of "giveaway and relentless" monetary deflation has set up a clash between an irresistible force and an immovable object—a clash with economic devastation as its only predictable consequence.

To the American business community and the public at large, however, Reaganomics still appears to inspire hopes for a lasting cure to the national economic malaise which many now regard as too deep-seated to be judged by the latest dip in the inflation rate or the index of leading economic indicators.

The public gauges this malaise most directly in terms of the growing rates of unemployment and inflation during the past 10 years.

Unemployment, now at 9.4 per cent, is exactly double the average between 1963 and 1972.

Like the unemployment rate, this measure of economic discomfort would be exactly double its average rate between 1963 and 1972.

These, of course, are troubles which the U.S. shares with the whole world to a greater or lesser extent. One just has to look deeper and further back in history for the U.S. economy's more specific and arguably more serious afflictions.

For more than 20 years now the U.S. economy has grown more slowly than that of any other major industrial country, with the exception of Britain's.

The U.S. performance on productivity has been even worse. The growth of manufacturing

productivity has languished well behind even the dismal British level: between 1962 and 1981, output per man-hour in U.S. manufacturing industry increased by only 61 per cent, compared with 97 per cent in Britain, 133 per cent in Germany, 162 per cent in France and no less than 396 per cent in Japan.

For most of the 1960s such unequal progress could be overlooked because of the huge advantages in terms of both industrial productivity and living standards from which the U.S. started.

The general view was that countries such as Japan and France, which began from much lower base levels, would display higher percentage growth rates for a while as they caught up with American technology, but that these would start to flatten out well before U.S. industrial superiority was seriously challenged.

In fact, however, the productivity growth gap has tended to widen in recent years. From 1977 to 1981, for example, productivity grew at just one quarter the rate of the previous five years in the U.S.

In France, the productivity growth rate halved in the same period, while in Japan it hardly fell at all.

Long-term trends like these have only recently begun to register with most of U.S. business men and politicians as a result of world recession, a savage squeeze on profits and the increasing exposure of U.S. markets to international competition.

Unemployment, now at 9.4 per cent, is exactly double the average between 1963 and 1972.

Without the growing anxiety about America's relative economic decline, the public and the business community might have been less tolerant of what, from the European perspective, might appear to have been the desperate risky experiments of Reaganomics.

It is because of this public awareness of past economic failure that President Reagan, like Mrs Thatcher in Britain, but unlike many other world

leaders, can reject so categorically what he calls the "politics as usual" of previous administrations and insist that there is no alternative to his new policies, however painful they may appear to be in the short term.

The key objective of these new policies is to raise productivity. President Reagan believes that the way to do this is by increasing monetary rewards for individuals and companies who improve their own ability to supply the products and skills which the economy requires.

The main way of doing this, according to Reaganomics, is to cut taxes sharply on both personal incomes and corporate profits.

There are, to be sure, many other measures in President Reagan's armoury of "supply side" policies: deregulation of industries which have been protected by government from "inside"; policies: deregulation of costly and complex environmental restrictions on how industries can operate; reduction of welfare benefits to increase the willingness of the labour force to work for low wages.

But, in essence, Reaganomics stands or falls on the ability of a 20 per cent personal tax cut between 1981 and 1983 and even larger cuts in corporate taxes to revive America's productivity and entrepreneurial drive.

These tax cuts were passed last August in the Economic Recovery Tax Act, a law which, as its title suggests, is the heart of the President's recovery programme.

President Reagan's faith in the long-term benefits of his tax cuts cannot be stressed too much. For it is this faith which gives him the will and confidence to clash with conventional economists, the Democratic and Republican establishments in Congress and much of the financial community in Wall Street, all of whom blame the budget deficits which these tax cuts are bound to create for the economic damage that Reaganomics has wrought so far.

The Economic Recovery Tax Act will reduce the Federal Government's budget receipts by \$38bn this year, \$92bn in 1983, \$139bn in 1984 and \$177bn in 1985. It is these enormous and growing revenue losses which account for the unpre-

cedented deficits which President Reagan was forced to project in the budget which he presented to Congress in February this year.

It was these unsightly deficits of around \$120bn in 1983 and probably more thereafter, according to independent forecasts, that made Congress reject the Reagan budget in April, locking the country into the budget stalemate which has done so much harm to financial confidence around the world in the past few months.

But it is still too early to say which way the final verdict on the Reagan tax cuts should go. The decision to announce such a sweeping programme is as much as three years in advance, leaving

no scope for fine tuning in accordance with how economic conditions develop certainly seems to have unsettled the financial markets. This has probably caused interest rates to remain higher than they would have been in the absence of the tax reform plans.

On the other hand, economists of most persuasions, including monetarists, Keynesians, and "supply siders," agree that the first two instalments of the personal tax programme—a cut of 5 per cent in October 1981 and a 10 per cent cut due this July—will make a major contribution to pulling the U.S. economy out of its present recession.

This autumn there will be an estimated \$45bn increase to after-tax incomes resulting from July's tax cut and a scheduled 7.4 per cent increase in social security pensions. This boost to consumer spending is almost bound to put the U.S. economy back on a growth path for the second half of this year.

Some growth will resume even if there are no further falls in interest rates in the coming months. But the nature of this growth will be highly unbalanced, with interest-sensitive industries like housing, cars and investment goods continuing to languish, while consumer and service industries thrive.

The real testing point for

Reaganomics will come towards the end of the year. As the initial boost to consumption leads to rising economic activity, there will be growing demand for bank credit from industry and consumers.

What will happen when this comes up against the Federal Government's increasing need for credit to finance its deficit and a tight monetary ceiling imposed by the Federal Reserve Board to fight inflation, with President Reagan's strong support?

Something, it seems, will have to give. Some forecasters believe interest rates will rise again sharply and the economic recovery will be choked off, to be replaced by a new slump deeper than the last.

The Reagan Administration's official view is that savings will rise sufficiently over the coming months to allow both private and public credit demands to be satisfied without putting pressure on monetary targets or interest rates.

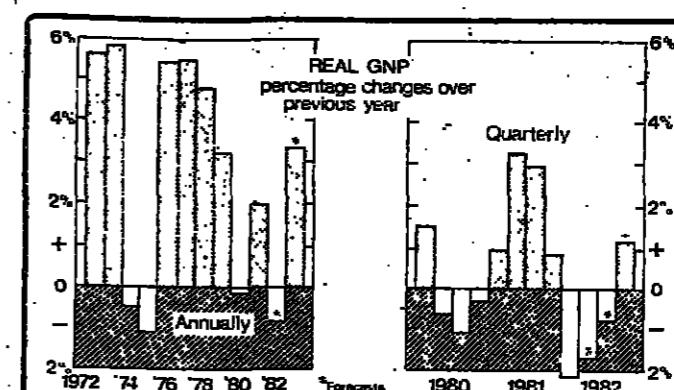
Another view gaining ground in the Congress is that, if all else fails, the Fed will have to relax its monetary stance sufficiently to ensure that interest rates do not rebound.

While such an idea is anathema to the monetarists in the Reagan administration, it could prove acceptable both to investors and to the Fed if prospects for inflation continued to be as favourable as they appear at present and if the economic recovery this autumn turned out to be relatively weak. For only out-and-out monetarists believe that growth in the money supply must inevitably lead to inflation, irrespective of the state of economic activity when money supply is allowed to rise.

By the end of this year it may be hard for President Reagan to avoid making, or at least pushing, the Congress and the Fed to make a choice between his tax cuts, his commitment to tight monetary growth and his desire for lower interest rates.

Unfortunately, there is unlikely to be any evidence by then that Reaganomics, however defined, is capable of producing the long-term structural improvements in productivity which the U.S. will need if it is to avoid being overtaken by Europe and Japan.

KEY ECONOMIC INDICATORS

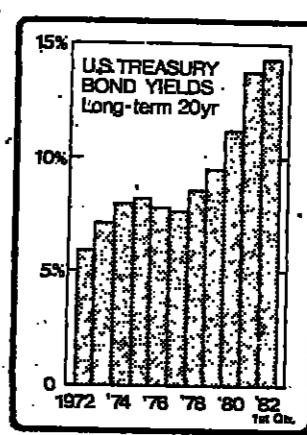


Year	MONEY SUPPLY		
	M1	M2	M3
1972	7.17	12.51	13.55
1973	7.28	10.01	13.31
1974	5.04	6.20	9.76
1975	4.64	9.42	8.32
1976	5.68	13.13	10.67
1977	7.64	12.95	12.34
1978	8.21	8.83	11.75
1979	7.68	8.53	10.31
1980	6.28	8.28	9.31
1981	7.03	9.77	11.60
1982 1st qtr	4.28	5.94	6.11

Source: Federal Reserve System

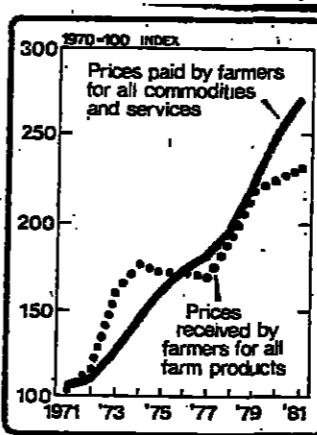


President Reagan and the dollar: a deep faith in the ability of tax cuts to revive the economy.



Year	PERSONAL SAVING				
	U.S.	Japan	Germany	France	UK
1978	5.2	20.1	13.7	17.5	12.7
1979	5.3	19.6	14.4	15.9	14.1
1980	5.8	18.3	13.3	14.1	15.3
1981	5.9	18.5	13.5	14.25	13.75
1982	5.0	18.0	12.75	14.0	12.0

Source: BIS, OECD.



Year	FEDERAL/CENTRAL GOVERNMENT DEFICIT (% of GDP)				
	U.S.*	Japan†	France	UK†	Germany*
1977	2.9	6.6	1.9	3.5	1.9
1978	2.8	9.6	2.8	5.8	2.0
1979	1.7	6.4	1.8	6.3	1.9
1980	2.9	6.9	1.1	5.8	1.9
1981 est	2.8	4.9	2.8	4.3	2.7
1982 est	3.8	4.2	3.2	3.5	2.0

* Federal Government. † Fiscal year: April to March. Source: OECD, National Budget Estimates, Phillips & Drew.

FACT: McDermott built the world's tallest single piece fixed platform and installed it in the Gulf of Mexico in 935 feet of water.

McDermott

"In the next decade, 3,000 offshore platforms will be needed and our one-piece giant makes even deepwater drilling economically feasible."

Robert E. Howson
President and Chief Operating Officer
McDermott Marine Construction

Forty percent of all known hydrocarbon reserves lie offshore. In the next ten years, several hundred billion dollars will be invested in recovering these resources. And McDermott is leading the way. Today, we're designing, fabricating and installing a deepwater platform about the size of the Empire State Building in one piece. Such innovations accelerate delivery and help make deepwater oil and gas recovery economically feasible. With offshore construction capabilities in the Gulf of Mexico, Central

and South America, the North Sea, the Middle East, Africa and South East Asia, we're building and delivering platforms all over the world. Offshore and onshore, McDermott, its subsidiaries and 60,000 employees worldwide are well prepared to help the world solve its energy problems—

with oil and gas production facilities; fossil and nuclear energy systems; specialty steel tubing; insulating products; and industrial automation. For more information, write Vice President, Public Affairs, McDermott Incorporated, 1010 Common Street, New Orleans, LA 70112.



No matter how the world solves its energy problems, McDermott is involved.

THE UNITED STATES IV

FOREIGN TRADE/DEREGULATION

The lack of a clear approach is causing widening rifts between the EEC and Washington. Christopher Parkes explains.

Open trade policy takes a buffeting

AS THE mid-term congressional elections loom, the U.S. is discovering for the first time in a generation that trade has become a political issue.

Apart from the long running, broadly three-cornered battle involving the U.S., Japan and the European community, the Reagan administration has been struggling more recently to promote its general policy of open trade in the face of growing pressure at home for more protection for U.S. markets.

There are also complicating rifts within the administration, where differences between the Department of Commerce, the U.S. trade representatives office and the State Department have been hampering the formation of a clear approach.

Now are negotiations likely to be easy at the November Ministerial Meeting of the General Agreement on Tariffs and Trade (Gatt) in Geneva.

Strive as it might to maintain its open trade policy, the U.S. regularly finds itself forced into the embarrassing position where its markets come under fierce pressure from imports and its leaders are squeezed by powerful lobby groups.

In May, for example, President Reagan reluctantly gave his blessing to a proposal from the U.S. Department of Agriculture (USDA) to impose quotas on imports of sugar.

At the time, the world market sugar prices were around their lowest level for two and a half years.

The limitations of the U.S. import levy system prevented it from effectively protecting the home market, and quotas appeared to be the only answer.

Had the limits not been set on imports, the USDA warned, the Government would have had to spend \$1bn this year on supporting the internal sugar industry. While this instance could be termed a purely "trade" measure — and an especially embarrassing one since it threatened to set against the U.S. the developing countries which the U.S. is trying to draw more closely into the world of formalised trading agreements — the U.S. also has a recent history of using trade as a political weapon.

For example, the grain embargoes used against the Soviet Union in 1975, 1978 and 1980;

the ban on high technology sales to the USSR in 1978; and the more recent attempt to hamper the construction of the Soviet gas pipeline.

Such actions have prompted the customers to look elsewhere for supplies, and caused even the U.S.'s allies to ponder the reliability of America.

On a recent visit, following the ban on the sale of general electric parts and turbine parts to European contractors on the Soviet gas line, Count Otto Lehmkuhl, the West German Economics Minister, had some harsh things to say.

He said the world had not considered imitating GATT technology in this field because it was taken for granted that supplies from the U.S. were secure. If that had changed, he said, the U.S. would find many people around the world thinking: "Can we rely on the Americans? or should we hedge our bets?"

The European community and the U.S. have long been at daggers drawn over trade policy. In the past, agriculture has been the main source of contention. But the bitterest row recently has been prompted by EEC exports of steel to the U.S.

Earlier in the year the International Trade Commission in Washington received four lorry-loads of documents purporting to support charges that, among

Protectionist lobby aimed mainly at Japan

other things, community exporters were damaging the U.S. industry by dumping steel.

Sir Roy Denman, the EEC's Director General for External Affairs, responded in May with a charge that the U.S. had launched a "massive campaign of harassment against EEC exporters."

Claims that the trade was harming U.S. makers were "moonshine," he said.

In a blistering and wide-ranging attack on the U.S., he said that the welfer of U.S. complaints before GATT against European farm exports threatened to overload and even

"blow" the GATT dispute settlement procedure.

Washington has not, however, ignored all the stern words.

The EEC sent a memorandum to Washington recently warning that proposed U.S. trade reciprocity legislation would undermine the structure of the liberal trading system built up since the last war.

Promoted by the restrictive and powerful protectionist lobby and aimed mainly at Japan — market the U.S. has been trying to prise open for some years — the original bills were drafted on the principle that the U.S. should open its markets to foreign suppliers only to the extent that the foreign suppliers opened their markets to U.S. exporters.

In the event, President Reagan's supporters managed to draw the teeth of these bills and the compromise version emerged containing a vital clause stating that there would be no automatic obligation on the President to retaliate against countries which failed to grant the U.S. full reciprocal trading rights.

The softening process may well have been aided by a warning in the EEC memorandum which said that passage of the bill would damage the U.S.'s hopes of extending GATT beyond merchandise trade and into services, investment and high technology.

The fastest-growing U.S. export sector is in services — shipping, banking and insurance and similar industries — which registered exports of more than \$60bn in 1980 and a surplus of \$3bn.

Latest figures on high technology exports show an annual surplus of \$39bn compared with a surplus on the long established agricultural exports of \$30bn.

In spite of this progress and the fact that about 20 per cent of the goods produced in the U.S. are exported, the U.S. share of world trade is falling.

Exports by U.S. manufacturers to these regions have risen seven-fold since 1970 and now almost 40 per cent of U.S. exports of manufactured goods goes to the Third World.

The performance would have been even better, trade officials insist, had there not been so many tariff and non-tariff barriers.

From the post-war boom years, when the U.S. had about 30 per cent of world trade, its share has fallen in recent years to around 10 per cent.

With newly industrialised and developing countries moving into traditional export markets in manufactured goods, the U.S. is keen to nurture its services

and high technology exports and especially to have them protected within the framework of GATT.

Addressing the National Press Club earlier this year, Mr William Brock, the U.S. Trade Representative, said that in order to realise its full potential in products and sectors of growing competitive advantage "we must begin to focus on those areas where trade restrictions still abound."

"Frankly speaking," Mr Brock declared recently, "developing countries are conducting their trade... largely unfettered by multilateral discipline."

"We wanted them in the system, and they came as they were — with sky-high tariffs, quotas, licensing systems and a whole host of protectionist barriers."

Now, the administration feels, the time has come for a north-south round of trade negotiations within GATT.

In November at the Geneva talks, the U.S. is likely to warn that unless third world protectionism is eased, the developing country exporters may find it difficult gaining access to markets in the industrialised world.

Trade Department officials claim that progress is being made on all Washington's priorities.

Preliminary talks have already been held in the OECD Trade Committee and the GATT Preparatory Committee. U.S. delegates at these talks say that the November Ministerial Session will probably end with a general re-dedication by members to the liberal principles of GATT.

Crucially for the U.S., however, the Ministers are also expected to initiate a work programme for the GATT which will focus on pressing issues — including Mr Brock's proposals.

"Our strategy is that we have got to get the system moving forward, otherwise things will start slipping backwards," one official said.

"The others seem to be coming along with us... not as forcefully or as eagerly as we might like... but things are moving," he added.

Whether this is enough for Mr Brock is as yet hard to say. He and his team will need tangible evidence of progress at Geneva. He needs evidence which can be taken home to show the doubters that the trading world is still prepared to resist the protectionist temptations raised by the pressures of recession, and that the Reagan administration's much-vaunted open trade policy is bearing fruit.

Without progress, the protectionist hawks will move in once again, and Mr Reagan will find it progressively more difficult to fight them off.

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THE UNITED STATES V

DEFENCE

Reagan insists that the U.S. must re-arm before it can disarm

Catching up with the Russians

PRESIDENT REAGAN has never abandoned the conviction that he was elected to rebuild America's military might after years of what he regards as irresponsible neglect.

An assessment of voters' motives in November 1980, that is almost certainly largely correct. Not only has the Soviet Union caught up with the Reagan Administration, it would say surpassed — the U.S. in nuclear weapons, but world attention was drawn to the deficiencies of American conventional forces by President Carter's botched attempt to rescue the hostages from Iran.

Many ordinary Americans felt deeply humiliated and resented the suggestion that the U.S. was losing its grip as a Super-Power. U.S. papers have published a stream of stories about anti-tank missiles that bounce off tanks, shells that explode in the gun barrel, and aircraft that have been given so many roles that they cannot perform any of them efficiently — to name but a few examples.

In all the sometimes bitter debate over the coming year's

for the B-1 once Stealth comes into operation.

Meanwhile, Mr Reagan is pushing ahead as fast as he can with the new intercontinental missile and the submarine-launched Trident 2. He has announced plans to equip the Navy with submarine-launched nuclear-headed Cruise missiles and a strong drive to ensure that command and control systems can survive a nuclear attack.

But against this background of strategic modernisation, calls are increasingly being heard, both from the Administration and from the Services, for a renewed emphasis on conventional forces as well.

Mr Reagan wants U.S. forces to be able to confront the Soviet Union world-wide as well as to have the capacity to intervene rapidly in conventional regional conflicts. Pentagon planners are trying to ensure that the U.S. is capable of fighting simultaneously in widely separated areas such as Western Europe, the Gulf and Korea.

The service chiefs, perhaps not surprisingly, said last month that if such ambitions were to be realised they needed 50 per cent more troops, ships and aircraft than they have now. They do not really expect to get that much — particularly at a time of budget austerity. But it must be doubtful if current American force levels could be stretched to meet such demands.

Among the main elements in the strategy are the build-up of the so-called Rapid Deployment Force, whose primary role is usually seen as the defence of the Gulf oilfields, the acquisition of new bases or staging posts around the world — particularly in Africa and the Middle East — and the arming of friendly nations which might help out in a crisis.

At the same time, military aid and/or arms sales are seen as having the additional purpose of binding such countries more closely to the U.S. and ensuring that they will continue to stay "friendly."

The Europeans will increasingly be asked to take over the role of U.S. forces in Western Europe that might be switched to a crisis area. Demands for a more permanent withdrawal of U.S. troops from Europe are again beginning to be heard in Washington — largely because of resentment at what are seen as some Western European governments' weak-minded attitudes towards the Soviet Union. But the Administration has made it clear that it will strongly oppose any such moves in Congress and they seem unlikely to succeed for the time being.

Mr Reagan's most highly-publicised concern has been over the so-called "window of vulnerability." This means the period in which, as he sees it, the Soviet Union can destroy most if not all of America's existing land-based intercontinental missile force in a single first strike, presenting Washington with the choice of capitulation or the destruction of many large U.S. cities, including Washington itself, in a second strike.

The "window," according to the Reagan Administration, is already open — hence the need for the new MX missile, which has somehow to be made less vulnerable than the existing Minuteman force.

Mobile missiles

"Somehow," is the problem. The biggest single defence controversy in the U.S. for many months has been over the basing of the MX. President Carter wanted to hide 200 of the mobile missiles in 4,600 silos in the Utah/Nevada desert, with the missiles secretly moving from hole to hole round a so-called "race-track" so that the Russians would never know exactly where they were.

The plan had major disadvantages. It would have involved, at vast expense, what was described as "the largest construction project since the building of the Pyramids." It attracted vociferous protests from environmentalists and local people (not least the Utah-based Mormon Church); and, its opponents said, it would simply encourage the Soviet Union — admittedly also at great expense — to build enough extra warheads to overwhelm the whole system.

Both arguments are rejected by Mr Caspar Weinberger, the hawkish Defence Secretary, who wants to replace the current ageing fleet of B-52s as quickly as possible. He says that there will be plenty of other uses

for the B-1 once Stealth comes into operation.

Meanwhile, Mr Weinberger, and a team of military experts appointed to look into "survivable" bases, favour the bizarre solution of putting the missiles on a new type of gigantic aircraft, constantly patrolling the oceans, from which the missiles would be fired at high altitudes.

Mr Reagan has asked the team to think again, paying particular attention to the so-called "dense pack" notion whereby the missiles would be clustered close together on land and protected by interceptor missiles. The theory is that incoming Soviet warheads would have to be targeted so close together that the first one to explode would destroy all the others.

The lengths to which the Administration is going to find a basing system for the MX indicates a number of problems. Congress has made it clear that it will not fully fund the programme until a satisfactory basing system has been devised. But, more generally, the problem is how to choose locations for new land-based nuclear weapons in a democratic country and at a time when the public at large is increasingly turning against nuclear weapons.

If the MX is finally put on board aircraft the many Euro-

peans who object to Nato's plans to install a new generation of American Cruise and Pershing missiles in Western Europe will have a powerful new argument. If nuclear missiles can no longer be deployed on land in the U.S., they will have every reason to ask why they should be deployed in Europe.

In the U.S. the movement for a "freeze" on the Super Powers' strategic weapons at current levels has spread like a brush fire and is gaining strong support in Congress. It is still ill-defined. A "freeze," though a catchy slogan, can mean many different things, depending particularly on its timing, and there is still little support in the U.S. for unilateral disarmament.

The unexpected strength of the movement has, however, already begun to affect the Administration's thinking on defence and disarmament policies. Combined with similar, though more pacific, movements in Western Europe, it has become a major factor behind Mr Reagan's adoption of what is becoming known as his "peace initiative" on nuclear weapons.

Loose talk within the Administration about nuclear "war-fighting" and the possibility of winning a nuclear war has only strengthened the protest movement on both sides of the Atlantic.

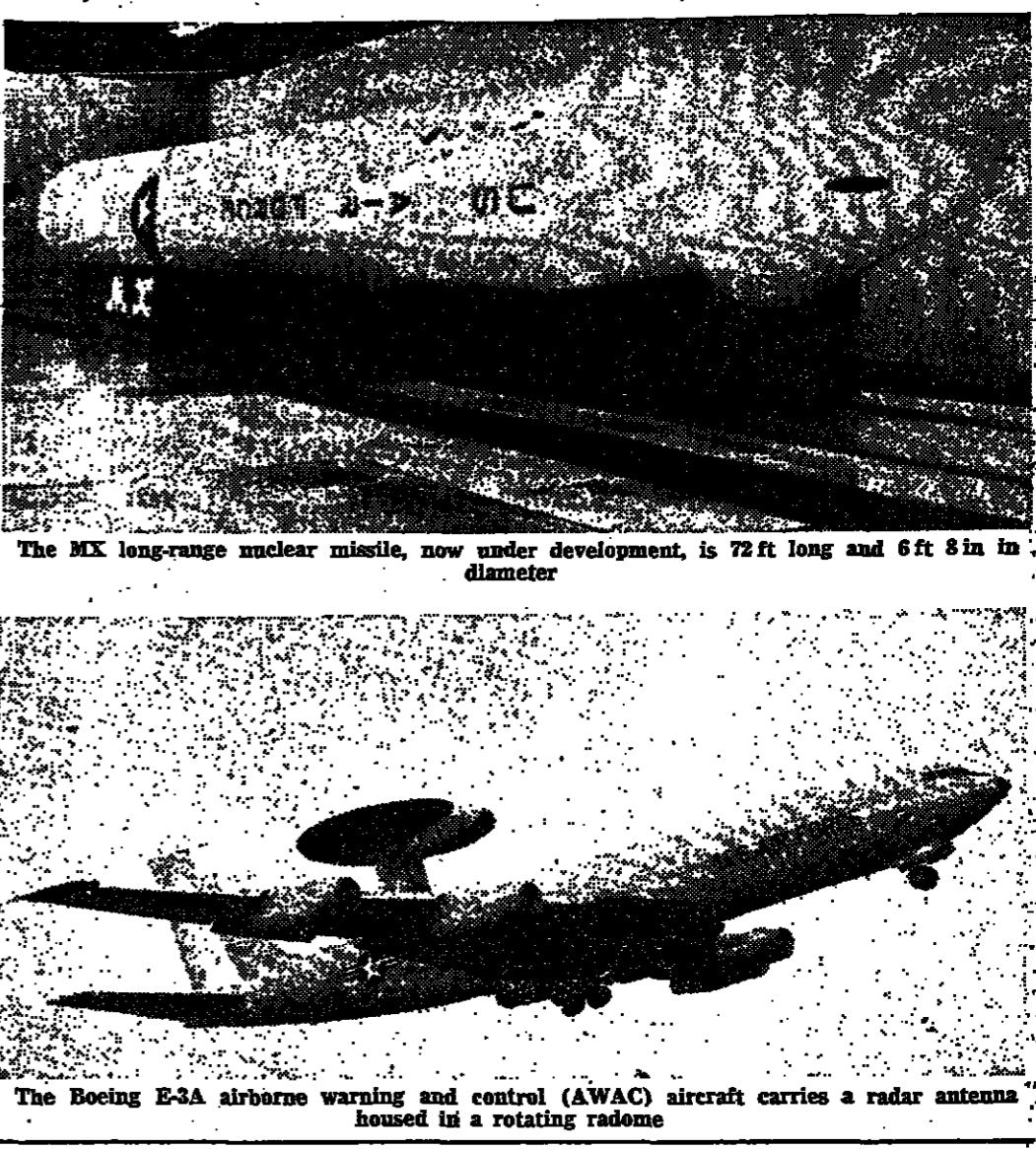
In addition to the Geneva negotiations with the Soviet Union on the intermediate range Cruise and Pershing missiles in Europe, a new round of Strategic Arms Reduction Talks (Start) is now due to begin at the end of this month.

Mr Reagan is adamant that he wants the talks to lead to deep cuts in the level of strategic weapons on both sides, reducing the threat of nuclear war by making a first strike less likely to succeed and slowing the arms race.

His critics believe that the talks are a smoke screen designed to project a peaceful image while U.S. rearmament goes ahead. Certainly, Mr Reagan does not intend to abandon his strategic programme while the talks are under way. If he accepts a "freeze" it will only be when he believes that a genuine balance has been achieved.

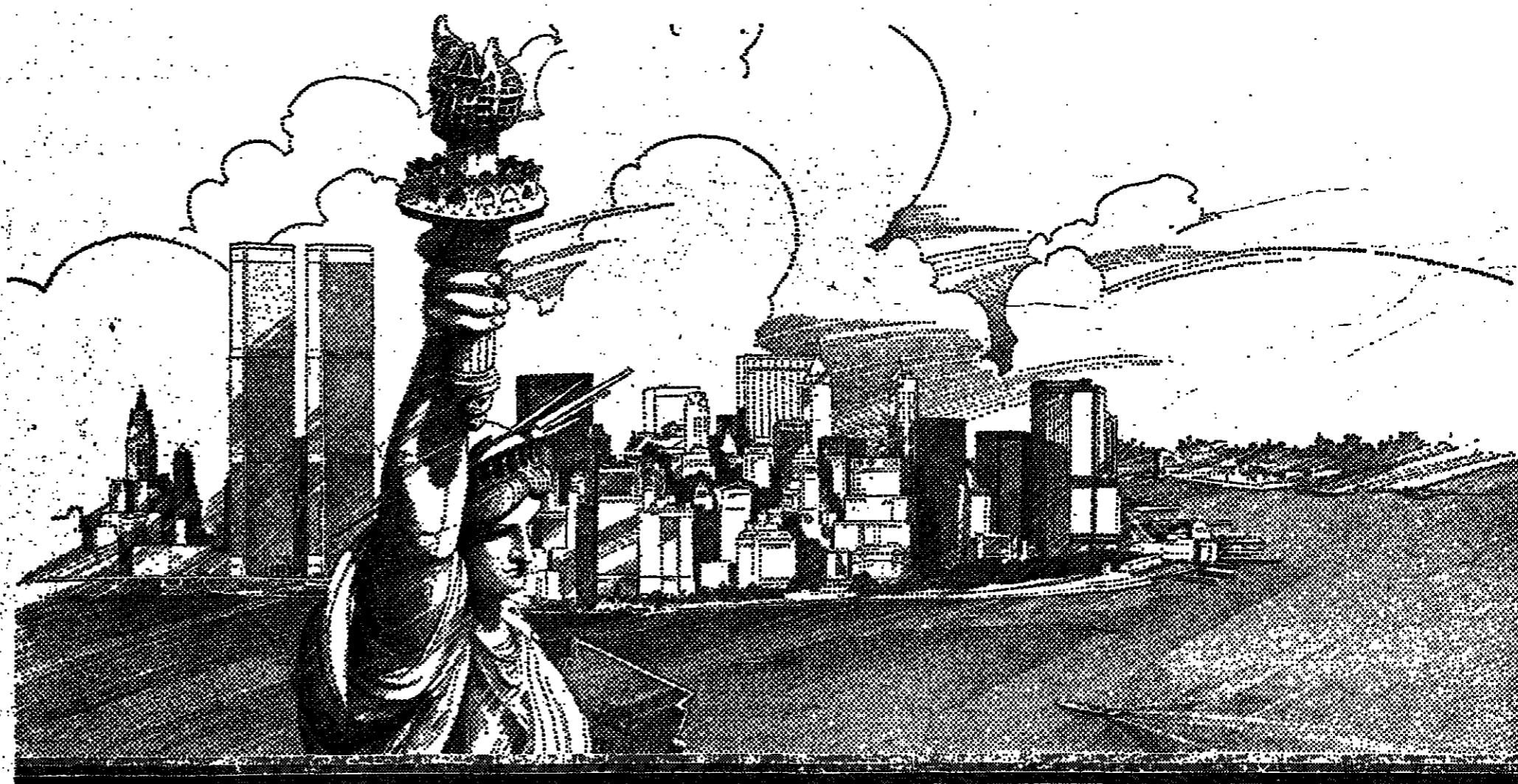
There is no way the President is going to abandon what he sees as a historic mission to restore the U.S. to its rightful position as Number One Superpower — or, at the very least, First Equal.

Reginald Dale



The MX long-range nuclear missile, now under development, is 72 ft long and 6 ft 8 in in diameter

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THE UNITED STATES VI

LABOUR/AGRICULTURE

The recession has brought drastic changes to the traditional 3-year wage setting cycle

Pay bargaining in a harsher climate

THE CURRENT recession has had a dramatic impact on the relationship between management and labour in U.S. industry.

A series of major wage settlements in recent months has broken the pattern of the past decade, in which the level of pay and benefits has often seemed insensitive to underlying economic trends.

The question now being asked is whether these settlements are a thing of the past, to be forgotten when the economy eventually recovers—or whether they mark a fundamental turning point in U.S. industrial relations.

Recent deals such as those covering the motor manufacturers, the meat packers or the road haulage industry have ignored some of the key elements which have shaped U.S. wage bargaining in the post-war years.

One such element is the three-year wage setting cycle, built around master contracts covering a number of major industries like steel or the auto companies.

Typically, the union would concentrate its efforts on one company within an industry, and then extend the terms agreed there across the whole sector.

In turn, these terms would influence what happened in other industries. Wage leader-

ship was a fact of life, and there was never much doubt about what constituted the going rate.

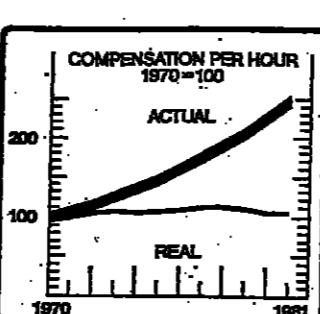
This pattern started to change in 1979, when Chrysler in its fight for life did not follow General Motors' 1979 contract. Since then, the sanctity of the three-year contract has been challenged on a number of occasions, and so has the concept of an industry-wide settlement.

In the rubber industry, for instance, the bargaining process has been breaking down into quite small units as a result of poor demand for tyres and growing import penetration in other products. Thus, a couple of Firestone plants have effectively been removed from the master contract in response to closure threats, and other companies have made similar moves.

More strains

Similar strains are now being felt in the steel industry, where the current three-year contract extends through to 1983. The union has already granted special terms to three of the most vulnerable companies, and there is speculation that the master contract itself may be reopened before its expiry date.

U.S. Steel was refused the concessions it said were necessary to keep open its big works



First quarter 1982 settlements provided for average wage rises of just under 2.2 per cent for the first year of operation.

UNEMPLOYMENT

	UNEMPLOYMENT		
	(Percentage)		
	Black	White	other workers
1979 3rd	5.53	10.90	7.03
1979 4th	5.57	11.23	7.47
1980 1st	6.27	11.57	8.17
1980 2nd	7.30	12.23	10.59
1980 3rd	7.67	12.77	11.13
1980 4th	7.43	12.77	10.60
1981 1st	7.37	12.28	10.13
1981 2nd	7.40	12.70	9.80
1981 3rd	7.37	14.43	9.73
1982 1st	8.77	15.87	12.63

Source: Department of Labour

at Fairfield, Alabama, on the grounds that it was asking for terms which would threaten employment terms throughout the industry. But the line is becoming increasingly difficult to hold.

In addition, the principle of COLA clauses (cost of living adjustments) has also been undermined. The proportion of workers covered by such terms rose steadily through the 1970s, and added to the general inflexibility in wage terms.

Now COLAs are being suspended, or diverted to specific purposes like product development. Steel workers at A.O. Smith Corporation agreed to forgo COLA for a year so that the company could bid on

better terms for an automotive contract.

As a result of these changes, there is at present no such thing as a "going rate" for wage increases.

Major collective bargaining settlements, reached in the first quarter of 1982, provided for average wage increases in the first year of operation of just 2.2 per cent. But 70 per cent of the workers covered by these agreements were employed by Ford or the trucking industry, and got no increases at all.

The remaining 30 per cent received awards averaging 7.8 per cent, and double digit increases were not that exceptional in the non-manufacturing sectors.

At the same time, the union movement has been visibly losing ground. The unionisation rate in 1980 was only 25 per cent, some 10 points lower than in the 1950s, and the number of requests for representation elections plummetted last year.

Changing employment patterns have played a part in this long-term decline, as resources have shifted away from the blue collar manufacturing industries of middle America.

Managers, too, have been taking a more aggressive line, inspired, perhaps, by President Reagan's tough treatment of the air traffic controllers. Does this add up to a fundamental change in industrial relations, which will continue even after the recession which caused it has been forgotten? Audrey Freedman, labour economist at the Conference Board of New York, thinks it does.

"Even after the recession abates, auto, steel and other former pattern leaders will be under competitive pressure," she argues. Domestic manufacturers will continue to consider sourcing their purchases overseas, and overseas producers will remain a major force in basic industries.

Non-union manufacturers in the U.S. will add to the pressures, she adds, citing the spread of non-union mini mills in the steel industry, or the prospect of non-union truck assembly plants.

The counter argument is summarised by Professor Daniel Mitchell, of the University of California at Los Angeles.

In a recent Brookings working paper, he claims that "while the traditional mode of labour-management relationships may be disrupted for a time, there is little reason to expect permanent abandonment of such devices as the multi-year contract and the cost of living escalator clause.

These devices reflect strong incentive for the parties to "regularise" their relationship and avoid the risk of annual strikes."

Unions have made concessions in the past, he points out, with little lasting effect. In 1968, the Glass Bottle

Blowers took a 20 per cent pay cut to reduce incentives for automation.

More recently, he finds a number of incidents in the period after the Korean war which have a lot in common with recent events, and he suggests that a "paradoxical mixture of management aggressiveness and experiments in labour-management co-operation" frequently seems to develop in periods of economic hardship.

For Professor Mitchell, it is clear that imminent plant closings, layoffs and bankruptcy have motivated the eye-catching labour agreements of the recent past. And union negotiators in industries which are not facing an imminent crisis have paid little attention to the concessions granted in the distressed sectors of the economy.

Fringe benefits

It is too soon to be diagnostic about the long-term implications of recent developments. On the one hand, it is possible to over-centralise the centre of the changes in, say, the motor company contracts, where deep layers of long accumulated fringe benefits remain undisturbed. Chrysler claims that medical costs add up to \$325 on the wholesale price of each car it produces.

On the other hand, there is no denying that fundamental changes are under way in the structure of U.S. industry. One-sixth U.S. workers is now making goods for the export trade, more than twice the proportion of the early 1960s.

Although most economists expect some kind of economic recovery in the second half of this year, very few are projecting any worldwide decline in an unemployment rate which is approaching 10 per cent.

For the first time in around 30 years, the big three motor car companies are now operating under different contract terms. If the decentralisation of bargaining continues to be extended, it is hard to think that things will ever be quite the same again.

Richard Lambert

Secretary of Labor Ray Davis faces a turning point in industrial relations

SELECTED UNION AGREEMENTS

Employer(s) and Union(s)	Wage contract	Working time	Other
General Tire (Marion, Ohio); UAW Jan 1981	★	★	★
Chrysler; UAW Feb 1981	★	★	★
Firestone (Memphis and Nashville); UAW Feb 1981	★	★	★
Mesta Machine; USA May 1981	★	★	★
Goodyear (Topeka); UAW Sept 1981	★	★	★
A. O. Smith; USA and six other unions Sept 1981	★	★	★
Pan Am; TWU; other unions Oct 1981	★	★	★
International Harvester (Indianapolis); UAW Oct 1981	★	★	★
Trucking Management; IBT Jan 1982	★	★	★
Ford; UAW Feb 1982	★	★	★

Comments:
 \$1.55 cut at plastic plant. Contract extended to August 1982. Employment contract was also cancelled.
 Third round of Chrysler concessions. Previous escalator payments eliminated producing a cut in pay. All future scheduled and incentive increases suspended.
 Various restructuring of pay systems reported.
 Freeze accepted in first year of contract. Strike limited unions. Dividends to be paid on stock options. Some escalator payments to be "withheld" as second and third year.
 Cut in shift differentials.
 Employer got GM parts contract after getting union to accept 10 per cent wage cut scheduled pay increases to be delayed.
 Number of hours made to aid employer to obtain contract to produce engines for Ford. Similar deal reached with United Auto Workers at Columbus, Ohio.
 New contract runs 39 months with possible extension to April 1984 based on industry conditions. Workers to receive a portion of earnings due at end of old contract with remainder diverted to strike (no 100 per cent). No guaranteed wage increases included. Employees agree not to open strike during negotiations.
 No contract to run until September 1984 unless agreement is reached on compensation. Elimination of basic (2 per cent) wage increases. Longer time off and other time off. Suspension of escalator until December 1982.
 New contract runs 39 months with possible extension to April 1984. Profit-sharing bonus to be paid to workers guaranteed for workers with 15 years or more of seniority equal to 50-75 per cent basic pay until retirement age. Two-year moratorium on plant closings due to 1981 strike.

Source: Daniel Mitchell, UCLA Inst. of Industrial Relations.

Income is expected to decline for the third consecutive year, says Nancy Dunn.

Farming policies bring chaos to a world of plenty

WAYNE Cryts is a hero to many American farmers, so when he was released from prison early this month it was good news in otherwise bleak times.

"I did what I did out of desperation," he says.

What he did was to break a law he thought unjust. His act of defiance took place on February 16, 1981, when with the help of some 300 farmers driving more than 75 grain trucks he seized 31,000 bushels of soybeans he had stored in a Missouri grain elevator.

The elevator's owner had declared bankruptcy and a judge had ruled that the stored grain was one of his assets. Faced with disaster through the loss of his soybeans, Mr Cryts ignored Federal marshals and Federal Bureau of Investigation agents and raided the elevator to reclaim his own crop.

Although a Grand Jury refused to indict the 35-year-old farmer, a Federal bankruptcy judge had him jailed in April for refusing to name those who had helped him in the raid. By the time Mr Cryts was released, he had become a national hero. At a time when the farmers find themselves trapped by economic forces beyond their control, he is seen in rural America as a man who bravely took charge of his own destiny.

The country's 2.4m farmers are patriotic and law abiding. But, suffering through their third year of lean times, many now express disgust with Government agricultural policies they feel are either shortsighted or place unfair burdens on them.

First troubles

As the grain farmers see it, their troubles began with President Carter's "partial grain embargo" against the Soviet Union, which he proclaimed after the Soviet invasion of Afghanistan. The embargo cost the U.S. dearly, according to a study by Schnittker Associates, a Washington-based economic consulting firm.

It cut the nation's economic output \$11.4bn, cost 310,000 jobs, and resulted in lost personal income of \$356m. Balance of payments losses of up to \$2.5bn arose from lost grain exports and up to \$1.9bn trade losses resulted.

The study assumed that trade would be seriously affected for at least three years and that wheat sales alone could be reduced by about 12m tonnes between 1982 and 1985. Despite efforts by Mr John Block, Secretary of Agriculture, to unload

stor's lender of last resort, foreclosed on 543 farms in five months from October to February, compared with 133 foreclosures for the whole of 1980. Other farmers do not show up in current statistics, but they are struggling with intolerable debt loads and trying to hold on long enough to hit one good season.

They are able to survive only through expensive government price support programmes which barely cover—and often fail to cover—the cost of the product and through additional income provided by off-farm jobs. It is estimated that half of all farmers have full-time or part-time jobs of the farm or that their wives work outside the house. Now, however, the industrial recession is cutting many of those jobs.

The Reagan Administration, in its own struggle to reduce budget deficits, has consistently ward off attempts by farm legislators to spend any additional billions on the agriculture sector this year. So as to decrease grain supplies, the Agriculture Secretary instituted an acreage reduction programme early this year, but he neglected to consult other grain-producing nations.

Prices never recovered after the embargo. Ronald Reagan came to office promising to end the ban and never again to impose it except as part of a total trade embargo.

Then in December, the President declared a "set of sanctions" against the Soviet Union for its role in the Polish repression and broke off negotiations for a long-term grain agreement. With five months to go before the current pact runs out, farmers see little chance of a new pact being concluded.

Meanwhile, farmers are suffering the consequences of Government economic policy as well as high interest rates they have been devastated by rising production costs and debts.

The interest paid by farmers last year exceeded their net income for the first time in history. Nationally, farmers had \$10 worth of debt for each \$1 of net income. The Department of Agriculture has estimated that the nation's farmers were \$194.5bn in debt on January 1, more than double the 1975 figure.

Farm income is expected to decline this year for the third consecutive year, while net income is expected to be half of what it was in 1979.

Foreclosures and liquidations are increasing. The Department of Agriculture's Farmers' Home Loan Administration, the sec-

what would happen with the passage of legislation that provided for inflexible adjustments in the price support levels which bore no relation to the market price.

The Reagan Government had no more foresight in regard to its sugar programme. In exchange for political support from the sugar state legislators, the President refused to oppose a price support scheme which spurred the producer price of domestic sugar to nearly 21 cents per lb.

To protect the support price and ensure that the Government would not have to buy up sugar, the Department of Agriculture raised the fees and duties on sugar imports—much to the distress of many Latin American countries. The Reagan Administration is trying to help with the Caribbean Basin policy.

World sugar prices fell dramatically and the fees and duties were insufficient to protect the support price. So the Administration was forced to institute a much-revived sugar quota. On top of that, a spokesman for the Commodity Credit Corporation, which administers price support programmes, has said that the Government will be obliged to buy up sugar stocks after all to maintain the price.

In the end, analysts say, sugar producers will be more hurt than helped by the entire programme. Domestic sugar prices are now so high they say, that food industry users are continuing a massive change-over to less expensive corn-based sweeteners.

U.S. farmers, reputed to be the most efficient and productive in the world, see little relief in the near future. The Reagan Administration has been pursuing a programme of export expansion, but while exports are rising, they are earning less because prices are lower. The strong U.S. dollar has also made American exports less competitive.

The farmers' pessimism was expressed in a telephone call-in programme arranged on Capitol Hill. Of the 14,000 callers, 14 per cent said they did not expect to survive in farming and ranching, while 32 per cent said this is their worst year ever.

But many continue to cling to hope—or a drought somewhere else, a war, or a miracle.

"We're living on next to nothing, and they could come in tomorrow and foreclose on me," one caller said. Like Mr Cryts, he concluded: "But I'm not going to go without a fight."

Bache has just completed a new report on U.S. investment prospects for the next six months in a free report called "Mid-Year Outlook".

Bache analysts

THE UNITED STATES VII

Conservation and fuel switching reduce total consumption

Attempt to free energy from Government intervention

THE TWO national economic obsessions during the Carter presidency were inflation and energy. Inflation has now been superseded by interest rates, while the country's grandiose multi-billion-dollar plans to reduce, in Carter's words, America's "dark and dangerous dependence on unstable foreign oil" have all but been scrapped.

In May, Exxon abandoned a \$5bn oil shale project in Colorado. The \$44bn Alaskan pipeline designed to bring natural gas down from Prudhoe Bay has been postponed by another two years.

A whole string of alternate energy projects have been shelved. Most of the major oil companies are cutting back on planned energy expenditure. The nuclear industry is more than ever in a state of coma. Mines are being shut down all round the country as metal prices continue to slump.

In the past two years, there has been a dramatic turnaround in American attitudes to energy and energy policy. The statistics tell the story with eloquence. After two successive oil shocks in the 1970s, America saw itself hostage to foreign oil; but by last April oil imports were back

with the President preferring to shelve any gas deregulation proposals until the outcome of the mid-term Congressional elections in November.

The "weather-adjusted 1979 barrels a day fall in petroleum demand this year versus final quarter 1979" (a decline of over 20 per cent) can hardly be attributed to the economy."

The study then goes on to say: "This drop instead is largely explained by price-induced conservation and, to some extent, fuel-switching. Again, this year's first-quarter GNP was about 2 per cent below a year ago, while petroleum demand was down much more—about 9 per cent on a weather-adjusted basis—indicating once more that conservation and fuel switching are the primary causes."

Conservation has thus helped as much as the industrial recession to intensify what has now become known as the oil glut. In large measure, the Americans' new conservation philosophy was a product of President Carter's energy policies—one of the areas where the former President is given the greatest credit for success.

OIL STATISTICS

Production (in barrels)	U.S. %	Net oil imports (1981) Country	Value (\$bn)
3,935	35	U.S.	70
3,539	31	Japan	60
3,726	33	France	22
3,753	38	Germany	29
3,772	45	UK	5

Source: Petroleum Economist.

roughly, where they were in 1971, when energy had not yet become a dominant preoccupation of Americans.

Barely five years ago, oil imports were accounting for as much as 52 per cent of the country's oil demand. By last year, they accounted for only 36 per cent and the Organisation of Petroleum Exporting Countries' share of the total has increasingly been eroded by the increase of imports from non-Opec producers.

Steady decline

Oil demand itself has been steadily declining to around 16m barrels a day and there are few signs of any substantial pick-up in the near future at least.

One simple explanation of the decline in consumption and demand, and hence in prices, is the recession. While the economic slowdown has clearly had an impact, it is by no means the only or principal cause of the huge changes that have taken place in the country's energy sector.

An interesting study recently published by the American Petroleum Institute shows that the biggest impact on the country's energy consumption patterns has come from conservation and from fuel switching caused by the higher oil prices of the 1970s. Americans are taking conservation seriously, indeed, the U.S. economy appears to have played a relatively small role in the fall in petroleum consumption.

Synthetic fuels fall victim to Reagan cutbacks

THE U.S. synthetic fuels industry has become perhaps the biggest victim of the Reagan approach to energy and the international oil glut. Ambitious and expensive projects to develop the country's vast resources of oil shale to build coal liquefaction and gasification plants, and to produce energy from a variety of alternate energy sources have, in recent months, been failing by the wayside.

Despite their public posture, the major oil companies (with one or two exceptions) are no longer enthusiastic about synthetics. Even Occidental Petroleum, whose chairman, Dr Armand Hammer, once said, "you can never drill a dry hole in shale," suspended its huge \$3bn Cathedral Bluff joint shale project with Texaco, in Colorado. The U.S. Government itself, together with the Japanese and the West Germans, pulled out of a joint \$1.5bn coal liquefaction project in West Virginia. And Exxon has now abandoned its \$5bn to \$6bn Colony shale project with Tosco, in Colorado, which was seen as the centrepiece of the emerging U.S. synthetic fuels industry.

Former President Carter launched the great American synthetic programme in 1980; it was designed to produce 500,000 barrels a day of synthetic fuel in the U.S. by 1987, and as much as 2m b/d by 1992. To achieve these goals, the Government set up the Syn-

thetic Fuels Corporation to administer a \$38m federal programme to support the development of the country's synthetic fuels industry.

Perceptions about future energy supplies in the non-Communist world have since changed dramatically. Moreover, the Government's philosophy regarding synthetics has also radically shifted. As a result, the sense of urgency to develop in the U.S. the world's largest synthetic industry has disappeared.

The Reagan Administration has, from the very start, placed the emphasis on minimising Government intervention in business and industry. In so doing, it has scaled down the role of the Synthetic Fuels Corporation and warned that the U.S. may deeply regret it in later years if synthetic development is now allowed to be halted.

Ultimately, these critics claim, the current abundance of conventional oil supplies and moderate prices will end and there will be a real need to exploit alternate energy resources.

In response to these critics, the Synthetic Fuels Corporation says the priority now is to develop the necessary infrastructure, technology, and know-how to ensure synthetics can be developed when their time comes, rather than spend billions of federal dollars in programmes with little economic justification at the current time.

toward bigger cars," he said. Even if we assume that these various straws in the wind will reverse themselves, sooner or later—they probably will, it would take a very brave man to put all his chips on being back on trend overnight.

The things that need to be done to bring greater security to our long-range energy arrangements have quite clearly come up against some perplexing interim developments.

A growing number of critics of Reagan energy policies are also beginning to warn that a mood of complicity about energy may be seizing the country. They argue that although the market is now enjoying a phase of moderate oil prices these prices are unlikely to continue to fall.

Indeed, there have recently been signs that oil prices and prices of some energy products are beginning to rise again. The most obvious example is petrol prices. But industry analysts also believe that the current rise in prices is only part of natural market adjustments and the medium-term outlook still argues strongly for flat prices. The long-awaited U.S. economic recovery is unlikely to prove a strong stimulus because as long as interest rates remain sustained the recovery itself is likely to be short-lived.

Paul Betts

ANOTHER TAKE-OVER BATTLE IS UNDERWAY, SAYS PAUL BETTS

The 'great oil company auction' reflects changing attitudes

FOR A brief three months, oil companies, their investment bankers, their lawyers and all those who jump and shriek on Wall Street, enjoyed a lull in what has been a remarkable 12 months of hectic take-over fever.

The U.S. oil and minerals sector had never seen anything quite like it.

Two of the country's largest oil companies, Conoco and Marathon Oil, were acquired for record sums by Du Pont and U.S. Steel, respectively.

Standard Oil of Ohio bought Kennecott. The Kuwaiti Government took over Santa Fe International. Elf Aquitaine of France took over Texagulf.

In a period of about six months last year, more than \$225bn worth of energy assets changed hands. And now, after a brief pause, another major take-over battle between Cities Service, the country's 20th largest oil company, and Mesa Petroleum, a smaller independent Texas concern, is under way.

It has been called the "great American oil company auction." It has been the product of several factors, some interrelated. At the same time, more broadly, it reflects the significant changes that have taken place in the U.S. energy market and changing attitudes to anti-trust and competition.

In a sense, a whole series of major take-over opportunities presented themselves when oil company stocks fell from grace on Wall Street.

In the face of dwindling profits caused by the international oil glut, the large institutions moved out of oil stocks with a vengeance.

In turn, these depressed stock prices offered unique opportunities for companies, both in the U.S. and abroad, to acquire domestic U.S. oil and gas reserves at a relative bargain.



Energy Secretary James Edwards... tough job juggling with the energy hot potato

Indeed, it became cheaper to buy oil on Wall Street than to go out and drill for it.

Moreover, U.S. oil and gas reserves have traditionally been seen as a major prize because of their security and proximity to the world's largest consumer of energy. The prize was made all the more attractive with deregulation of domestic oil prices last year.

With the advent of the Reagan administration, expectations rose that the general approach to anti-trust and competition would change dramatically in the country. For years, the idea of one major company buying another seemed a non-starter.

But the new anti-trust busts of the Reagan administration indicated right from the start that big was not necessarily always bad. In turn, this prompted a number of major companies to test the new anti-trust climate to see how far they could now go.

Mobil, the country's largest oil company after Exxon, took the lead in testing the anti-trust climate. It bid for both Conoco and Marathon Oil, but both times failed to win the take-over contest. Indeed, what emerged was that while anti-trust application has changed in respect of size, it has not in terms of the effects a merger can have on competition.

Mr William Baxter, the head of the U.S. Justice Department's anti-trust division, has indicated that while so-called vertical mergers are acceptable, that is a merger which enhances a company's vertical line of integration, horizontal mergers must continue to be carefully scrutinised.

In the case of Mobil's two unsuccessful attempts to take-over another large integrated oil company, the courts blocked the oil giant because of possible anti-competitive implications in certain markets if it were allowed to acquire another major oil company.

But despite the two Mobil defeats and a clearer definition of Reagan anti-trust policies, take-over fever has by no means disappeared in the U.S. oil sector.

What is now clear, however, is that so-called hostile take-over bids by large oil companies appear to have little chance of success.

On the other hand, friendly deals continue to stand a fair better chance even if they raise some horizontal anti-trust objections.

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THE UNITED STATES VIII

Companies are struggling with a heavy debt burden and surplus manufacturing capacity, as Richard Lambert reports

Startling downturn in sensitive manufacturing sectors

THE Economic Recovery Tax Act of 1981, signed into law by President Reagan last summer, was the broadest piece of U.S. taxation legislation since 1945. It combined the largest personal tax cut in U.S. history with a number of special incentives designed to stimulate capital formation.

But industry has had other things on its mind. Capital spending peaked in the third quarter of last year, and with capacity utilisation in U.S. factories now running at only a little over 70 per cent, investment seems likely to decline well into next year, after falling by perhaps 4 per cent or more this year.

That would mark four consecutive years of flat or falling capital spending in the U.S.

In some sensitive sectors, the scale of the downturn has been startling. Machine tool orders fell by 45 per cent in the first quarter of this year. Steel industry executives are now talking about shipments of little more than 70m tons this year, compared with 100m tons in 1979.

This represents more than just a cyclical downturn. The current year will feature in the economic record book on a number of painful counts—such as unemployment, the highest for more than 40 years; business failures, which are likely to hit a post-war peak; and the downturn in company profits, which in the first quarter of the year was the third steepest on record.

There are two key features

of this recession and together they have upset the Reagan Administration's plans for using tax policy to stimulate industry.

One is the very high level of real interest rates. This has had a devastating impact on a whole generation of finance directors, who were brought up to believe that the more their companies borrowed during an era of inflation the richer their shareholders would become.

Companies throughout the manufacturing sector are now paying the price in the shape of a heavy debt burden and substantial surplus capacity.

The other key feature is that U.S. industries are far more exposed to international competition than they have been in the past, and not only in their export markets. The table shows the market share of U.S. companies in a number of major sectors of the domestic market:

	Passenger cars	Steel mill products	Electrical components	Farm machinery	Industrial inorganic chemicals	Radio and TV receivers	Footwear	Metal-cutting machine tools	Food-processing machinery	Metal-forming machine tools	Textile machinery	per cent
1976	81.3	83.3	81.5	81.0	78.5	40.0	66.2	74.1	77.5	72.5	55.8	
1977	116	122	159	136	116	115	145	143	155	122	108	
1978	123	134	143	210	144	116	155	121	155	112	108	
1979	120	140	144	213	128	116	142	144	155	112	108	
1980	96	125	135	201	85	116	142	144	155	112	108	
1981	105	134	135	201	82	116	142	144	155	112	108	
1982	104	142	145	214	86	116	142	144	155	112	108	

Source: Department of Commerce

In all these sectors, U.S. companies had more than 90 per cent of their domestic market in the 1960s, and a number of the more important groups—most obviously steel and passenger cars—had distinctly cartel-like characteristics.

Thus production was concentrated in the hands of relatively few companies, all of which had comparable contracts of employment with their workers. High production costs could be passed on to customers without too much difficulty.

For example, wages in the motor industry were 43 per cent higher than for the private non-agricultural sector generally in 1971, and 69 per cent higher 10 years later. Competition tended to focus as much on areas like design or delivery as on price or technology.

The impact of import competition on these industries can perhaps best be compared with the changes brought about by deregulation on companies in the airline, road transport or stockbroking businesses. For a time, cartel-like conditions may continue after the change, but if there is a really grave recession, like the one that is now drawing to a close, the shake-out will be ferocious.

In the past few months, U.S. companies have been forced to take decisions about production and manning levels that they were able to postpone or ignore in earlier years. U.S. industry is in the painful process of making a once-for-all

adjustment to a new and more competitive environment.

Big industrial companies no longer assume that an upturn in economic activity is all that is needed to restore their health. The best symbol of the change is General Motors' decision to hold talks with three Japanese car manufacturers about the scope for co-operation in producing small cars.

Only two years ago such a move would have seemed highly improbable.

General Motors still believed that the financial and engineering strengths which had served it so well in the past would be enough to pull it through its current problems. But now it seems to be conceding that in certain products it cannot hope to make money in head-on competition with high-volume foreign producers.

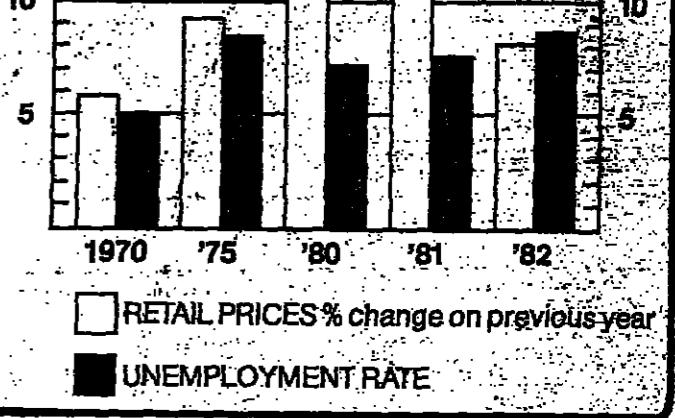
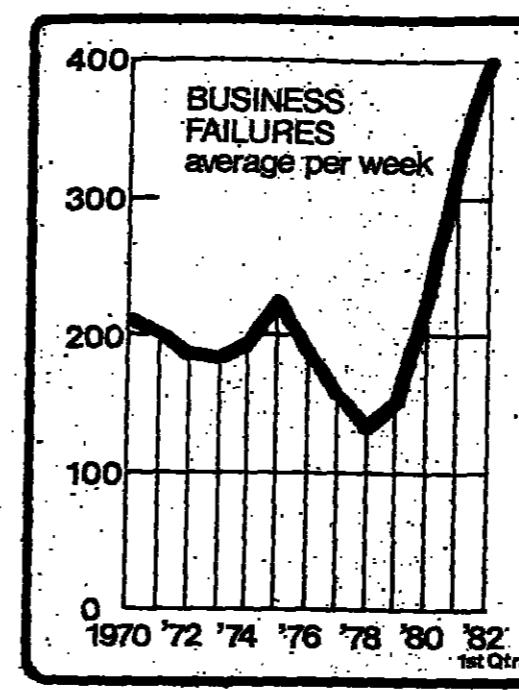
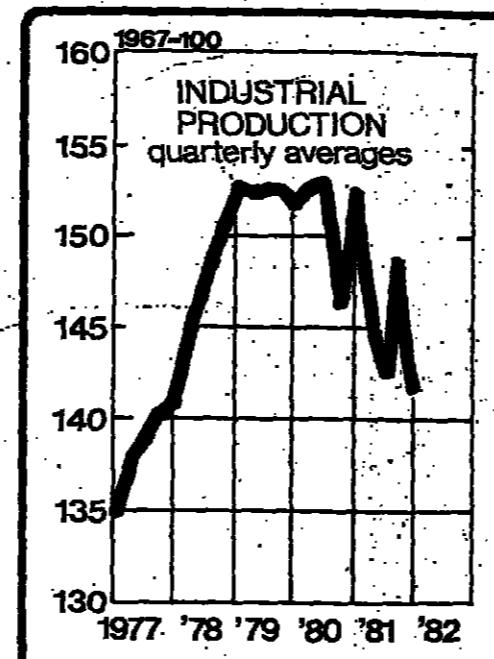
In this changed climate the success stories of the future may concern two categories of company. One will concentrate its resources on established indus-

CORPORATE PROFITS BY INDUSTRY

(\$m, annualized figures, current prices)

	1976	1979	1981	II	III	IV
Total domestic	137.4	162.6	192.3	184.2	186.6	188.4
Financial sector	17.1	31.6	28.6	24.8	22.7	22.4
Non-financial	150.5	150.8	162.7	155.0	161.3	144.0
Manufacturing	69.3	88.9	90.4	84.4	85.1	88.6
Primary metals	2.1	4.2	5.1	3.8	3.7	1.5
Electric/electronic	3.4	6.3	3.4	6.2	5.8	5.1
Machinery (non-electric)	6.2	8.8	8.7	5.3	5.8	8.8
Motors	7.5	13.3	1.6	2.7	2.1	2.1
Petroleum/oil	12.6	18.3	21.0	20.6	21.0	17.0
Total foreign	14.3	30.3	23.4	24.3	24.0	24.0

Source: U.S. Department of Commerce



INDUSTRIAL PRODUCTION BY SECTOR

(Yearly averages, 1976 = 100)

Non-	Iron & Steel	Elect.	Elect.	Motor	Aero-	Space
Mach.	Mach.	Mach.	Comps.	vehicles	space	Equip.
72	107	116	122	159	136	82
73	123	134	143	210	148	89
74	120	140	144	213	128	90
75	96	125	135	201	112	85
76	105	134	135	201	142	82
77	104	142	145	214	161	86
78	114	153	160	247	170	97
79	113	164	175	296	159	112
80	92	163	173	305	119	115
81	100	171	178	312	122	110
82	79*	161	171†	315*	98†	103†

* Two months. † Three months.

Source: Federal Reserve System

Product innovation: key to growth

PRODUCT INNOVATION has been the key to rapid growth in U.S. industry over the past decade. The development of new products was a key growth element in three-quarters of the fastest-growing sectors in the period, according to a recent analysis by the Bureau of Industrial Economics.

The study highlights the performance of 45 industrial groups which grew twice as fast as manufacturing industry as a whole between 1972 and 1978. Their compound annual growth rates ranged from 6.4 per cent to 19.1 per cent.

Product substitution was the second

most frequently mentioned factor, occur-

ring in basic product industries like plastics as well as finished goods such as computers. Price was another important consideration. In no case was export expansion a growth factor unless accompanied by product innovation.

Growth leaders are distinguished from the general run of manufacturing industry by their above-average productivity gains, their more moderate rate of price increases, their greater reliance on export markets, and their rather higher level of concentration around a few leading companies.

Looking ahead, the bureau projects

that 20 of the 45 study industries will not continue their rapid expansion in the period between 1979 and 1985. The slowdown in the car-manufacturing and housing industries will hold some of them back. So will a less exciting rate of growth in the energy-saving sectors.

On the positive side, nine of the 45 are expected to achieve faster growth rates up to 1985. These are semi-conductors, process control instruments, office machines, measuring and controlling devices, fabricated pipe and fittings, instruments to measure electricity, radio and TV sets, structural wood members, and environmental controls.

PROFITABILITY COMPARISONS

Manufacturing Industry

Domestic Foreign Foreign

Profit shares*

U.S. Germany UK

1975-59 21 38 28

1976-79 18 21 14

Net rate of return†

1979 I 7.13 2.30 3.01

II 7.97 2.43 2.71

III 8.19 2.22 2.63

IV 7.40 2.27 2.15

1980 I 7.57 2.73 2.15

II 5.43 2.97 2.64

III 6.40 2.30 2.64

IV 6.60 2.67 2.72

1981 I 7.40 2.57 2.64

II 7.57 2.23 2.61

III 6.92 2.20 2.61

IV 5.20 2.23 3.04

1982 I 5.97 2.30 2.70

Source: U.S. Department of Commerce

CAPACITY UTILISATION IN MAIN INDUSTRIES

All manufacturers	Motors	Chemicals	Primary metals

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UNITED STATES IX FOREIGN INVESTMENT

Fears over land deals with foreigners

IF THE influx of foreign capital into U.S. industry and commerce makes some Americans nervous, the movement of Europeans and others into agricultural land raises feelings which seem closer to paranoia.

"We are going to be getting into the situation where we not only depend on foreigners for energy, but also for the very food we eat," one emotional Congressman claimed recently.

If that is so, it will be an extremely long-drawn-out process. In its latest report on the situation, the U.S. Department of Agriculture said that, at the end of last year, 12.7m acres of U.S. agricultural land were in the hands of foreigners. This is less than one per cent of the farmland in the country. Increases in sales of land to foreigners have been steady rather than dramatic, the report shows, and in general, contrary to popular belief, there has been no

discernible impact on land prices or the use to which the land is put.

Even so, the emotions stirred by this modest influx of foreign land buyers have prompted the legislators to act.

Since 1977, eight of the 36 U.S. states which have some form of restriction on foreign land ownership have strengthened existing laws or introduced new regulations to control and monitor the sales.

Eager to soothe the fears of the rural establishment, the Department of Agriculture made clear in its latest annual review that it found:

- No evidence that foreigners were buying the best land.
- No evidence that the new owners were changing farm land to other uses.
- And it reproached the complaints, stating that there was evidence that overseas buyers seemed more willing than native Americans to make improvements

CHRISTOPHER PARKES

NET PURCHASE OF U.S. EQUITIES IN 1981

	(Figures in \$m)			
	1st qtr	2nd qtr	3rd qtr	4th qtr
Europe	1,302	1,666	222	323
Belgium/Luxembourg	10	77	23	—
France	210	560	87	19
West Germany	73	10	—105	4
Netherlands	57	55	—72	33
Switzerland	227	161	—86	22
UK	707	765	355	355
Canada	221	472	82	33
Latin America	92	105	—260	25
Bermuda	44	30	—53	5
Netherlands Antilles	85	51	—196	16
Asia	25	636	652	136
Hong Kong	30	84	55	14
Other Asian countries	42	368	567	197
Total	1,665	2,899	659	443

[†] Includes Bahrain, Iran, Kuwait, Oman, Saudi Arabia and the United Arab Emirates.

Source: Securities Industries Association.



Miami Beach, Florida: a sunshine state popular with foreigners

Overseas investors take a more cautious view

RATTLED by the recession and the Reagan Administration's budget dilemmas, foreign investors have recently been taking a more circumspect view of the U.S. equities market.

At \$300m in the first two months of the year, net purchases — purchases after taking account of sales of U.S. stocks by overseas buyers were "definitely on the low side," according to officials at the securities industry association in New York.

They have, however, picked up from the tail-end of last year, when in the last quarter foreigners' purchases were off \$443m. Despite this falling off, the trade had picked up enough steam earlier in the year for dealings to break new records over the year as a whole.

For 1981, foreign investors' net purchases of U.S. equities rose to \$5.7bn, \$300m more than the record set in 1980. The previous high, recorded in 1975, was \$4.7bn.

Most of last year's progress was made in the first half of the year. There were those who believed a boom year was on the way, as the U.S. economy appeared to be standing up to the recession better than most of the rest of the world. Later, as growth rates fell and the U.S. drifted into the economic mire which had bogged down most of Europe, overseas enthusiasm for investment waned.

The sales burst which characterised the first half of last year was fuelled mainly by the vigorous expansion of the U.S. economy, which was growing at an annual rate of almost 9 per cent in the first quarter. By the third quarter this rate had dropped to 1.4 per cent and overseas investors responded in predictable fashion, with their equity purchases in the last three months fading away to the lowest quarterly level of the year.

As in 1980, UK investors were the leading buyers from Europe, accounting for more than 60 per cent of all European purchases.

Nervousness

Still, as economic prospects showed signs of improvement at home and as the U.S. began to feel the effects of recession, British buying tailed off to the extent that second half purchases were less than half those in the first six months of the year.

The French, too, who had piled nervously into the U.S. following the election of the first Socialist administration in 22 years, were quick to reduce their presence there with the onset of recession.

Belgium and Luxembourg, net sellers in 1980, made net purchases last year totalling \$110m. Dutch investors, also net sellers in the previous year, moved back to purchase a net \$75m worth of equities in 1981.

Although the early figures for this year indicate some reawakening of interest, foreigners are still wary, and seem likely to remain so while President Reagan struggles with his budget and while the economic horizon remains cloudy — and despite the fact that the dollar has more or less held its own on the foreign exchange market.

High U.S. interest rates during the year served to encourage foreign buyers to increase their holdings of U.S. Treasury bonds and notes. Holdings leapt by \$15.5bn to

NET FOREIGN PURCHASES AND TOTAL FOREIGN HOLDINGS OF U.S. TREASURY NOTES AND BONDS IN \$M, 1980-81

	1980	1981
	Net purchases	Net Holdings
Europe	-1,655	17,900
West Germany	-2,889	7,101
Belgium/Luxembourg	-383	-282
UK	947	7,183
Asia	6,307	26,112
Japan	-1,596	9,479
Other Asian countries	7,672	15,867
All countries	4,986	50,981

[†] Includes Central America and the Caribbean.

Source: Survey of Current Business.

on a study produced for the bank by the Institute for International Business in Stockholm.

Prompted by a lack of information on performance while European enterprises were moving into the U.S. in ever increasing numbers, the report concluded that while Swedish companies performed no worse than other foreign investors in the U.S., there were still plenty of disappointments.

The roots of the difficulties lay, the report said, in inadequate feasibility analysis before takeover or merger, a far-too relaxed approach to the difficulties of establishing a product or an enterprise in the highly competitive U.S. market, and underestimation of the legal and regulatory problems peculiar to the U.S.

OPERATIONS OF FOREIGN AFFILIATES OF U.S. MULTINATIONALS

	Total	Total	Total	Empl.
	affiliates	assets (\$m)	sales (\$m)	employees ('000)
World	22,641	490,178	647,969	7,197
Developed countries	15,603	359,523	440,015	4,981
Developing countries	7,937	115,522	183,219	2,175
Latin America	4,884	75,043	73,287	1,047
Argentina	269	2,859	4,075	108
Brazil	767	17,331	19,340	436
Mexico	1,078	9,518	10,633	270
Bermuda	342	17,241	14,414	2
Venezuela	451	6,135	6,436	101

[†] Includes Central America and the Caribbean.

Source: Survey of Current Business.

Dr Severiens is less critical, although he does remark that the financial results of foreign companies in the U.S. are "not particularly impressive." Foreign buyers, he says, seem to be especially attracted by companies with poor performance records.

The U.S. government recently reported that in 1979 the average profit margin of companies purchased by overseas interests was 2 per cent of sales — a factor which reflected low or negative rates of return on equity."

Sampling a mixed bag of 38 companies, Dr Severiens attempted to divine if, and to what extent, foreign buyers actually improved the performance of their acquisitions.

Indeed, in the bag is one of the most often-cited success stories — the BIC Pen Corp., built up into a flourishing business with \$200m annual sales since it was bought in 1958 as the Waterman Pen Corp. for \$2.5m.

The list also included those which have not done quite so well. Rhone-Poulenc, for example, the French chemicals group, recently gave up its 20 per cent stake in Morton-Norwich after an unhappy time in the U.S. market.

Examination of the general trend in overseas investment in recent years shows that about half the buyers have invested in industrial sectors which are either stagnating or even declining — such as chemicals, grocery chains and building equipment.

Others have gone for high-growth areas such as machine tools, energy and non-ferrous metals — all businesses which consume vast amounts of cash. This combination, Dr Severiens suggests, explains the lacklustre results revealed by his study.

Broadly, however, he concludes that foreign buyers have helped "turning a substantial number of U.S. companies back to financial health." The outcome with foreign-owned U.S. companies which had good or mixed results before takeover is less easy to pinpoint.

"On average, the only significant improvement acquired companies have shown is in earnings per share. This may be a sign that foreign acquirers are after long term profits," says Dr Severiens.

"If so, one can conclude that, in addition to their notable turnaround efforts, overseas purchasers are slowly but surely contributing to the growth of the American economy."

Christopher Parkes



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THE UNITED STATES XI

SOCIAL TRENDS

Starting June 18

Anatole Kaletsky on how the mobility of Americans affects U.S. politics and economics

The flight to the Sunbelt

CONSTANT stirring is what has always kept the American melting pot from boiling over. The ebb and flow of the country's political stability and the consistency of its 200 years of economic progress has been the American people's extraordinary mobility.

Social fluidity has contributed in several ways to the strength of U.S. business. As well as providing workers wherever entrepreneurs could use them, the mobility of the population has arguably weakened the trade unions by subdividing workers into many regional and ethnic groupings.

It may even have been a factor in the failure of Socialist ideas to make any headway, even among American radicals, against the deeply-rooted belief that history is shaped by self-propelled individuals and not by governments or social groups or classes.

The constant population movements, the waves of immigration a century ago and the eagerness to try new life styles have also contributed to economic development from another direction. They have created powerful surges of demand for new types of services and products, for ever-growing communications and transport networks, for new homes and urban infrastructures.

Indeed, some historians define the broad outlines of American economic development by these surges: the 19th century age of the railroads; the 1920s boom in the ownership of motor cars and electrical appliances; the post-1945 construction of the inter-state highways (probably the largest civil engineering programme in history) and, most importantly, the growth of the suburbs with their detached houses and indispensable equipment of television sets, telephones, utilities and labour-saving gadgets.

The most recent of these great population movements, which is now reshaping the U.S. economy, is "the flight to the Sunbelt," a steady movement of people and businesses, which began in the 1960s, away from the old industrial cities of the north-east and Great Lakes region to the resource-rich states of the south and west.

It has shifted the country's political and economic centre of gravity. Between 1970 and 1980 just three of the 50 states—California and Texas and Florida—accounted for 42 per cent of the nation's 25m population growth. While the total population increased by 11.4 per cent during the 1970s, compared with an increase of 1.4 per cent in the previous decade, some of the Sunbelt states showed spectacular growth—63 per cent in Nevada, 53 per cent in Arizona, 43 per cent in Florida and 42 per cent in Wyoming.

New York State, meanwhile, lost 3.8 per cent of its people while the north east as a whole grew by only 0.5 per cent.

Shift in Congress

This population movement has been followed by a corresponding shift in the distribution of Congressional seats and voting power in Presidential elections. The 1982 Congressional election will be the first in U.S. history in which a majority of the House of Representatives will be returned by Southern and Western states.

Economically it has produced paradoxes and opportunities. The flight to the Sunbelt has contributed to the deterioration of northern cities and their infrastructure while new cities in the Sunbelt have been developed almost from scratch. It has meant, for example, that 20 per cent fewer Americans go to work by public transport now than 10 years ago, despite two energy crises and the big increase in the price of fuel.

Water is becoming the Sunbelt's most serious problem. Industrialists, farmers and citizens are already clashing over the rights to, and pricing of, water supplies. In states like Arizona, Utah and New

Mexico air-conditioning and piped water have made orange groves and residential paradises out of some of the continent's most arid and inhospitable terrain. Water will soon become as big a political and fiscal issue as energy.

Politicians from the northern cities hit by the Sunbelt's growth point to the enormous resource costs of this population movement and want to limit it with controls and more regional fiscal incentives. But for the entrepreneurs of the South and West the very size of the challenge involved in building cities out of the desert has created huge business opportunities.

Until the late 1970s the booms in many Sunbelt cities appeared to be self-sustaining. As the population grew, the seemingly insatiable demand for housing, office space, retailing and services multiplied many times over any initial injections of jobs and incomes into the area.

As population and demand grew, the local economies grew still faster and most Sunbelt states enjoyed higher per capita growth rates than the industrial North East. On average, incomes per head rose between 1970 and 1980 by 148 per cent in the South and West of the U.S. compared with 130 per cent in the North East.

To many Americans—most importantly to the former Governor of California, Ronald Reagan—the Sunbelt seemed to be the concrete manifestation of "supply-side economics." This is the theory that low taxes and freedom from regulation will stimulate entrepreneurs and workers to lift an economy up by its own bootstraps, whatever difficulties it may originally have faced.

Most Sunbelt state governments, with their "right to work laws" which make union closed shops illegal, their low local tax rates, low levels of welfare provision and laissez-faire attitudes to business regulation, have probably earned some, at least, of the credit for their states' rising prosperity.

In the past few years, however, as parts of the national economy have collapsed and as interest rates, which affect all areas equally, have soared, it has become clear that the Sunbelt should not be viewed as a uniform economic region, somehow immunised from the troubles of America's traditional industries and older states.

The key construction industries have been hit hard throughout the Sunbelt and unemployment has risen. But more interesting is the fact that the resilience of other tertiary or service-type industries, which had been mainly responsible for the Sunbelt's appearance of self-perpetuating growth, is varying markedly across the Sunbelt's various sub-regions.

The impulse

The tertiary industries' strength may prove to be not a self-perpetuating product of benign Government policies but, instead, closely related to the often overlooked variety of underlying advantages which give each part of the Sunbelt its initial impulse to grow.

This impulse may have come from the explosion in energy prices, as in the energy-rich states of Texas, Louisiana, Oklahoma and Wyoming. Or, as in some of the south-eastern states and the non-oil-bearing parts of Texas, the stimulus may have been the relocation of traditional manufacturing industries seeking cheap, non-unionised labour.

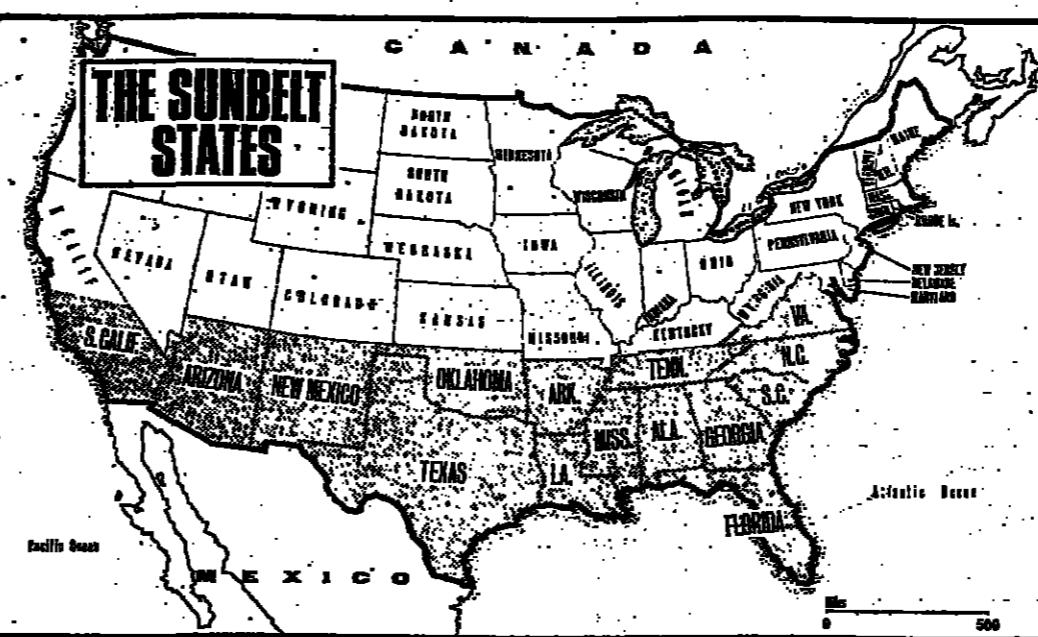
It may have been, as in Florida and Arizona, on the tourist and retirement industries, or the stimulus may have come from the new electronics and aerospace industries. These in turn moved to Sunbelt states like Arizona, New Mexico and California largely because of the vast military establishments which tended to be located in remote and infertile areas.

The direct or indirect dependence of many Sunbelt industries on defence and other Government contracting is a point which liberal Northern politicians try not to let their conservative Southern adversaries forget when it comes to voting on Federal spending and tax cuts.

It is generally expected that the Sunbelt economies will diverge into several groups related to their local resources. A recent Harvard-MIT report suggested, for example, that over the next 10 years growth will decline steeply in the Pacific and south-eastern states, while the oil-producing states and the mineral-rich Rocky Mountain region will continue to boom.

Indeed, investors in the property market of two of the Sunbelt's archetypal boom towns, Houston, the Texas oil capital, and Atlanta, Georgia, the hub of the south-eastern region, say they are already discounting such a differential development.

Even supply-side economics, a low-wage hinterland and "right to work" laws are probably no match for oil wealth in pulling an economy up by its own bootstraps.



Housing was the first to succumb in the property sector when rates soared. David Lascelles discusses recent changes.

Drastic overhaul for real estate finance

ALTHOUGH the whole of American business has been hit by high interest rates, few segments have had to absorb quite such a heavy blow as real estate.

After soaring at an unprecedented rate in the 1970s, values have levelled off and even, in some cases, declined. Spending on new construction is weak, the rate of house-building is bumping along close to its lowest level since the war.

Even normally bullish real estate brokers and investment advisers are urging caution.

"The U.S. economic recession and the fact that inflation has at least temporarily subsided, are important factors in the reduced interest in real estate," said Mr Donald Bodel, president of Richard Ellis, the U.S. affiliate of the London property firm of the same name.

"More important, rental growth has subsided due to the economy and evidence of overbuilding in some areas."

The slowdown might not be readily apparent to visitors to large U.S. cities where skylines are still pierced with cranes and the streets full of the roar and dust of construction.

However, these are the lingering vestiges of the extraordinary boom that followed the last real estate slump in 1974-75, one of the most severe the U.S. has suffered in the post-war period. The growth of the services industry, the rebirth of city centres as well as expansion into the suburbs created unprecedented demand for office space, and rentals soared.

In the private sector, a combination of high inflation and the tax advantages of property ownership resulted in houses doubling or even trebling in value in only five years.

The property boom had acquired such momentum that it managed to keep going for over a year after U.S. interest rates reached searingly high levels in 1980-81, with the prime rate hitting over 20 per cent.

Housing was the first to succumb. Construction, which hit a peak of 1.6m new housing starts (annual rate) in January 1981, plummeted throughout last year to only half that level this winter. The average mortgage rate is currently 16.17 per cent.

Commercial construction held on a little longer before fanning downwards in the second half of last year. Vacancy rates, while still impressively low in some areas, are edging up, injecting a certain softness into rents.

Commercial construction

Although the downturn has been registered nationwide, it has obviously affected some areas worse than others. Vibrant cities like New York and those in the sunbelt states of the south and southwest have held up better than those in the recession-prone states of the north and mid-west. And top quality property has been stronger than second class.

To some extent, the size of the downturn—particularly in housing—has been disguised by sellers willing to offer below-market finance to purchasers in exchange for a strong price, a practice known by the euphemism of "creative financing."

But the owners of commercial real estate have also been obliged to be more creative to meet the challenges.

General Motors, though based in Detroit, owns a skyscraper in mid-town Manhattan which it tried unsuccessfully to sell. Instead, it made a deal with a group of investors including Kuwaitis, to grant them an option to buy the building in ten years for at least \$500m in return for a \$500m mortgage of only 10 per cent.

The pace of foreign investment has also been inhibited by the strong dollar and new laws in the U.S. which tighten the tax net for non-U.S. investors in real estate. Brokers differ over how big an impact the 1980 law has had: some say it has scared people off, others maintain that good lawyers and tax accountants can find ways around it.

With the U.S. economic outlook so uncertain, few real estate experts care to predict when the turnaround will come.

All of them agree, however, that a sharp drop in interest rates is the key. So they are watching indicators like inflation for clues. The progress of the budget battle in Washington to bring down the Reagan Administration's huge deficits is important, so is the Federal Reserve's conduct of monetary policy.

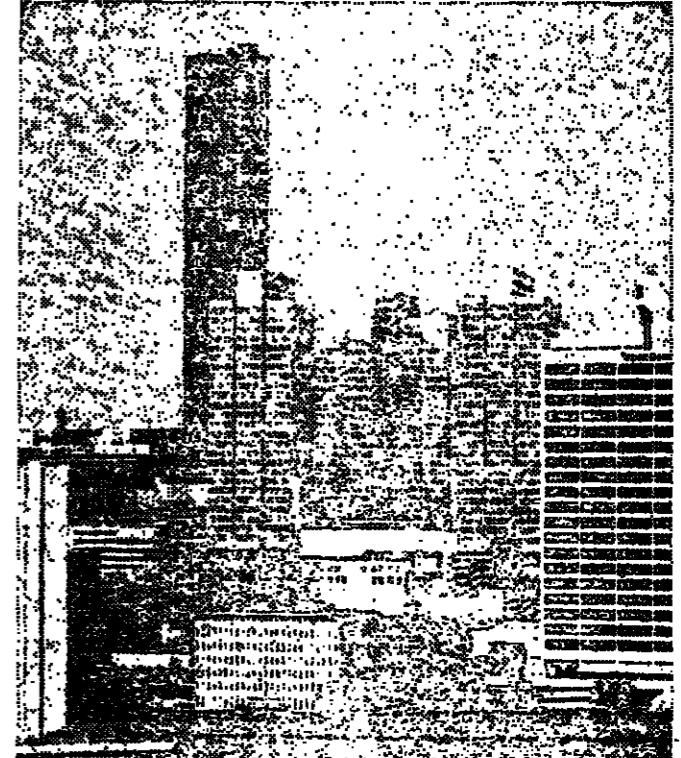
The present oversupply of space in many cities will also have to be taken up, which is why most people believe the market has still some way to go down before it starts back up.

Optimists predict that the combination of liquid investors and the current construction slowdown will produce a sharp recovery with a lot of money chasing shrunken supply. Sceptics fear that U.S. interest rates will remain stubbornly high and depress the real estate market for longer than usual.

The UK Coal Board pension fund has accumulated \$400m of properties in three years. BP's pension set up a joint venture in

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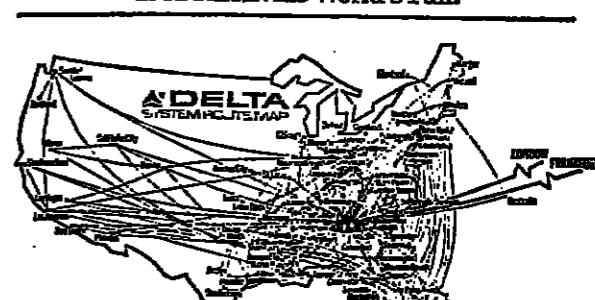
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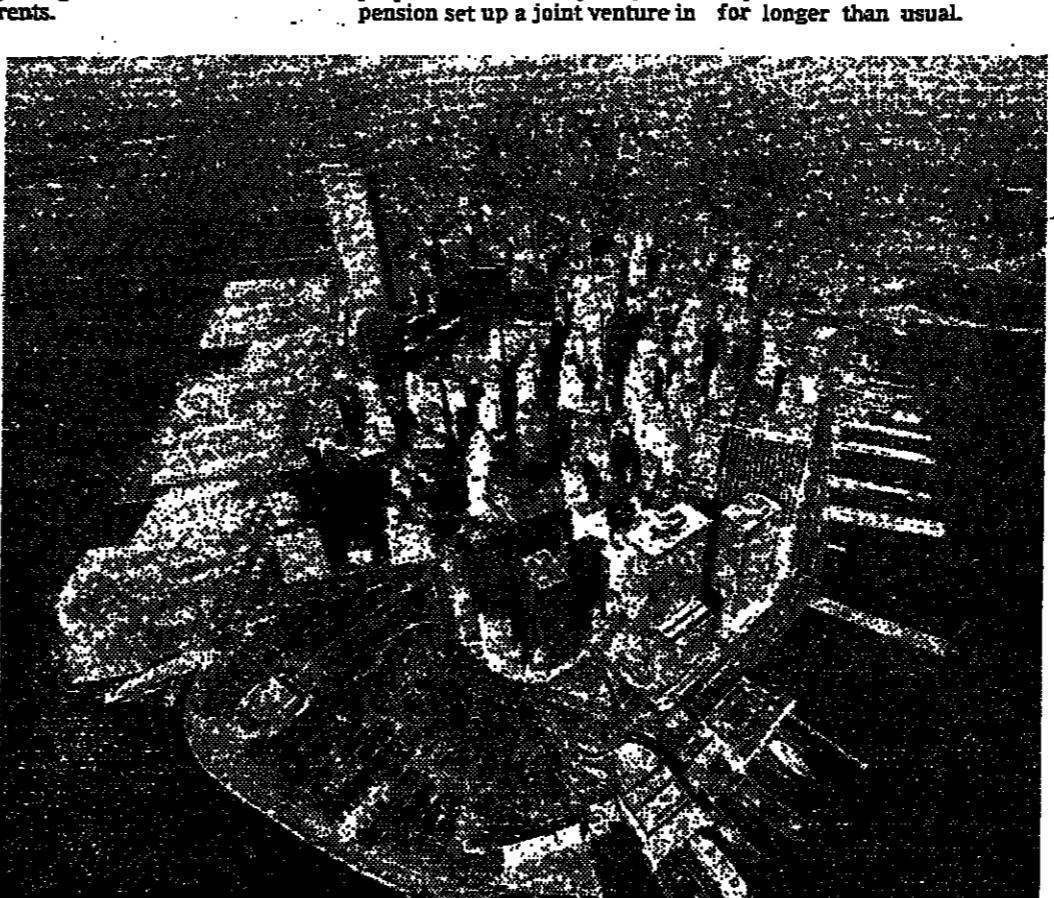
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After an earlier hardline approach to the Soviet Union, Mr. Reagan now talks of his desire for a constructive relationship with Moscow.

The tone of U.S. rhetoric has changed dramatically

NOT SO very long ago, in the words of President Ronald Reagan, the Russians were "liars and cheats," remorselessly determined to establish world domination without the slightest moral or political inhibition.

Without the Soviet Union, Mr. Reagan said in his presidential election campaign, there would be no problem, "hot spots" anywhere in the world. The U.S., according to the incoming Reagan administration, would have no contact with Moscow unless the Soviet Union radically improved the pattern of its worldwide behaviour.

Seventeen months into his presidency, the same Mr. Reagan is preparing for a summit meeting with President Leonid Brezhnev, the Soviet leader, and talking of his desire for a constructive relationship with Moscow. A new round of U.S.-Soviet strategic arms reduction talks (START) is to begin in Geneva in two weeks' time, and Mr. Reagan wants a mutual com-

mitment to arms restraint while a new agreement is negotiated.

The tone of the rhetoric has changed dramatically. The Soviet Union is still "aggressively" pursuing its interests, but we hear no more about cheating and lying. And yet Soviet troops are still waging a bitter war in Afghanistan; Poland remains under the heel of military oppression and—if the Americans are to be believed

—Soviet allies such as Vietnam and Laos are using vicious Soviet-supplied chemical weapons against their opponents in defiance of international conventions.

What has changed?

In the first place, the logic of world events over the past year and a half—whether in the Middle East or in the South Atlantic—has drummed home the lesson that the Soviet Union is not entirely and exclusively responsible for every single threat to world peace.

Secondly, the pressure of

public opinion and the anti-nuclear weapons movement, both in Western Europe and the U.S. itself, has convinced Mr. Reagan that he cannot take the political risk of continuing his hardline approach—but without at least making a shot at a more stable relationship with Moscow.

Mr Reagan still believes that Communism is the Number One Enemy and must be confronted with all the means at America's disposal.

If he wanted to come to Europe earlier this month as a "man of peace," it was partly because he did not want his visit to be remembered mainly for vast anti-Reagan demonstrations televised to millions of viewers around the world.

To be fair, he is also prob-

ably sincere in his wish to achieve a superpower strategic nuclear balance at reduced levels (if he can't attain American superiority).

Thirdly, there have been significant shifts in the power balance in the murky world of political Washington. After an extremely shaky start, Mr. Alexander Haig, the State Secretary, has gained ground at the expense of Mr. Casper Weinberger, the hawkish Defence Secretary. Although he may not seem that way to many Europeans, Mr. Haig, a former NATO Supreme Commander, is considered a dove in Reagan administration terms.

Mr. Haig has angered conservatives by appointing professional diplomats to senior positions that they feel should be held by Right-wing Reaganites as well as by many of his attitudes to foreign policy.

He is regarded as soft on western Europe—the state

department has been the least bellicose department in trying to counter the planned natural gas pipeline from Siberia to West Germany and other European countries—and soft on China.

Mr. Haig regards U.S. relations with Peking as far more important strategically than its links with "loyal" anti-Communist Taiwan.

Despite his sometimes erratic behaviour and his famous incomprehensible "Haig-speak,"

he has managed to exploit his position as the only senior member of the administration with some foreign experience.

Mr. Weinberger, unlike Mr.

Haig, a member of the Reagan inner circle, is said by his critics to have failed to get on top of his job and to spend too much time travelling.

The shift in emphasis can be seen clearly in the Middle East.

When it became clear that Iran was decisively winning its war with Iraq last month, Mr.

Haig gave a major policy warning of the dangers of Iranian, not Soviet expansionism in the gulf.

He made no attempt to brand Iran, in the usual Reaganite terminology, as a Soviet "surrogate" or "proxy."

Much less is now heard of the original plan to build a "strategic consensus" of friendly nations in the Middle East (including Israel) against the Soviet Union.

With the European Middle

East "initiative" at least, for the time being dead and buried, a major source of transatlantic friction has been removed from the foreign policy arena.

Indeed to assess the over-riding importance it attaches to the Atlantic Alliance—a phrase they use loosely, and rather strangely to cover all the industrialised countries, including Japan.

Mr. Reagan's much-trumpeted

plan for the development of the Caribbean Basin is increasingly

beginning to look like a damp squib, despite the initial

welcome from some of the countries in the area.

American support for Britain over the Falklands is likely to

have long-lasting reverberations for U.S. Latin American policy.

By concentrating now much

more intensely on the Palesti-

nean autonomy talks, and the

crisis in Lebanon, Mr. Haig at least seems to be demonstrating his grasp of this point.

In addition, it has become clearer that simply by giving military assistance to Arab countries, the U.S. is not going to gain automatic control over their policy-making.

Saudi Arabia, still regarded

—along with Israel—as the lynchpin of U.S. Middle East policy, has made it quite clear that it will not leap at attention at Washington's command simply because it has been allowed to buy a fleet of five American early warning radar aircraft (Awacs).

Jordan has made it clear that if it does not receive the American arms it wants, it will turn to Moscow. But Washington's attempt to woo Arab countries with military aid continues, albeit in slightly lower key, as demonstrated by last month's visit to Washington by King Hassan of Morocco.

Israel, under Mr. Begin's leadership, remains a major problem. The Reagan administration would like to do much more to restrain Mr. Begin from his more provocative acts, such as the move into Lebanon, and put greater pressure on him to reach an autonomy agreement. But the administration remains a virtual prisoner of the powerful Jewish lobby both in Congress and outside it.

China, despite the recent visit to Peking by Mr. George Bush, the Vice-President, remains a major unresolved problem, and one on which the administration is itself split.

Nobody has yet come up with a suggestion as to how to reconcile support for Taiwan through continuing arms sales to appear Mr. Reagan's Right-wing backers with the maintenance of a close strategic relationship with Peking as part of the world-wide campaign to stand up to the Soviet Union.

Similar dilemmas pervade America's own Western Hemisphere. The administration, Mr. Haig included, warns constantly of the danger that the Soviet Union, either directly or via Cuba, will acquire a foothold on the continental land mass of Latin America.

But there is no evidence that

the propping up of Right-wing regimes will do anything other than make the feared threat more likely to materialise.

The much-anticipated elections in El Salvador may not be a setback for the Left-wing guerrillas, but they have certainly produced a government more likely to promote revolution than defeat.

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American support for Britain over the Falklands is likely to

have long-lasting reverberations for U.S. Latin American policy.

For despite the change in

time, the fundamentals of Mr.

Reagan's world outlook have

not altered. He still believes

that—Communism is the

Number One Enemy and must

be confronted with all the

means at America's disposal.

Friends are to be judged on

how far they are prepared to

stand up and be counted in this

struggle, and not, for example

on the grounds of human rights.

Differences with Western Europe remain profound especially over East-West relations, but also on issues such as El Salvador. Mr. Reagan's growing friendship with South Africa and the whole question of Third World development.

Here again, Mr. Reagan

remains unshaken in his belief

that developing countries must

pull themselves up by their

own bootstraps—by exercising

good capitalist principles—

despite the fact as has often

been pointed out that many of

them have no boots let alone

bootstraps.

Some of the original miscon-

ceptions may have had to be

abandoned in the light of ex-

perience; but the essential

message remains the same,

even if it is coming over in

rather more velvety tones.

Reginald Dale



Away from the Falklands dispute, harmony in Windsor Great Park: the Queen and Mr. Reagan go riding (above) and Prince Philip and Mrs. Reagan (below)



Wary eye on opinion polls

CONTINUED FROM PAGE 1

pected—and the hoped for surge of confidence in Reaganomics on Wall Street and in the business community has failed to materialise.

Mr. Reagan had hoped to be able to come to Europe with a budget compromise agreed between House and Senate. He was however reduced to the position of having to assure his partners at the Versailles summit that a budget would soon be passed that would set deficits on a downward path, leading to something like budget balance at some unspecified time in the future, and that interest rates would therefore soon start to come down.

Unfortunately for Mr. Reagan, the Administration's economic forecasts over the past 18 months have consistently proved over-optimistic. Economic recovery is now predicted for the second half of the year, but even Mr. Donald Regan, the Treasury Secretary, admits that it will be anaemic if budget deficits are not brought under control.

Meanwhile, unemployment has reached the post-war record level of 9.5 per cent and is not expected to drop substantially if

come this month, of course, because of the Versailles summit. But it is true he has a tendency to concentrate on one issue at a time.

His critics would say that he neglected foreign policy for much of last year while working on his economics programme. The conduct of foreign policy has also been made more difficult by the traditional rivalry between the Pentagon and the State Department, and the tension between Mr. Haig and the outspoken Mrs. Kirkpatrick, the U.S. Ambassador to the United Nations.

There can be no doubt, however, about the Administration's overall orientation—as last week's speech by Mr. Reagan to the joint houses of the British Parliament demonstrated. The tone has altered over the past year. Mr. Reagan is now "a man of peace." But the main thrust remains the overriding need to combat Communism around the world with all the means at the West's disposal. It may sound simplistic to many Europeans. But, as they say on the other side of the Atlantic, "It plays well in Peoria."

Mr. Reagan's aides say his determination to "get the economy straight first" was the reason why he delayed coming to Europe until he had been 18 months in office. He had to

convince the public that he was not a "man of peace" but a "man of action." The public has been won over by his "man of peace" image, and he has been able to use this to his advantage in his negotiations with the British. But the public has also been won over by his "man of action" image, and he has been able to use this to his advantage in his negotiations with the British.

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DEATH OF KING KHALED

New king's unenviable mantle

By Richard Johns

KING KHALED was buried with simple ceremony in an unmarked grave yesterday, well within 24 hours of his death from a heart attack, in accordance with the strict tenets of the puritan Wahabite sect to which the House of Saud and most of its subjects belong.

The calm of the proceeding was in itself a reassuring sign of continuity and cohesion. There was never any doubt that the designated heir-apparent, Crown Prince Fahd, would succeed as the fifth Monarch.

The obsequies for King Khaled were in marked contrast to those for King Feisal in 1975. His funeral had been delayed beyond the customary time limit to allow a gathering of heads of states and their representatives.

There were several reasons why his passing was a far more dramatic event. King Feisal was a formidable statesman by any standards and a colossus in the Arab region—roles to which King Khaled did not aspire and for which he was not qualified. To some friends and well-wishers of the state possessing about a quarter of the world's hydrocarbon resources, the assassination by a crazed nephew suggested the possibility of the regime's instability. Moreover, the departure of a Monarch who concentrated power tightly in his hands, raised apprehension of a dangerous vacuum.

The smooth succession and the quick evolution seven years ago of a more collegiate form of rule under the benign King Khaled quickly laid those fears to rest, showing both the adaptability and the durability of the regime. It may seem and is in many respects an archaic one. Yet the ruling hierarchy of a proliferating clan numbering, if its collateral branches are included, as many as 20,000 souls—has despite its obscure, belated decision-making processes—been shown capable of disbursing ever-mounting oil revenues to the tune of some \$350m in the 1975-82 period and maintaining, after the disruptions of 1978-79, an orderly economic growth well in excess of 10 per cent.

It has also conducted a generally shrewd foreign policy despite the strains arising from the contradiction between its friendship for the West and pan-Arab commitments. As expected, Fahd as Crown Prince emerged as the chief executive of what is still to a



The late King Khaled and his successor King Fahd pictured centre. Prince Abdullah (right) is the new Crown Prince. Prince Sultan (left) is heavily tipped for further advancement

remarkable degree a family business both on the domestic and foreign fronts. King Khaled, his elder half-brother, essentially reigned rather than ruled. But he was far less of a figurehead than had been assumed. All decisions were deferred to his final approval. Moreover, he was a vital point of synthesis at the heart of the House of Saud, reconciling different factions, reconvening the more "progressive" modernising elements, whose leader was identified as Fahd long before Feisal's death, and the traditionalists.

From this point of view King Khaled will be missed. His departure as an arbiter within the heart of the Royal Family could even result in tensions and friction. In 1985, after several months of deliberation following the death of King Saud and the accession of King Feisal, he was chosen as Crown Prince, he very much as a compromise candidate.

The Saudi clan, like most such extended tribes in Arabia, has never followed the principle of primogeniture. Seniority by age is respected devoutly though. Chosen by a process of consensus and with the need for approval by the *ulema*, or priesthood, the leader elected is the eldest member of the main branch—now the direct descendants of the founder, King Abdul-Aziz—reckoned best qualified to maintain loyalty and preserve the common interest.

Of a shy, almost retiring disposition, with no taste for

matter of state and a preference for hunting, he seemed to many observers a surprising compromise choice at the time. Prince Mohammed, his elder full brother, whose counsel is accordingly sought on any matter of importance, was passed over because of his volatile temperament and, evidently, his alcoholic bouts. It was he who ordered the extra-judicial execution for adultery of his granddaughter Princess Mishal in 1977. So, too, were two some-what colourless brothers, Nasir and Sad.

Fahd, then the fifth surviving son of Abdul Aziz, seemed the most suitable candidate by virtue of his outstanding intelligence, grasp of the world at large and interest in development. The preference given to Khaled, however, reflected a respect for tradition. His close links and understanding of the tribes, as well as his piety and modesty were very much in his favour.

The seizure of the Grand Mosque in Mecca in November 1979 by religious fundamentalists—an almost apocalyptic eruption and extreme protest against secularisation in Saudi Arabia—emphasised in no uncertain manner the need to satisfy and appease conservatism.

King Fahd would be as well aware as any member of the ruling hierarchy of the imperative of not offending traditional susceptibilities and the consequent constraints on the kind of social change which arguably is necessary if the

Saudi Government will continue to pursue optimum development, especially broadening of the country's productive base, compatible with social stability, the containment of expenditure and keeping foreign manpower to acceptable limits. An immediate test of his resolve will be whether or not the long-promised Consultative Council and Basic Statutes of Government materialise.

In March he renewed a pledge, first made in King Feisal's "reform programme" of 1962 and strongly reasserted by him early in 1980, that they would be promulgated in a matter of months. Over the years the time-honoured traditional methods of consultation have looked increasingly inadequate in a fast developing society even if they have been amplified by the advice sought and taken from leading technocrats.

Kingdom's development ambitions are to be fulfilled. He lacks the common Bedouin touch of the late Monarch. His gambling and lifestyle has been the cause of adverse comment. The concentration of power within the House of Saud represented by him and his six full brothers—the so-called "Sudair Seven" by foreigners because their mother came from the important family of that name—is an object of resentment among other members of the Royal Family including some of the other 30 surviving sons of Abdul Aziz.

His relations with Prince Mohammed have long been bad. In the past he has viewed with some misgivings and distrust Prince Saad al-Feisal, the Foreign Minister, and Sheikh Ahmed Zaki Yamani, Minister of Oil. He is feared rather than loved by leading technocrats in the Government.

Balance in the upper echelons of the leadership was achieved when Prince Abdullah was finally singled out in 1977 by the consensus as third in line after Feisal and differences. The bluff Commander of the National Guard with his strong Bedouin roots and affiliations has duly become Crown Prince. He will no doubt continue also to lead the levies whose prime purpose is the defence of the regime. The unresolved, contentious issue relates to who should be his successor. Prince Sultan is the other outstanding senior son of Abdul Aziz and one who has held the defence

Suspictions and rivalries may make it difficult for King Fahd to assert strong leadership. As Crown Prince, his performance has been inconsistent not the least because of his own very much less than perfect health—over-weight, diabetes and back trouble which may be partly responsible for his reputation for bouts of indolence. The probability is that he will rely more heavily than before on the support of his full brothers among whom Prince Salman, at present Governor of Riyadh, seems destined to a more prominent role.

The fact that King Fahd has

for seven years been the chief formulator of policy in itself assures continuity. At home the

THE CLOSED SHOP, which the Thatcher Government early identified as the unions' anti-libertarian Achilles heel, may prove the wrong issue on which to fight.

The so-called Tebbit Bill, due to become law this summer, discourages closed shops by requiring a massive vote in their favour to make them lawful, and offers workers who are unfairly dismissed for not joining an unlawful shop possible pay-offs of £20,000 or more.

In the abstract—the level at which much of the debate has been conducted—the closed shop can easily be represented as a repressive institution. It compels workers to join unions to which they may be indifferent or even hostile, and exacts a membership fee for doing so.

In many unions, especially those for manual workers, part of that fee—the political levy—goes to the Labour Party, unless the worker goes through the often cumbersome business of contracting out. A clear case of loss of freedom—convinced by two powerful groups, the employers and unions.

The issue is not, of course, confined to the abstract level. It has its real victims—the Walsall dinner ladies, the Sandwell poultry inspector, the British Rail employees who won their case against BR in the European court—and others less well known.

All of these to whom this writer has spoken, appeared sincere in their opposition, neither hungry for publicity nor—as far as can be judged—constitutionally inclined to disrupt. They did not accept the basic union organisational tenet—that unity is strength—and thus their outrage over being draconian had no countervailing sentiment. They were non-johns forced to join them revolted.

But there is more evidence that the system is not widely resented in practice. The unpublished Gennard report on the closed shop—commissioned by the last Labour Government and drawing its findings from more than 1000 private and nationalised companies—finds that only 12 per cent of managers surveyed regarded closed shops as leading to inefficiencies.

Most practising managers seem to regard the closed shop as part of the normal give and take of industrial life in which management gains something (orderly bargaining) and unions gain something (a stronger leverage). It is almost certainly the case that unions regard the retention of the system as more important than management—because it can assist them to gain hegemony over working conditions, most obviously in national newspapers' print shops.

Most kinds of power are achieved at the expense of individual liberty: managerial power over the conditions of labour no less than unions' power to alter these conditions in the abstract, citizens are free to choose whether or not to work for any employer or none, and it is intolerable that on exercising that free choice they should be compelled to join union. Practically, most must earn a living within a restricted field of choice and the loss of liberty (to do other enjoyable things) which that entails—standing on a production line for eight hours a day, for example—is already so great that another compulsion is neither here nor there, especially if it brings or is felt to bring, benefits.

Because this is so, and because most workers generally have no very strong feelings about the closed shop, unions may find it difficult to rouse members in their defence. Equally, the Government may well find that employers do not care to use the legislative tools, fashioned for them, which would chip away at their effectiveness.

Lombard

The wrong issue for Mr Tebbit

By John Lloyd

Letters to the Editor

Current cost accounting: the Emperor's clothes

From Mr B White

Sir—I take issue with Michael Lafferty (June 7) in his comment on SSAP 16.

He criticises Keymer & Haslam as representing a part of the profession not concerned with auditing or advising companies affected by SSAP 16, yet the letters page details the sad practical experience of preparing current cost accounting figures.

Unfortunately, the debate has taken on the air of the king's clothing, when the courtiers and wise men have become so committed to a point of view that the home truths of practical clothes constructors are ignored. It is sad that, yet again, it takes the effort of a small but clear-sighted unit to do what the big battalions now realise they lack the initiative to do themselves.

It is understandable that the Government would like an agreed and generally accepted principle on which it could base its new company tax policies, but unfortunately life and inflation, is not simple. By now, it should be clear that CCA is not a rational basis for taxation policy, and perhaps alternative thoughts should be given to a

simple and possibly less equitable method, such as the payment of a flat but low rate on the profits published in the historical accounts.

Barry H. White.

Highgate, N6.

From Mr J. Clayton

Sir—I am grateful to Mr F. E. Bleasdale (June 9) for illuminating a problem that has troubled me for nearly seven years: why did the consultative council of accounting bodies (CCAB) reject the view of its chairman that now that Sandlands had reprobated, it should be implemented without delay?

He should read Governor Richardson's address advocating current cost accounting to reduce bank taxes and note Mr Richardson's embarrassment at the substantial reduction in that area due to the development of leaseholdings.

Bank profits are excessive? I thought my table (June 2) pretty forceful to which might be added that between 1968 and 1979 profits of the Big Four rose almost tenfold, commercial-industrial profits 2.2 times and inflation 3.2 times.

As to the converse situation when low interest rates apply

Assassinations of diplomats

From Mr A. Kouyoumdjian

Sir—On Page 2 of June 8, there is a report on the assassination of a Turkish diplomat yesterday by Armenian terrorists.

I vehemently protest about the reference to the 1915 massacres of Armenians by Turks as "alleged." It is the very neglect by the media to recognise and publicise this fact and referring to it as "an alleged claim" that has led some of my more hot-headed compatriots to kill over 24 diplomats.

I wonder if any of you would dare to refer to the Nazi Holocaust as "alleged." The Armenian massacres did away with a higher proportion of the Armenian race (60 per cent) and no Nuremberg Tribunal nor compensation nor Israel-on-the-back of innocent Palestinians for us. Yet we are still around. I hope you are justly ashamed.

Armen Kouyoumdjian.

46 Manor Drive, Wembley Park, Middlesex.

U.K. timber importing

From the Joint Managing Director,

Svenska Cellulosa (UK)

Sir—I noticed in your report (June 5) on the planned merger of International Timber and Montague L. Meyer that our company's name was mentioned as an illustration of expanded distribution activities by foreign producers in the UK. This is quite accurate, but the implication made in the article that this company has bowed its way down the distribution system bypassing traditional importer contacts is certainly not the case. I am quite sure that Mr Meyer would agree that many of the developments that have taken place have done so with the encouragement of the UK timber importing trade who, in our case, still rank as prime customers because of their expertise, financial stability and interest in building up long-term continuity through good and bad times.

One of the objectives in our life is to avoid the vulnerability to the peaks and troughs of the trade cycle by co-operation.

Should there not be more imagination used in the search for suitable candidates for the nationalised industries? Instead of going for one of the "stars" in the private sector and trying to lure him over, why not look at some of the successful divisional heads in some of our larger private sector companies? Such men in their middle to late 40s might welcome the challenge of a nationalised industry and the public sector.

Such a structure need not be too greatly disturbed.

C. L. Grace,
44 Berth,
Tilbury Dock, Essex.

The DC-10 beyond this century

From the Corporate Vice-President—Europe McDonnell Douglas Corporation

Sir—The headline "Douglas may halt DC-10 production" (June 9) is misleading, even on the evidence of the story which appears below it.

The story gives an accurate assessment of the situation regarding civil aircraft but fails to mention the military version of the DC-10—the KC-10A—which is built on the same production line. The U.S. Air Force has reaffirmed its requirement for 60 KC-10As. Firm orders have already been placed for 16 of these aircraft and the USAF plan is to order the remaining 44 at a rate of between eight and 12 each year.

It is unlikely that the DC-10 line will be closed while these aircraft remain to be built.

The civil version of the DC-10 has by no means reached the end of its useful life and the programme of technology updating referred to in your story will ensure that the DC-10 will meet the requirements of the civil market up to—and maybe beyond—the year 2000.

It is no secret that this market is depressed at the moment and that times are hard for both airlines and civil air-

craft manufacturers. But the depression will end and the DC-10 is in a good position to weather the two or three lean years ahead.

No one can be absolutely certain of anything as volatile as the civil aircraft market and the word "may" is indispensable when making predictions.

I suggest, however, that a headline which stated "Douglas may keep DC-10 in production for next 15 years" would give a more accurate picture than the one your newspaper used.

W. E. Kramer.

Scots House,
66 Goldsworth Road,
Woking, Surrey.

Sources of suitable candidates

From Mr M. Webb-Bowen

Sir, In your leading article of June 1 you underlined the difficulties of finding suitable candidates to head up nationalised industries. The announcement that Sir Derek Ezra will be succeeded by Norman Siddle is one of the relatively rare examples of the principle of succession operating in the public sector. AH too often, after well-publicised difficulties in finding the right person, nationalised industries find themselves with a head grafted on from elsewhere.

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LIMITED EDITION

ADAMS

Street Pitch
Outside Knightsbridge
Underground Station

MORONI

68 Old Crompton Street

CROLA

18 Palace Gate

CUMBERLAND HOTEL

Marble Arch

HILL

Corner of
Lombard Street and
Gracechurch Street

NEWS KIOSKS

Berkley Street
White House
Albany Street

NEWS KIOSKS

Churchill Hotel
Marble Arch

NEWS KIOSKS

Carlton Tower Hotel
Cadogan Place

NEWS KIOSKS

London Hilton Hotel
Park Lane

NEWS KIOSKS

Tower Hotel
St. Katherine's Way

NEWS KIOSKS

Intercontinental Hotel
Hyde Park Corner

NEWS KIOSKS

Weighouse Street

PICADILLY HOTEL

RADFORD

145 Fleet Street

SELFRIDGES

Oxford Street

WILLIS

28 Lime Street

UK COMPANY NEWS

London listing for Keppel

STOCK EXCHANGE dealings are expected to begin this Thursday in the shares of Keppel Shipyards, a Singapore-based ship-repairing and building company, which is also listed on the Singapore Stock Exchange.

In the financial information released today, the company reports that group sales have grown from \$832.6m in 1977 to \$875.71m in 1981. Pre-tax profits during the same time period advanced from \$84.13m to \$853.5m.

Of the total \$8150m in \$81 shares outstanding, some 71 per cent of the shares are held by Temasek Holdings (Private), which is wholly-owned by the Government of Singapore.

A break-down of the group's activities shows that 73.5 per cent

of its pre-tax profits in 1981 were derived from ship repair, while shipbuilding made a small loss.

The construction of offshore marine structures, principally oil rigs, accounted for 18 per cent of 1981 pre-tax profits.

The directors expect to maintain the gross dividend at \$80.55 per share for the company's financial year ending this December.

The company's share price at the close of business in Singapore on Friday was \$83.98, which gives the company a market capitalisation of \$8597m (\$159m).

The company's merchant bankers are Morgan Grenfell in association with Daiwa Europe.

Brokers to the introduction are Hoare Govett.

Bentalls sales up

Sir James Spooner, chairman of Bentalls, the department stores operator, said at the AGM that sales to June 5 showed an increase of 11 per cent over last year.

This, however, included sales of the store at Tonbridge.

He said that despite this he was not over optimistic about the first half of this year. Largely due to the opening of Tonbridge there was bank interest to pay this year whereas last year there was money on deposit. This would eat into first half trading profits.

Nevertheless more profits were earned in the second half and he was hopeful for another satisfactory year in a whole.

He stepped down after the meeting and Mr Edward Bentall succeeded him as chairman.

At other meetings chairman said:

Harold Perry Motors: the chairman said the company is still looking for evidence of a real improvement in the new car market. Competition continues to be fierce and profit margins are correspondingly narrow. However commercial vehicle profits have improved in 1982 to date.

George Wills and Sons (Holdings): Mr Jack Reynolds, chairman said: "Up to date management information indicates that we are matching last year's figures but past experience has proved that at this stage it is too early to make a firm forecast for the rest of 1982."

Barton Group: Mr John

Ariel dives to £27,315 at year end

A DIVE of £110,025 in pre-tax profits to £27,315 has been shown by Ariel Industries for the year to March 31 1982. Turnover of this maker of industrial fasteners, and light engineering products remained virtually the same at £7.7m, against £7.18m last time.

The dividend has been held at 1.35p with a repeated final of 0.81p net. This was in line with the forecast made at the interim stage when pre-tax losses of £48,300 were shown, against previous profits of £56,300.

Earnings per 25p share were given as 0.02p (2.29p).

The trustees of the overseas employees' share trust have agreed to enter the market as a last resort buyer at 30p per share, subject to the company providing the necessary financial help. A resolution to approve this move will be put to the AGM.

Tax charges rose from £51 to £2,058. Retained losses of £70,594 emerged against previous earnings of £56,169.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such dates may be subject to change for the purpose of considering dividends. OMCI indications are not available as to whether the dividends mentioned in this table and the sub-dividends shown below are based mainly on last year's timetable.

TODAY
Interiors—J. Fanner, Kenning
Metier, Steel, N. H. Morris
Metropolitan-Sewart-Hoppe, Ferguson
Industrial, MK Electric, Property Hold-
ing and Investment Trust, WGI.

FUTURE DATES

Interiors—A. Tolev, sign June 23
Castified (King) Rubber Est. June 23
Duroplast International June 18
Kingsland (Rubber) Development June 23
National Westminster Bank July 23
Nations Westminster Bank July 27

Finals—
Chambellan-Pelops June 17
Chamberlain-Pelops (Overseas) June 17
Joseph (Lacold) June 24
Pauls and Whites June 17
Pemberton Partnerships June 18
Perry's Clothes July 9
United Gas Industries June 16

Rock Darham sees return to profits

A return to profit has been indicated for the second half by recent profits at Rock Darham, Mr Clarke, chairman, told members at the annual meeting.

He also pointed out that management accounts for the four months to April show a much reduced rate of loss. Sales during the period have improved resulting in a greater absorption of overheads.

Bank borrowing has been reduced, as a result of attention to financial controls. Stocks were high in relation to turnover and a major effort has now been started to reduce these stock levels.

The company has interests in motor and engineering parts dealers and in air conditioning.

Reckitt & Colman Australia

Pre-tax profits of Reckitt and Colman Australia, which is 69.73 per cent owned by the UK parent group, have tumbled by 48.7 per cent to \$A27.2m for the half year to April 30 1982. Sales rose by 8.2 per cent to \$A20.81m.

While a considerable improvement is expected in the second half, the size of the first-half downturn means that profits for the full year will be lower than for the previous 12 months, the company states.

The interim dividend, on increased capital, is 7.5 cents (same on smaller capital).

The trustees of the overseas employees' share trust have agreed to enter the market as a last resort buyer at 30p per share, subject to the company providing the necessary financial help. A resolution to approve this move will be put to the AGM.

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UBM puts hopes on streamlining

Upsurge at Intl. Distillers

TAXABLE PROFITS of International Distillers and Vintners, the Grand Metropolitan subsidiary, almost doubled from £12.91m to £24.57m for the six months to March 31 1982 on external sales ahead from £23.97m to £26.62m.

Trading profits advanced from £21.36m to £23.46m, while share of associates added £92,000 (£22,000) and interest totalled £8.86m (£8.85m).

Tax took £2.83m (£1.52m leaving net profits at £21.74m (£11.39m) before minorities of £1.4m (£769,000).

In the last full year the company made pre-tax profits of £35.49m.

Hickson and Welch second half outlook

IN HIS interim report covering the six months to March 31 1982 Mr. J. Hickson, the chairman of Hickson & Welch (Holdings), pointed out that there has been little change in the continuing problems affecting the chemical manufacturing operations since the last annual meeting.

As a result further rationalisation is being implemented which will involve a reduction in the numbers employed. The cost of these redundancies, estimated at £0.85m, will be reflected in the second six months' results.

The chairman says that timber preservation activities both in the UK and overseas have been maintained, but with demand for chemicals remaining weak.

He does not foresee any significant improvement in overall trading profit in the second half, compared with the first half.

As already known first half pre-tax profits rose from £22.21m to £23.83m on higher turnover of £50.97m, against £42.58m.

Renwick sells five garages

The Renwick Group announces that an agreement has been entered into with Vickering, a company in which the principal equity shareholder is Mr T. R. Dillon, managing director of the company's motor division, for the sale of Renwick's five garages in Devon and Cornwall.

Consideration for the net assets to be acquired will be £1,231,000 and £602,000 will also be received from suppliers by way of repayment of vehicle consignment deposits.

The proceeds will be used to repay stocking and other short term loans totalling £1,111,000 to subscribe for 225,000 redeemable preference shares of £1 each in Vickering at par and to reduce other borrowings of the group.

Public Works Loan Board rates

Years	Effective June 9					
	Quota loans repaid		Non-quota loans A* repaid		at maturity	
Years	by EIPF	At	maturity	by EIPF	At	maturity
Up to 5	12	13 ¹	13 ²	14 ³	14 ⁴	14 ⁵
Over 5, up to 6	12 ¹	13 ²	13 ³	14 ⁴	14 ⁵	14 ⁶
Over 6, up to 7	12 ²	13 ³	13 ⁴	14 ⁵	14 ⁶	14 ⁷
Over 8, up to 9	12 ³	13 ⁴	13 ⁵	14 ⁶	14 ⁷	14 ⁸
Over 9, up to 10	12 ⁴	13 ⁵	13 ⁶	14 ⁷	14 ⁸	14 ⁹
Over 10, up to 15	12 ⁵	13 ⁶	13 ⁷	14 ⁸	14 ⁹	14 ¹⁰
Over 15, up to 25	12 ⁶	13 ⁷	13 ⁸	14 ⁹	14 ¹⁰	14 ¹¹
Over 25	12 ⁷	13 ⁸	13 ⁹	14 ¹⁰	14 ¹¹	14 ¹²

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 25/6/82.

Terms (years) 3 4 5 6 7 8 9 10
INTEREST % 12¹ 13² 13³ 13⁴ 13⁵ 13⁶ 13⁷ 13⁸

Deposits to and further information from The Treasury, Finance for Industry plc, 91 Waterloo Rd, London SE1 8XP (01-928 7822, Ext. 367). Cheques payable to "Bank of England, at FFI". FFI is the holding company for IFC and FCI.

Financial Times Monday June 14 1982

BASE LENDING RATES

A.B.N. Bank	12 ¹ 12 ²	Robert Fraser	12 ¹ 12 ²
Allied Irish Bank	12 ¹ 12 ²	Grindlays Bank	12 ¹ 12 ²
American Express Bk	12 ¹ 12 ²	Guinness Mahon	12 ¹ 12 ²
Amro Bank	12 ¹ 12 ²	Hibernia Bank	12 ¹ 12 ²
Henry Ansbacher	12 ¹ 12 ²	Hertitage & Gen. Trust	12 ¹ 12 ²
Arbuthnot Latham	12 ¹ 12 ²	Hill Samuel Co.	12 ¹ 12 ²
Associated Cap. Corp.	12 ¹ 12 ²	C. Hoare & Co.	12 ¹ 12 ²
Banco de Bilbao	12 ¹ 12 ²	Hongkong & Shanghai	12 ¹ 12 ²
BCCI	12 ¹ 12 ²	Kingsnorth Trust Ltd	12 ¹ 12 ²
Bank Nippon BM	12 ¹ 12 ²	Knowsley & Co. Ltd.	12 ¹ 12 ²
Bank of Ireland	12 ¹ 12 ²	Lloyd's Bank	12 ¹ 12 ²
Bank Street Sec. Ltd.	12 ¹ 12 ²	Malinbank Limited	12 ¹ 12 ²
Bank of N.S.W.	12 ¹ 12 ²	Edward Mansfield & Co.	12 ¹ 12 ²
Bank Belge Ltd.	12 ¹ 12 ²	Midland Bank	12 ¹ 12 ²
Bank du Rhone et de la Tamise S.A.	12 ¹ 12 ²	Samuel Montagu	12 ¹ 12 ²
Barclays Bank	12 ¹ 12 ²	Morgan Grenfell	12 ¹ 12 ²
Beneficial Trust Ltd.	12 ¹ 12 ²	National Westminster	12 ¹ 12 ²
Bremar Holdings Ltd.	12 ¹ 12 ²	Norwich & General Trust	12 ¹ 12 ²
Brick Bank of Mid. East	12 ¹ 12 ²	P. S. Rees & Co.	12 ¹ 12 ²
Brown Shipton	12 ¹ 12 ²	Roseland Guarantee	12 ¹ 12 ²
Castile & Co.	12 ¹ 12 ²	S. S. Schwab	12 ¹ 12 ²
Castile & Co. Ltd.	12 ¹ 12 ²	Slavenburg's Bank	12 ¹ 12 ²

Morgan Crucible chief expects 'steady progress'

THERE are no great profit records to be broken at the Morgan Crucible Company this year, says Mr Ian Weston Smith, the chairman, in his annual report. Instead, he says, simply steady progress is expected and a sense of regaining lost ground with optimism in the ascendency.

Recovery in the UK subsidies and rather more difficult trading conditions in the majority of overseas markets, are what the company sees for the rest of 1982.

He says the U.S. economy is fully a year late with its promised upturn, as was the UK. Reactions are much uglier than they used to be, and there must, therefore, be some uncertainty about the kind of recovery which leads on to growth.

He reiterates what he said in his preliminary statement in April that for the group as a whole, pre-tax profits for the first six months are expected to show a very noticeable improvement over the first half of 1981.

As known, pre-tax profits for the year to January 3, 1982 fell from £10.03m to £8.07m. Sales to third parties advanced from £123.7m to £133.01m.

This supplier of industrial components and materials had a

"tough year" he says, but overseas companies contributed valiantly, showing great sensitivity and understanding towards the troubles of UK industry, even though they themselves were beginning to experience the first tremors of the U.S. giant subsidizing into recession.

He says the group searched vigorously for opportunities to invest profitably, and by summer, Hydrex had to be the ideal sister company for its lubrication subsidiaries (Roco UK and Franklin Ohio), as well as a most successful profit earner in its own right.

Mr Weston Smith says 1981 "was not a nice year" but among its compensations was the fact that 1,500 people completed 25 years service with the company.

Looking at the group's various divisions, he points out that in electrical carbon, the British operations did not trade profitably until the second half and the overseas markets supported the division throughout the year.

Sales in the division improved from £29.27m to £32.35m, with trading profits down from £3.55m to £3.10m.

Sales were little changed at £41.53m (£41.45m) in the thermic division where the significant fall in demand seen

in the fourth quarter of 1980 continued into the first quarter of 1981, especially in the UK companies. Re-organisation and redundancy costs amounted to over £350,000 as a result of action taken on production costs.

This action has left the division in a healthy position for 1982, and its intense concentration on productivity and efficiency improvements will continue, he says.

Since the completion of Morgan's accounts for the year end, Le Carbone-Lorraine SA has produced its results. These show an increase in sales from £51.74m to £57.19m, but profit after tax was down from £1.96m to £0.90m. Not included in the 1980 figures are exceptional profits amounting to £1.8m arising from the sale of property.

Group shareholders' funds at the year end were £62.71m (£62.47m). Current assets were £72.5m against £61.28m, and net current assets improved from £26.61m to £27.54m. Debtors and bills receivable, less provisions, amounted to £6.22m against £5.01m, and short-term deposits and bank balances were up from £1.72m to £5.49m.

Meeting: Institute of Directors, 16 Pall Mall, SW, July 8 at 11.30 am.

Mr Robert Jones has been appointed marketing director of MYSON DOMESTIC PRODUCTS, a member of the Mysyn Group. He moves from the heating division of Glynwedd Appliances where he was marketing director.

Mr C. R. Reeves, deputy chairman and group chief executive of Morgan Grenfell and Co. has been appointed a non-executive director of ANDREW WEIR AND CO.

Mr D. G. MacDonald has been appointed chairman of WILLIAM MUIR (BOND 9) in place of Mr Geoffrey C. Patterson who is retiring.

Four leading industrialists

have been appointed additional vice presidents of the INSTITUTE OF MARKETING. They are Sir Adrian Cadbury, chairman of Cadbury Schweppes; Sir Ernest Harrison, chairman and chief executive of Racial Elect-

RESULTS AND ACCOUNTS IN BRIEF

KWIK-FIT (TYRES AND EXHAUSTS) HOLDINGS

Results for the year ended February 28 1982 and outlook reported May 14. Shareholders' funds £14.33m. Current assets £11.7m (£13.44m). Including cash at bank and on deposit £442.971 (£3.68m) and debtors £2.11m (£1.04m); current liabilities £13.83m (£13.61m), including bank overdrafts £3.12m (£3.363) and creditors £29.18m (£5.28m). Decrease in working capital £25.478 (£2.23m increase). Meeting: Connaught Rooms, WC, June 25, 11.00 am.

ADVANCE SERVICES (linear supply and laundry group) — Results for 1981 and May 24, 1982. Shareholders' funds £7.15m (£7.15m). Fixed assets £21.99m (£22.85m). Net current assets £2.25m (£1.43m). Working capital decreased £896,000 (£233,000 increase). Net liquid funds increased £2.97m (£1m decrease). Meeting: Station House, WC, June 22, noon.

GRAMPIAN TELEVISION — Results for year to February 28 1982 reported on April 24. Fixed assets

£5.24m (£5.15m). Current assets £22.17m (£1.51m). Current liabilities £2.72m (£4.17m). Shareholders' funds £4.67m (£4.17m). Net decrease in working capital £771,000 (£27,000). Mr Scherbaum, the deputy general manager of its sister company Interfunk and chief executive of RAS Austria, has also been appointed managing director. Mr John J. Rea continues on the board and will assume responsibility for the control and future development of group reinsurance in London.

Mr T. C. Stephenson has been appointed managing director of GRAFTON. He was formerly with Gallaher. *

BRITISH RESERVE INSURANCE CO. has appointed Mr. Erich Scherbaum to the board. Mr. Scherbaum, the deputy general manager of its sister company Interfunk and chief executive of RAS Austria, has also been appointed managing director. Mr. John J. Rea continues on the board and will assume responsibility for the control and future development of group reinsurance in London.

The BCB's board of governors has invited Lord Caldecote to become chairman of the BCB's general advisory council. He will take up this post in November shortly after he retires as chairman of the Delta Group. *

The Energy Secretary has appointed Mr. Colin Corriss, chairman of Redland, to the INDUSTRIAL DEVELOPMENT ADVISORY BOARD. *

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APPOINTMENTS

Major promotion at Kyle Stewart

Kyle Stewart Management Contracting has appointed Mr. Roger Downing as chief executive. He joined Kyle Stewart, construction group a year ago to set up the management contracting company. Formerly Mr. Downing was managing director of Yeoman's, a Bowes subsidiary.

The Industry Secretary has appointed Mr. Colin Corriss, chairman of Redland, to the INDUSTRIAL DEVELOPMENT ADVISORY BOARD. *

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JOHN HOWARD & COMPANY announce that following his retirement from the board, Sir John Howard has been appointed president and Mr. Edwin Garner chairman. *

Mr. Robert Jones has been appointed marketing director of MYSON DOMESTIC PRODUCTS, a member of the Mysyn Group. He moves from the heating division of Glynwedd Appliances where he was marketing director.

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange



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U.S. \$60,000,000

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Application has been made to the Council of The Stock Exchange for the Notes constituting the above issue to be admitted to the Official List.

Particulars of the Notes are available in the Explanatory Statement and may be obtained during usual business hours up to and including 28th June, 1982

at the offices of:

CAZENDOE & CO

12 Tokenhouse Yard,

London EC2R 7AN

BANK LEUMI (UK) plc

4-7 Woodstock Street, 34-35 Queen Street,

London W1A 2AF, London EC4P 4BT

14th June, 1982

THE SCOTTISH INVESTMENT TRUST PLC

1982 interim results (unaudited)

30 April 1982 31 October 1981

	Total assets	Net assets per stock unit
1982	£178.1m	£169.3m
1981	183.5p	176.5p
6 months to 30 April 1982		
Gross income	£3,624,000	£3,713,000
Earnings per stock unit	2.13p	2.12p
Interim dividend per stock unit	1.70p	1.70p

	Geographical distribution of assets	30 April 1982	31 October 1981
UK	%	%	%
USA	41	38	38
Far East	35	40	40
Europe and others	22	20	20
	2	2	2
100	100	100	100

"The chairs that dreams are made of."

"Another big yawn from Qantas."



"Oh cunning Qantas! You tempt First Class travellers to Australia with sweet promises of 5-star fare. The finest champagne. Vintage wines. All the etceteras. Then, you lure them into those outrageously comfortable Sleeper Chairs. Knowing full well, they won't stay awake long enough to take advantage of your pampering. Well, it's hardly surprising they drop off as soon as their heads touch the pillows. What with fully adjustable padded legrests. All of 4ft 6ins between head rests. And enough legroom to accommodate even the most long-legged of loungers. OK, Qantas! So all those well-rested passengers can now disturb my peace and quiet with even more vigour. But don't expect me to take it lying down!"

Official International Carrier for the XII Commonwealth Games Brisbane 1982.

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U.S. \$50,000,000

Floating Rate Notes Due 1985

In accordance with the provisions of the above Notes, notice is hereby given that the rate of interest for the Interest Period of June 11, 1982 to December 13, 1982 has been fixed at 15 1/2% per annum. Interest due at the end of the Interest Period of US\$398,26 will be available upon surrender to any of the Paying Agents of Coupon No. 5.

Agents: American Express International Banking Corporation

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1982's capitalisation Company Price on week div. (p) % Actual yield P/E

1.04	Asa. Brit. Ind. Ord.	120	6.4	5.3	10.9	13.4
1.05	Asa. Brit. Ind. C.I.L.	120	6.4	5.3	10.9	13.4
1.06	Alstrop Group	71	—	—	10.0	12.7
1.07	Amcor	1				

MINING IN ZIMBABWE

A crucial industry marks time

By Tony Hawkins in Harare

MOST OF Zimbabwe's major mining companies expect to make a loss this year, due to the unhappy combination of constant—or even failing—prices and rapidly escalating costs, especially wages. This bleak assessment of the current state of Zimbabwe's strategically-vital mining sector was given at last month's annual meeting of the Zimbabwe Chamber of Mines by Mr Roy Lander, its president.

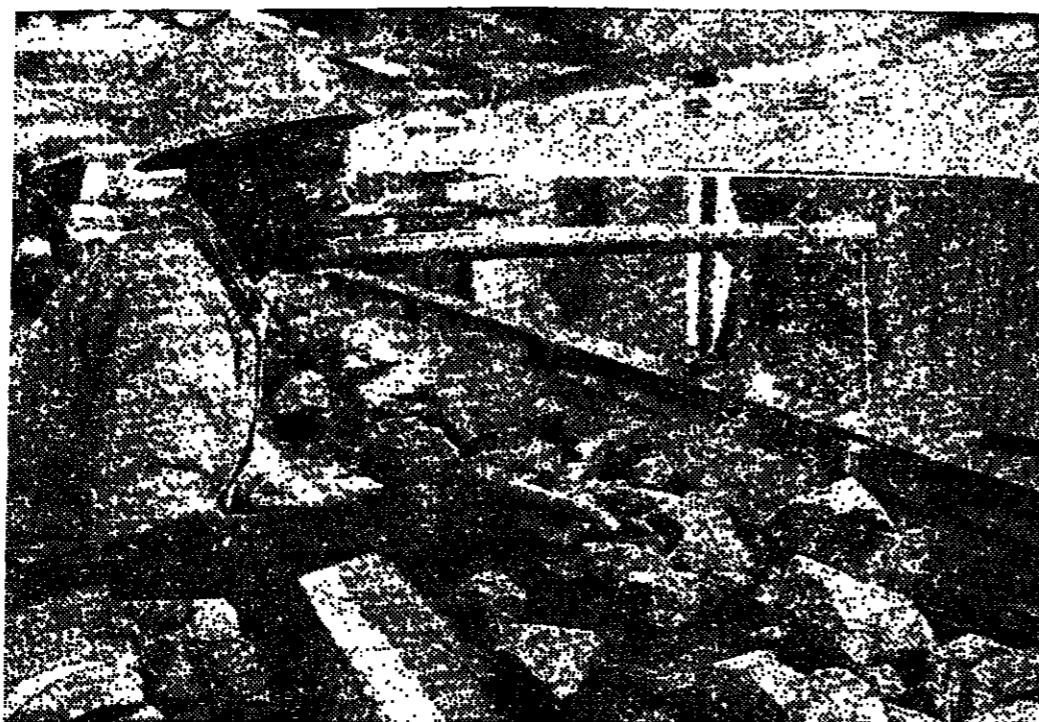
Mr Lander, a senior executive with the Anglo American Corporation in Zimbabwe and managing director of the country's largest nickel producer, Bindura Nickel Corporation, is well-placed to make such an assessment. His own company's fortunes offer a mirror image of what is happening across the industry. Profits fell from nearly £7m in 1980 to £2.75m last year and in 1982 Bindura is forecasting a loss of some £6m.

Of the other major mining houses, the Rio-Tinto Minerals (Zimbabwe) group says it may well make a loss this year and has warned that its Empress nickel mine may have to be placed on a care and maintenance basis. Falcon Mines needs an average gold price this year of at least \$340 to break even, while MTD Mangula recently reported a first half loss and announced that it had been forced to borrow £4m under Government guarantee, to ensure continued operations at its copper mines.

Indeed, the mining industry's after-tax profits slumped from £64m in 1980 to £29m last year. If the gloomy forecasts made by the large mining houses turn out to be at all accurate, this year profits will be negligible, and the industry as a whole could even dip into the red.

The mining industry is strategically crucial from the foreign exchange viewpoint. It contributes only some 7 per cent of gross domestic product and less than 6 per cent of total employment. But mineral exports (including gold and ferro-alloys) were valued at some £240m last year or 36 per cent of total exports. The main mineral exports were ferro-alloys (£60m), asbestos (£56m), gold (£47m), nickel (£35m) and copper (£13.5m).

According to Mr Lander, the market potential for asbestos this year looks "decidedly weak" and he sees "little



The sorting table at Lonrho's Corsyn mine at Mazoe, Zimbabwe

hope" of an early recovery in the wage bill will have more ferro-chrome demand. The gold that doubled (actual increase 115 per cent) over three years during which time the value of output will have risen an estimated 20 per cent. In other words, wages will have risen from 27 per cent of total output to almost 50 per cent. The impact of such wage increases on labour-intensive operations such as the chrome mines on the North Dyke in Zimbabwe has been extremely severe.

Escalating costs have been accompanied by stagnant or even declining productivity, because of emigration, with the industry suffering a substantial loss of skilled and experienced white manpower. At the end of last year, there were nearly 500 vacancies for skilled staff on the largest mines alone.

Although there has been a marked increase in exploration activity, there is very little new mine development in hand at present. Major expansion programmes initiated some years ago, such as the Renco gold mine development by Rio-Tinto, underground work at Shangani nickel mine (Anglo American Corporation), asbestos mill expansion (the Turner Newall group) have been completed and the only substantial new project

currently under way is the expansion at Wankie Colliery to provide coal for the new thermal power station there. Capital budgets for 1982 have been "slashed," says Mr Lander, and spending on new mines has virtually stopped.

One major uncertainty—the establishment of the state-owned Minerals Marketing Board which is to take over the marketing function from the mining houses—has been resolved with the appointment of a general manager (whose name has still to be announced). But the industry is apparently relieved that an experienced metals man has been given the tricky task of establishing a sales operation at a time of international recession.

The mining houses, which strongly opposed the plan to "nationalise" their marketing function, say that, having lost the argument, they will now co-operate closely with the board to ensure maximum efficiency.

The next stage of state intervention in the industry will take the form of a mining development corporation to be established later this year. It will develop mineral properties in its own right and be the vehicle used by the Government for joint ventures in strategic fields

such as coal and uranium. But it is apparently not intended that the state should take a controlling interest in such joint ventures nor that it should purchase equity in existing mining operations, though the Government may yet have to do this to keep such mines afloat or to finance development.

The one obvious solution to the industry's immediate problems would be a devaluation of the Zimbabwe dollar. Mr G. Carey-Smith, chairman of Bindura Nickel Corporation, who is also the Anglo American Group's chief executive in Zimbabwe has—rather tactlessly—called for a 25 per cent devaluation.

It is a measure of the insensitivity of big business in Zimbabwe that the chief executive of the largest single business entity in the country—and a South African-owned group to boot—should have publicly urged the Government to devalue. Whatever the logic of the suggestion—and it is common cause that the Zimbabwe dollar is significantly overvalued—such advice is best given in private.

That said, devaluation would give the industry temporary respite, though unless accompanied by wage and employment policies, the benefits could be rapidly dissipated in an economy that imports one-third of gross domestic product and whose imports, already strictly controlled, offer little or no scope for further foreign exchange savings.

In the longer run, viability will only be restored by the combination of higher prices, wage levels linked to productivity and adequate investment policies. The replacement cost of the assets of the larger mining houses is put by Mr Lander at £2.3bn, and on the assumption that mines have a life of 30 years, the industry should be investing some £75m a year merely to maintain the existing capital stock, let alone provide for any expansion.

However, in the past two years mining investment has averaged £65m a year and with only one large-scale project currently under way—at Wankie—there is little likelihood of sustained volume growth until the late 1980s. Even that will occur only if an international economic upturn is accompanied at home by appropriate investment-inducing policies.

First Union General Investment Trust Limited

(Incorporated in the Republic of South Africa)

A MEMBER OF THE LIBERTY LIFE GROUP

INTERIM REPORT FOR THE HALF-YEAR ENDING 30 JUNE 1982

	Half-Year Ending 30 June 1982	Half-Year Ended 30 June 1981	Year ended 31 December 1981
Notes	1 & 2	(Estimated)	(Actual)
Net income after taxation	R7 600 000	R7 058 000	R14 188 000
Number of ordinary shares in issue	74 520 000	74 520 000	74 520 000
Earnings per ordinary share	10.30 cents	9.51 cents	18.97 cents
Ordinary dividends:			
Interim—declared 11 June 1982	8.0 cents	8.5 cents	15.5 cents
Final—declared 10 December 1982	—	—	15.5 cents
Net asset value per ordinary share	225 cents	260 cents	369 cents

NOTES

1. The income of the Trust does not accrue evenly over each half-year period of the financial year but is dependent on the timing and dividend policies of the Trust's underlying investments.
2. Surpluses or deficits on realisation of investments are transferred to a non-distributable reserve in terms of the articles of association of the company and are not included in the results above.
3. The net asset value shown under 30 June 1982 was calculated at the close of business on 9 June 1982 after deducting the ordinary dividend herein declared.
4. Your directors anticipate that, in the absence of unforeseen circumstances, the Trust will record a modest increase in earnings and dividends for the year as a whole.

DECLARATION OF INTERIM ORDINARY DIVIDEND IN RESPECT OF THE YEAR ENDING 31 DECEMBER 1982

Notice is hereby given that interim ordinary dividend No 43 of 8.0 cents (1981: 5.5 cents) has been declared in respect of the year ending 31 December 1982 payable to ordinary shareholders registered in the books of the company at the close of business on Friday 25 June 1982. The ordinary share register of the company will be closed from Saturday 26 June 1982 to Saturday 3 July 1982 both days inclusive.

The dividend has been declared in the currency of the Republic of South Africa and cheques in payment thereof will be posted from the offices of the South African and United Kingdom transfer secretaries on or about 30 July 1982. Cheques in respect of ordinary dividends issued by the United Kingdom transfer secretaries will be drawn in United Kingdom currency equivalent as at 23 July 1982. Non-resident shareholders' tax at the rate of 15% will be deducted from dividends where applicable.

On behalf of the board

D. Gordon (Chairman)

J. R. McAlpine (Director)

Johannesburg
11 June 1982

South African Transfer Secretaries
Central Registrars Limited
4th floor
154 Market Street
Johannesburg, 2001
(P.O. Box 4944
Johannesburg, 2000)

United Kingdom Transfer Secretaries
Charter Consolidated PLC
P.O. Box 100
Charter House
Park Street
Ashford
Kent TN24 8EO

First Interstate Bancorp

CONSOLIDATED BALANCE SHEET

(in thousands)

	March 31, 1982
Cash and due from banks	\$ 3,593,986
Time deposits, due from banks	2,435,569
Investment securities	4,472,754
Trading account securities	735,943
Funds sold	1,092,837
Loans	22,225,880
Less: Unearned income	424,846
Allowance for loan losses	263,706
Net loans	21,537,328
Lease financing	744,276
Bank premises and equipment	698,453
Customers' liability on acceptances	1,244,962
Other assets	909,282
Total assets	\$37,465,390

LIABILITIES

Deposits:

Demand	\$ 7,441,979
Demand—NOW	1,181,180
Savings	3,850,630
Other time	12,276,310
Foreign offices	2,799,403
Total deposits	27,549,502
Short term borrowings	5,585,408
Acceptances outstanding	1,249,191
Other liabilities	817,584
Notes, debentures and mortgages	625,429
Total liabilities	35,827,114

CAPITAL

Stockholders' equity

Total liabilities and stockholders' equity	\$37,465,390
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For more information contact: London First Interstate Bank, Brian Weston, Vice President, California House, 36/39 Essex Street, London WC2R 3AS, England. Telephone: (01) 353-4211. Telex: 883307, Cable FICALBANK or Los Angeles First Interstate Bancorp, Bruce Willson, Senior Vice President, 707 Wilshire Blvd., Los Angeles, CA 90017, (213) 614-3103, L.A. telex 674421.

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TECHNOLOGY

EDITED BY ALAN CANE

Total could cut cost of pipeline repairs

BY ALAN CANE IN BERGEN

A TECHNIQUE for repairing gas-carrying deep sea pipelines has been developed here by the French Total CPE organisation, which promises to cut by half the cost of conventional repairs.

It consists of a method of inserting 500 rubber composition plugs in the pipeline on either side of the damaged area so that the faulty section can be cut out without flooding the line.

According to Total CPE, this technique, when it has been fully proved, should cut the cost of repairing major damage to, say, the 800 km Frigg pipeline from US\$400m to US\$200m.

The basic principles are not new. British Gas has been using a technique involving rubber plugs for low pressure pipelines since at least 1968 according to industry experts, but the Total technique is designed specifically for deep water where pressures can be 300 pounds per sq in and more.

No novelty

That such a technique is no mere novelty is illustrated by the fact that official figures show there were at least 82 instances of damage to gas and oil lines in British waters (chiefly in the North Sea) between 1975 and 1981.

Most of these were caused by ships' anchors or by trawl boards; there was no loss of life and in only one case was there significant leakage.

Nevertheless, a deep sea repair kit is becoming an essential part of the pipeline contractors' set up.

Conventionally, if a gas pipeline is damaged (bucked in the industry jargon) the flow is cut off and the pipe flooded with seawater prior to cutting out the damaged section and replacing it.

It is possible to add in a piece of by-pass piping to keep the flow going during repairs, but this leaves the repaired line with flanges protruding; these are clearly weak points.

Flooding a gas line is a ticklish procedure; anti-corrosion chemicals have to be added to protect the inner surfaces of the pipework and there is also the possibility of a chemical reaction between seawater and

hydrocarbons in the gas, resulting in an ice-like substance the industry calls hydrate which can block the line.

According to Mr John Lowe, of British Undersea Pipeline Engineers (BUPE), if Total has indeed developed a technique to plug a 3-inch underwater pipeline to withstand pressures of 300 lb per square inch, the underwater contractor's repertoire will have been considerably strengthened.

Essential repairs

Mr Alan Milton of British Undersea Engineers put it more strongly: "It is essential in gas pipeline repairs underwater to avoid the formation of hydrate in the line."

Does the Total technique live up to its promise? First, it must be said that Total is releasing details of the technique at a very early stage; it has spent about Nkr 16m so far on research and development and expects to spend about Nkr 40m in all by the end of the project.

Land tests of the system will not be completed until the end of this year.

A complete repair operation at the depth of the Frigg line will not be demonstrated until the spring of next year.

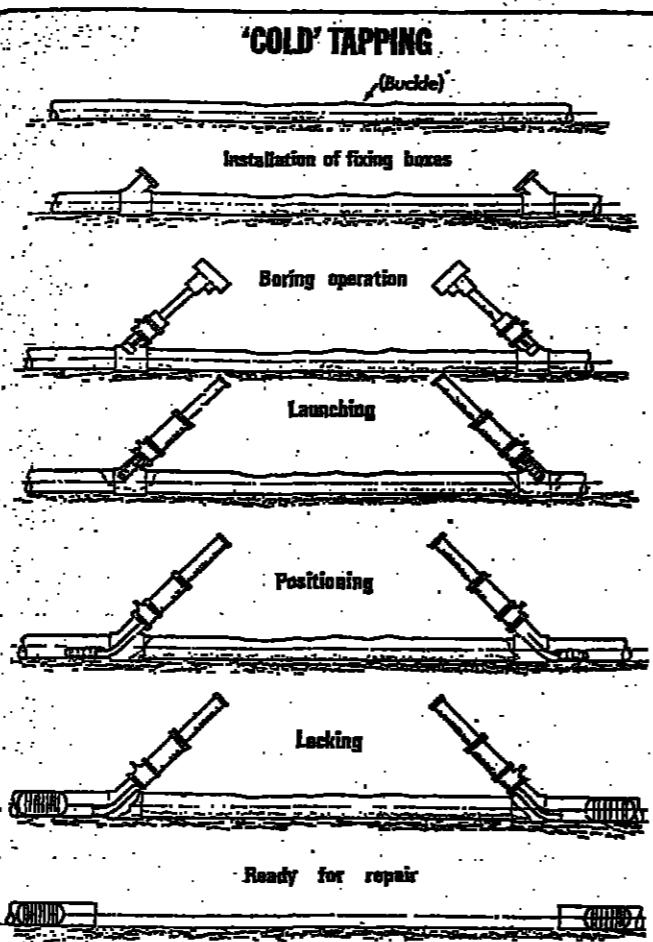
If the Frigg line was damaged today, Total could not use its new technique to repair it, despite the huge savings promised.

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About 150 metres down, divers attach the fixing boxes to the damaged pipe to take first the tapping machine and then the plug launcher. Buckle and boxes are then cut away.

in the line, when it is restored, the work is going on outside Bergen where there are adequate shallow and deep water test facilities.

Mr René Quinn, cold tapping project manager, said he believed the new technique could save 40 of the 85 days it now takes to flood, dry and repair a line. The cost to the customer would be in the region of 5 per cent of the revenues saved.

The contractor for the project—part of Total's wide ranging deep sea pipeline programme—is Comex-Kongsberg.

How are the plugs removed from the line? Gas pressure

is released and the unit is withdrawn.

The secret of the Total "cold-tapping" technique is the new composition rubbers used in the plugs. Pronal is a specialist in the kind of elastomers Total has found essential for its oil technology.

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is released and the unit is withdrawn.

The secret of the Total "cold-tapping" technique is the new composition rubbers used in the plugs. Pronal is a specialist in the kind of elastomers Total has found essential for its oil technology.

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The contractor for

WORLD STOCK MARKETS

Financial Times Monday June 14 1982

NEW YORK

1982		1982		1982		1982		1982		1982		1982	
High	Low	Stock	June 11	High	Low	Stock	June 11	High	Low	Stock	June 11	High	Low
321	281	Columbia Gas	301	84	51	MGM	157	113	113	Schultz Brew.	157	125	114
251	214	Columbia Pict.	713	219	216	Metromedia	210	197	197	Schulzinger	187	162	145
314	282	Comp. Indus.	221	191	191	Gt. Atl. Pac. Tel.	219	189	189	Schulzinger	187	162	145
15	15	AMP	201	191	191	Gt. Basins Pet.	216	191	191	Seagram	182	162	145
455	455	AMT	132	191	191	Gt. Gwinnett	211	191	191	Seagram	182	162	145
294	294	ARA	11	291	291	Gt. Gwinnett Int.	201	191	191	Seagram	182	162	145
643	674	ASA	571	493	493	Gt. Gwinnett Int.	514	171	171	Seagram	182	162	145
20	20	AT&T	291	191	191	Gt. Gwinnett Int.	514	171	171	Seagram	182	162	145
254	254	Abbot Labs	281	191	191	Gulf Oil	271	171	171	Seagram	182	162	145
315	315	Acme Cleve.	171	111	111	Gulf Oil	261	171	171	Seagram	182	162	145
261	261	Acme Gas	171	15	15	Gulf Oil	251	171	171	Seagram	182	162	145
407	407	Advanced Micro	214	15	15	Gulf Oil	251	171	171	Seagram	182	162	145
341	341	Aerco Life	33	21	21	Gulf Oil	251	171	171	Seagram	182	162	145
143	143	Airhenson & H.	87	39	39	Gulf Oil	251	171	171	Seagram	182	162	145
379	281	Alcoa & Chem.	36	35	35	Gulf Oil	251	171	171	Seagram	182	162	145
142	142	Alcoa Int.	131	35	35	Gulf Oil	251	171	171	Seagram	182	162	145
242	242	Alcoa Int.	131	35	35	Gulf Oil	251	171	171	Seagram	182	162	145
143	143	Alcoa Int.	131	35	35	Gulf Oil	251	171	171	Seagram	182	162	145
243	243	Alcoa Int.	131	35	35	Gulf Oil	251	171	171	Seagram	182	162	145
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FINANCIAL TIMES SURVEY

Monday, June 14 1982

Channel Islands

The popular and deserved view of the Channel Islands as a convenient and pleasant holiday resort has come to be modified in recent years by the growth of a sophisticated offshore banking centre. This has greatly reinforced their economy

Banking rivals tourism as mainstay

By ANTHONY MORETON, Regional Affairs Editor

FROM THE size of the crowds moving along St Helier's pedestrianised King Street on Jersey or the High Street at St Peter Port on Guernsey it would appear that the Channel Islands are having a good season. Certainly tourism is much improved on Jersey this year, though the omens are not quite so bright on Guernsey where forward bookings are slightly down.

What has helped Jersey is television. Last year the island was the backdrop to a BBC detective series called *Bergerac* and this led to an enormous increase in interest in Jersey. Hoteliers and the tourist authority report a surge of inquiries while the series was running and many visitors mentioned it while booking.

Fortunately for Jersey the BBC is making a second series for showing this summer and is planning to re-run last year's series in 1983 so Jersey should continue to benefit for the next couple of years. With the fine spring weather, which always helps those holidaymakers who delay booking until the last moment, there are hopes that

Jersey may edge close to the record numbers who arrived in 1980.

The resurgence in the holiday industry in Jersey and, to a lesser extent the holding of the line in Guernsey, where the outlook appears to be for a drop of no more than 2 per cent this year, is gratifying. Tourism still accounts for a very large share of the Islands' national incomes and any drop has to be made good elsewhere.

But if tourism continues to play a strategically important part the Islands' main strength these days is as an offshore financial centre. With a single rate of tax—20 per cent—and no capital taxes the Islands are an enviable place to do offshore business.

That business continues to expand in both islands. One more international bank, Anglo-Irish Banks, has opened in Jersey, bringing the total to 48. A number of others have also made approaches to the authorities and a decision is expected towards the end of the year.

Guernsey has not seen any additions to its strength in the past two years but another bank, coming from outside Europe

and the U.S. is expected to announce its intention to open in St Peter Port within the next few months. This would bring the local total to 43.

Both islands now are in the happy situation of being able to be very selective towards potential applicants. They are predominantly looking for blue-chip names that will add to the internationalism of the islands and are less likely to smile favourably on a bank which duplicates the services or geographic area of one already there.

On Jersey the finance and banking sector now accounts for about 25 to 26 per cent of the national income, while in Guernsey it is just over 40 per cent. On Jersey the wealthy immigrants contribute another 23 to 24 per cent of national income and, as in the financial sector, the States (or government) takes a very selective line about potential immigrants.

Wayside

It is probably more difficult for a wealthy man to get into Jersey than into Heaven. Although there are no written rules it is generally accepted that a potential immigrant must be able to contribute at least £10,000 a year in tax, which postulates a gross income of £50,000, and must buy a house that will cost about £200,000. These figures vary slightly according to economic circumstances—that is, whether Jersey wants more or fewer people.

It is not enough, though, simply to have money. A tough interview with the Island authorities is necessary and many fall by the wayside. At the moment Jersey is taking about 15 wealthy people a year, though it might edge up to 20 this year.

If the potential immigrant does not succeed in this approach he or she, can live in digs for 10 years after which they are allowed to rent accommodation for another 10 years. Then, after 20 years, they are allowed to buy a property.

On Guernsey the rules for the rich are rather different. A potential immigrant can take up residence if he can buy a house on the open register. There are only 1,200 of these and only a small number are on the market at any one time. They invariably command a price well into six figures.

These regulations have not stemmed the flow of those who want to live on the Islands. For this, the Islands point to their political stability, financial probity, attractive climate, nearness to London and pleasant environment.

It is the first two of these factors which have contributed to their enormous growth as financial centres. Neither the abolition of exchange controls in Britain in 1980 nor the appearance of International Banking Facilities in New York earlier this year had done anything to reverse the flow of funds into the Islands.

It was thought by some commentators at one time that the New York move might lead to a repatriation of Euro-dollar funds to the U.S. but the figures show no reduction in the level of deposits recorded in either island this year.

The development of international loan operations and their funding has led to deposits on Jersey rising above £13bn. This compares with £7.9bn at the end of 1980 and £11.5bn at the end of last year. On Guernsey it was reported that there was not a great amount of "booked" business on the island because it was much more a transaction centre. Here, too, funds have been rising strongly and are now approaching £3bn.

Both islands continue to attract new company registrations. The total went to 2,474 in Jersey last year compared with 2,288 in 1981. The big growth was in trading companies registered for residents outside the British Isles, where a 24 per cent increase took the figure to 1,078.

The same rise took place in Guernsey, where 1,072 companies were formed in the year, the majority for non-Britons. The increasing internationalism of the new company registrations is a matter of considerable satisfaction to the authorities on both islands.

Captive

Stung perhaps by the success of Guernsey in setting up as a centre for the captive insurance business Jersey is moving into this field too. An Insurance Business Law is being proposed which will remove the impediments to incorporating an insurance company. This law is expected to be debated by the States in the summer and, if passed, could be law by next spring.

However, Jersey's intention is to allow in only the blue-chip names in the hope that this method will be self-regulatory. The Islands have a fear of a spreading bureaucracy.

Such an approach could be short-sighted. Insurance is a fast-moving business and an amount of regulation is almost certainly necessary. Guernsey, which has allowed captive insurance for some years, and now has over 100 companies, is moving towards a new insurance law which will allow it greater control over its captives.

The island has the ability to vet companies when they are set up but now believes it needs an on-going capability which will give it closer supervision of the industry. It is concerned about the move by captives into third-party business and believes that if this happens such companies should be properly capitalised and have a proper solvency margin.

Guernsey is also noticing the emergence of an international reinsurance market, which reinforces its belief that some degree of regulation is necessary.

The long saga of Jersey's attempt to bring its company legislation up to date appears to be coming towards a conclusion. The story started back in 1971 when a former official was asked to draft a revised company law to take into account modern conditions. That report, published in 1975, was received with stunned amazement and the financial community fought a long and so far successful battle against wide-ranging change.

NEW COMPANY REGISTRATIONS JERSEY

	1977	1978	1979	1980	1981
Trustee, finance and mutual fund companies	74	51	46	35	38
Private investment companies: for:					
Jersey residents	114	102	88	71	58
British Isles residents	220	168	202	209	149
Residents outside British Isles	323	334	366	521	527
Trading companies for:					
Jersey residents	368	301	310	283	302
British Isles residents	246	256	310	300	322
Residents outside British Isles	374	503	698	869	1,078
Total	1,763	1,765	2,020	2,288	2,474
Aggregate companies at year-end	11,387	12,513	13,813	15,210	16,543
GUERNSEY					
Number of companies at year end	4,924	5,526	6,162	6,690	7,285
of which formed during year	899	879	898	1,003	1,072

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The next move will be the insurance law and then it is hoped to make progress with a new trust law, the final draft of which is being considered by officials. This will redefine the duties, powers and responsibilities of trustees and confirm the validity of trusts in Jersey. It is hoped to have this debated by the States by the end of the year.

However, partly under outside pressure and partly because of a recognition of the need to make some changes, the Islands have been edging ever nearer to reform. A Security Interests Law, which allows intangible movable property to be given as security for a loan, was passed last week by the States. This was the least important of the recommendations made in the 1975 report.

Guernsey already has a certain amount of light industry, including one factory, Tektronix, which employs 600 workers. Its present industry covers micro-electronics, boat-building, toys, industrial heaters, temperature control units, packaging, knitwear, pharmaceuticals and food processing.

The island has launched a campaign to attract new industry. Up to now, according to Mr Roy Le Poidevin, president of the States Committee for Commerce and Light Industry, "we have always taken a passive role. Now we are moving over to a more active stance. We specifically do not want to concentrate on micro-chip or electronics industries but we do want to attract a wide range, a cross-section, of light industry."

The campaign started last October but it has really got off the ground this spring and Mr Le Poidevin confesses to being "very pleased indeed" at the response. "We are getting inquiries not only from industrialists but also from commercial firms which want to feature us."

The intention of the drive to seek more industry is to broaden the base of industrial opportunities, especially for young people. Although unemployment on the island is not high by UK standards—just under 700 out of a workforce of about 26,000—there will be 650 young people coming on to the register this summer and the evidence is that long-term unemployment is rising.

Ask the question.



- 1 Can you give me quotations for deposits in sterling and other currencies?
- 2 I'm resident outside the UK. How can you help me?
- 3 What are the advantages of setting up a company in the Channel Islands?
- 4 Can you provide a loan in Swiss Francs or U.S. dollars?
- 5 Can you advise me on my tax and investments?
- 6 I'm emigrating. Should I leave assets in the UK or the Channel Islands?

At the Midland, we like listening to tough questions. We like coming up with the answers even more. So see your local Midland manager, or contact one of the offices below. And ask the question.



Midland Bank Group
Come and talk to the listening bank

Midland Bank plc branches in the Channel Islands include—

JERSEY
8 Library Place, St Helier, Jersey, CI Tel. 0534 73695 Telex: Jersey 49222 Monogram, H.W. Hall
2 Hill Street, St. Helier, Jersey, CI Tel. 0534 20322 Telex: Jersey 4922353 Monogram, J.C. Tibbo
9 Quennessay Parade, St. Brélade, Jersey, CI Tel. 0534 44228 Monogram, R.H. Pollet
6 New Street, St. Helier, Jersey, CI Tel. 0534 73696 Monogram, H.W. Hall
Five Oaks, St. Saviour, Jersey, CI Tel. 0534 73695 Monogram, H.W. Hall

GUERNSEY
13 High Street and 22 Smith Street, St Peter Port, Guernsey, CI Tel. 0493 24201 Telex: Guernsey 49567 Monogram, J.P. Lee
The Old Post, St. Martin, Guernsey, CI Tel. 0493 35621 Monogram, J.P. Lee Sub Monogram, B.K. Murphy
North Side, St. Sampson Harbour, Guernsey, CI Tel. 0493 46223 Monogram, J.P. Lee Sub Monogram, E.W. Sheppard
And offices in Marche and St. Peter Port Bays

ALDERNEY
Victoria Street, Alderney, CI Tel. 0481 822233 Monogram, J.P. Lee Sub Monogram, J.M. Terry
SAINT-MALO
Rue Luce, Saint-Malo, CI Tel. 0481 832030 Monogram, J.P. Lee Sub Monogram, J.M. Terry

For specialised advice on matters of trust services, investment and company management, and taxation advice please consult the following

JERSEY
Midland Bank Trust Corporation (Jersey) Limited
Regd. Office: 28-34 Hill Street, St. Helier, Jersey, CI Tel. 0534 34281 Telex: Jersey 492098
Director & General Manager: J.A. Brown Director & Deputy General Manager: J. B. Hanson

GUERNSEY
Midland Bank Trust Corporation (Guernsey) Limited
Regd. Office: 22 Smith Street, St Peter Port, Guernsey, CI Tel. 0493 23657 Telex: Guernsey 495385
Director & General Manager: F.L.A. Brown Director & Manager: B.J. Middin

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BNP is one of the world's largest banks and BNP Jersey Branch is an integral part of the Group network which extends over seventy-seven countries.

Mr. Raymond Repessé, Manager, and Mr. David Mitchell, Trust Manager, will be pleased to advise you on the bank's range of financial and trust services.



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Jersey Branch, PO Box 158, 19-23 La Motte Street, St Helier, CI.
Telephone (0534) 76011. Telex 4192352

BNP Group Head Office, 16 Boulevard des Italiens, 75009 Paris. Tel: 244 45 46. Telex 280605

UK Subsidiary, BNP p.l.c., 8-13 King William Street, London EC4P 4HS. Tel: (01) 626 5678. Telex 883412.

CHANNEL ISLANDS III

Knitwear trade makes modest comeback

GONE ARE the days when knitting had to be banned in Channel Islands' churches because the clicking needles of the congregation drowned the sermon.

Now do Jersey's menfolk have to be driven from their stitching back to the fields during the spring sowing and harvest time, under threat of incarceration in Mont Orgueil Castle on bread and water?

But the knitwear industry, which from the 16th to 18th centuries supported most of the population in the islands, has been making a modest comeback.

Today, it contributes over £1m a year to the island's export figures.

Guernsey's fishermen's sweaters in oiled wool are still hand-finished at Le Tricoteur, the company largely responsible for making them popular in the UK.

Mr Robert MacDougall, who launched Le Tricoteur in 1965 when he was 24, employs 60 staff and 300 outworkers. He started with a single helper and six hand-knitters.

More than three-quarters of



Jersey factory of Pierre Sangan International, with 120 employees

the turnover is exported—mainly to the UK, but with growing demand in the US.

Mr MacDougall sent a consignment of traditional Guernseys to the Falkland Islands for the first time just before hostilities began, so he has no idea whether it ever arrived at Port Stanley.

St. Malo-Jersey car ferry service and Condor hydrofoils runs from St. Malo to Jersey, Sark and Guernsey except in mid-winter.

INTER-ISLAND LINKS

Aurigny Air Services has 14 flights daily between Jersey and Guernsey, and also links both islands to Alderney. Sealink and Condor hydrofoils operate between Jersey and Guernsey. Sark is reached by hydrofoil from Jersey and by Isle of Sark Shipping Company ferries from Guernsey.

CAR HIRE AND TAXIS

Avis, Godfrey Davis European and Hertz, together with many other car hire firms, operate in Jersey and Guernsey and there are ample taxi services. Taxis and hire cars are also available in Alderney but in Sark the choice is between bicycle, horse-drawn carriage or walking, except for a tractor-drawn "bus" up the hill from the harbour.

BUSINESS HOURS

Banking hours are 9.30 am-3.30 pm both at UK clearing bank branches and international banks. Office hours are generally 9 am to 5 pm-5.50 pm but many businesses close at lunchtime for one to 1½ hours. Most offices close on

BY SEA

Sealink runs car ferry services to Guernsey and Jersey from Portsmouth and Weymouth.

Emeraude Ferries operates an almost year-round

head by Peter (alias Pierre) Sangan switched in the late 1950s from the women's knitwear it had been producing since 1905 to male leisure fashion.

Pierre Sangan International makes Continental-style sweaters, shirts and blousons for

Saturdays. Department and multiple stores increasingly stay open at lunchtime but a number of shops still close. Thursday is early closing day but many shops now ignore it.

BANKS

The UK clearing banks all have several branches in Jersey and Guernsey and one or two also operate in Alderney and Sark. British merchant banks and international banks are well represented in both Jersey and Guernsey.

TAXATION

Income tax is 20p in the £ (except in tax-free Sark) both for individuals and companies. CI-registered companies not trading locally pay a flat corporation tax rate of £300 pa. There are no other individual or corporate taxes and VAT is not levied in the islands.

RESTAURANTS

Forty-eight Jersey restaurants received gastronomic awards from British and French judges in this year's Good Food Festival. The Guernsey list is also a small selection from a wide range. Fresh seafood, including lobster, is the islands' speciality.

JERSEY

In St Helier: La Capucine, 67, Halley Place (34562); Mauro's, La Motte Street (20147); Victoria's, Grand Hotel, Esplanade (72255). Out of town: Sea Crest, Petit Port, St Helier (42687). Informal lunch: La Bastille, Taverne 4 Wharf Street, St Helier (30063). Guernsey

In St Peter Port: La Fregate, Les Cotes (24624); Le Nautique, Quay Steps (21714); Steak and Stilton, 23 The Quay (23088). Out of town: Marina Restaurant.

export, chiefly to the UK but also to Saudi Arabia, Japan and even Hong Kong.

The company employs 120, and is better known in Jersey as Superland. This was the name of the orphanage run by nuns of the Sacre Coeur, who started a small knitwear venture to provide work for their charges.

They turned for advice to a ladies tailor, who eventually took a controlling interest in the enterprise. He was Louis Sangan, Peter Sangan's grandfather.

From the knitting name of Jersey is a short leap to Channel Jumper in Alderney, founded by Craig Osborne and his wife, Lee.

What began as a cottage industry run from their bedroom eight years ago has become Alderney's only real light industry, employing 12 in summer and winter.

Exports are now worth about £100,000 a year, and the company turns out 300 Guernsey-type sweaters weekly, including the Alderney and the Guernsey Zipper.

E.O.

ant, Beaucette Marina (47066). Informal lunch: Ulva's Kitchen, 2 Mill Street, St Peter Port (23730).

Alderney

First and Last, Braye Street (3163); Old Barn, Langis Bay (2537).

Sark

Aval du Creux (2036); Petit Champ (2046).

HOTELS

Jersey

In St Helier: De France, St Saviour's Road (21321)—£17.50; Grand, Esplanade (22301)—£26/£28; Pomme D'Or, Weighbridge (78644)—£19.00; Royal Yacht, Weighbridge (20511)—£19.50.

Out of town: Atlantic, La Moye, St Breake, adjoining golf course (44101). Open Mar-Dec.—£33.00. L'Horizon,

St Breake's Bay (43101)—£32.70/£36.85 plus 10 per cent; Mermaid, St Peter, near airport (41255)—£17.50.

Guernsey

In St Peter Port: Duke of Richmond, Cambridge Park (26221)—£24.50; De Havilland, Havelock (22199)—£19.20; Moore's, Le Pollet (24452)—£18.50; Old Government House, Ann's Place (24921)—£27/£28; Royal, Glatteign Esplanade (23921)—£28.00. Out of town: Rounie Bonalde's, St Martin's (35644)—£21.50; St Margaret's Lodge, Forest Road, St Martin's, quite close to airport (35757)—£20.00.

Alderney

Le Belle Vue, Le Boute (2844)—£14.50 + 10%; Devereux,

House, Val Fontaine (25494). Closed in winter—£17.00; Sea View, Braye Street (2738)—£14.50.

Sark

Aval du Creux (2036). Closed in winter—£17.00; Dixcart (2015). Closed in winter—£17.20 + 10%; Stock's (2001). Closed in winter—£21.50.

E.O.

Keen competition in wine and spirits

NOT SURPRISINGLY in an archipelago where many family fortunes were founded on smuggling, the Channel Islands have long-established wine trade connections.

In the early 19th century, after British customs posts and revenue cutters had strangled the smuggling business, Guernsey became an important entrepot centre through which port, French wine and brandy were shipped to England.

Relics of that era survive along the St Peter Port harbour front, where many of the shops and offices occupy former cellars.

Today Channel Islands wine merchants conform to EEC regulations and confine their buccaneering to stocking up visiting yachts.

But the islands remain a good place to buy wine. Vintages that have virtually vanished elsewhere are on sale—and at VAT-free prices which, except at the vin ordinaire end, are often lower than in France.

The choice in St Helier and St Peter Port is much wider than in any comparable town on the UK mainland, and the bulk of the wine comes direct from the Continent, mainly through St Malo but also via Rotterdam.

Traditionally, the Islanders are beer drinkers, but as in Britain and for much the same reasons, the pattern has been changing lately. Wine imports have more than doubled in the past decade.

More than 20 merchants, brewers and import agents compete fiercely for Jersey's business, among them firms started in recent years by people in the catering trade.

In Guernsey the main suppliers have been reduced to seven following the takeover of two rivals by the Bucktrout group, which traces its origins to a Breton who arrived in the island in 1830.

In what is generally agreed as a price-conscious market, local merchants have to contend with high freight costs and the other disadvantages of handling small quantities.

Contrary to the impression sometimes given by tourist pub-

Moves to promote more jobs

The highest unemployment figures since the last war have made the protection—and creation—of jobs for local people a major concern in the Channel Islands over the past year.

It has been a particularly

hot political issue in Guernsey, where the horticultural industry—traditionally the major employer of unskilled and semi-skilled labour—has been rapidly contracting and shedding workers.

A decision to introduce

work permits, not just for all

immigrant labour but even

for UK businessmen wanting

to launch new ventures, was

reversed at the last minute in

Guernsey's Parliament by

only two votes. Opinion swing

around after members of the

Finance Committee had

warned that the proposed law

would sabotage efforts to

create new job opportunities

for local people by the expansion

of light industry.

At the end of last year

Guernsey set up a Department

of Commerce and Industry,

backed by a £125,000 Govern-

ment grant, to mount a cam-

paign to attract new business to

Guernsey.

Existing industries are also

being encouraged to expand.

Inducements include a govern-

ment subsidy to help them

promote and exhibit their

products overseas. Unlike UK

companies those in Guernsey

and Jersey get no aid of this

kind from the British Over-

seas Trade Board.

Jersey is also seeking to

widens job prospects for local

people through developing light industry, but with less urgency than Guernsey.

More sites are to be made

available, and the Island govern-

ment has allocated £25,000 for

a three-year trial period

to help local concerns with

their overseas trade promo-

tions.

The idea of work permits

has never been welcomed in

Jersey, not even by TGWU

official René Liran. Instead,

the Island government

launched an advertising cam-

paign early this year to per-

suade employers to give pre-

ference to local labour for

the good of the economy.

Meetings were held with busi-

ness organisations, hoteliers

and the farmers' union, and full-page advertisements in the local press hammered

home the message.

Many Guernsey politicians

and labour leaders are still

fearful that because work

permits have been abandoned

infiltration of UK and Irish

workers—particularly in the

building trade—will jeopardise

employment chances next

winter for many Islanders.

One safeguard won by the

protectionist lobby is the

closure of information law

introduced last year, which re-

quires the social insurance de-

partment to pass on the

names, addresses and employ-

ers of incoming job-seekers to

MONEY MARKETS

Under the U.S. influence

The most important event for the money markets last week may well turn out to be the vote to pass the U.S. budget by the House of Representatives. Hopes of a gradual reduction in U.S. interest rates were encouraged by the news, but only time will tell whether the projected deficit of \$38.3bn is a reasonable target, or is low enough to allow the Federal Reserve to relax its tight monetary policies.

Success in keeping the budget deficit under control, which earlier estimates had suggested could reach \$120bn in 1983, is likely to have more impact on U.S. and, by implication, European interest rates, than any number of critical speeches about the problems of high U.S. interest rates by European leaders.

The Bank of England did not wait for any easing of U.S. rates in sanctioning a cut in UK bank base lending rates last week. Sentiment about the Falklands is obviously very volatile, but as Mr John Nott, the Defence Secretary said a few weeks ago, a setback can bring undue pessimism just as success creates needless euphoria. A month or so ago it seemed likely that the Falklands crisis would have to end before interest rates were cut, but falling inflation and encouraging economic news allowed the authorities to reduce bill dealing rates with the money market last Monday.

Bands two, three and four were cut, and on the following morning National Westminster, Midland and Lloyds cut 1% per cent from their base rates before the Bank of England announced a reduction in its base one dealing rate shortly after midday.

BANK OF ENGLAND TREASURY BILL TENDER

	June 11	June 4		June 11	June 4
Bills on offer	£100m	£100m	Top accepted		
Total of applications	£494.25m	£493.85m	Rate of discount	12.2132%	12.2332%
Total allocated	£100m	£100m			
Amount accepted bid	£96.855	£96.85	Average yield	12.1777%	12.56%
Allocation at minimum level	1%	62%	Amount on offer at next tender	£100m	£100m

FT LONDON INTERBANK FIXING

	June 11 1982	Starting Certificate of deposit	Interbank	Local Authority deposits	Local negotiable bonds	Finance House Deposits	Deposits	Discount Market	Treasury Bills \$	Eligible Bank Bills \$	Fine Trade Bills \$
Overnight	—	5.15	126-127	—	—	—	—	12-123	—	—	—
2 days notice	—	5.15	126-127	—	—	—	—	—	—	—	—
7 days notice	—	125-13	125	—	187-188	121	—	—	—	—	—
One month	125-125	125	125	125	187-188	121	125	125	125	125	125
Two months	125-125	125	125	125	187-188	121	125	125	125	125	125
Three months	125-125	125	125	125	187-188	121	125	125	125	125	125
Six months	125-125	125	125	125	187-188	121	125	125	125	125	125
Nine months	125-125	125	125	125	187-188	121	125	125	125	125	125
One year	125-125	125	125	125	187-188	121	125	125	125	125	125
Two years	—	154	—	—	—	—	—	—	—	—	—

The fixing rates (June 11) are the arithmetic means, rounded to the nearest one-hundredth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

	June 11	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Short term	12.12-124	14.14-14	15.16-16	81.81	2.21	75.81	75.105	20.32	121.154	67.71	184.901
7 days notice	12.12-124	14.14-14	15.16-16	81.81	2.21	75.81	75.105	20.32	121.154	67.71	184.901
Month	12.12-127	14.14-14	14.15-15	81.81	41.41	81.81	26.38	251.24	155.164	70.71	175.191
Three months	12.12-125	14.14-14	14.15-15	81.81	41.41	81.81	26.38	251.24	155.164	70.71	175.191
Six months	12.12-125	14.14-15	14.15-15	81.81	41.41	81.81	26.38	251.24	155.164	70.71	175.191
One Year	12.12-125	14.14-15	14.15-15	81.81	41.41	81.81	26.38	251.24	155.164	70.71	175.191

The fixing rates (June 11) are the arithmetic means, rounded to the nearest one-hundredth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

THE DOLLAR SPOT AND FORWARD

THE POUND SPOT AND FORWARD

June 11	Day's spread	Close	One month	% p.m.	Three months	% p.m.
U.K.	1.7540-1.7780	1.7748-1.7755	2.22-0.22c dis	-1.82	10.50-0.90dis	-1.51
Ireland	1.4820-1.4850	1.4820-1.4850	0.65-0.80pc	5.17	1.72-0.15pc	5.63
Canada	1.2565-1.2620	1.2518-1.2620	0.27-0.30pc	5.69	4.00-3.50pc	5.56
Netherlands	1.2570-1.2645	1.2570-1.2645	1.30-1.20pc	5.69	4.00-3.50pc	5.56
Denmark	1.2040-1.2070	1.2032-1.2075	1.50-2.00pc	5.53	3.40-1.00dis	5.25
W. Ger.	2.3225-2.3275	2.3245-2.3255	1.10-1.05pc	5.38	3.40-2.44pc	5.79
Spain	70.70-73.50	72.95-73.20	20-200c dis	5.20	150-1525dis	15.47
Italy	1.2223-1.2277	1.2267-1.2277	87-100c dis	4.05	105-118dis	4.17
Portugal	1.0620-1.0709	1.0635-1.0635	33-40c dis	3.05	280-300pc	3.21
France	1.2500-1.2500	1.2500-1.2500	111-125c dis	22-23c dis	24.50-22.50pc	14.47
Sweden	5.9130-5.9340	5.9140-5.9370	0.50-0.30pc	5.01	2.05-2.05pc	5.22
Japan	246.00-247.80	247.45-247.55	1.55-1.60pc	7.32	4.75-4.85pc	7.85
Austria	16.78-18.82	16.82-16.83	51-50pc	6.10	27-24pc	6.18
Switz.	2.0380-2.0480	2.0470-2.0480	1.65-1.75pc	5.93	4.80-4.72pc	9.30

The U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

FORWARD RATES AGAINST STERLING

Spot	1 month	3 month	6 month	12 month
Dollar	1.7750	1.7777	1.7635	1.7538
D-Mark	4.2525	4.2400	4.2113	4.1761
French Franc	11.2500	11.4650	11.6900	11.8640
Swiss Franc	3.6250	3.6175	3.5975	3.5705
Japanese Yen	403.5	397.5	423.5	427.7

Forward rates are for convertible francs. Financial franc 37.80-87.90.

Six-month forward dollar 1.80-1.90c dis. 12-month 3.25-3.45c dis.

GOLD MARKETS

	June 11	June 10
Gold Bullion (fine ounce)		

CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-327	(2185-1841)	5326-3271	(2185-1851)
Krugerrand	8354-8354	(2185-1841-1850)	King Sovereign	8351-8351
1/4 Krug.	8715-8715	(2421-2420)	8692-8692	(2040-2031)
1/10 Krug.	8575-8575	(2420-2419)	8532-8532	(2039-2038)
Mapleleaf	8354-8354	(2185-1840-1849)	100 Cor. Aust.	8318-8318
New Sov.	8774-8784	(2434-2444)	8403-8410	(2230-2231)

Gold Coins June 11

CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-327	(2185-1841-1850)	5326-3271	(2185-1851)
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Gold Bullion (fine ounce)

CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-327	(2185-1841-1850)	5326-3271	(2185-1851)
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Gold Bullion (fine ounce)

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Gold Bullion (fine ounce)

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Gold Bullion (fine ounce)

CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-327	(2185-1841-1850)	5326-3271	(2185-1851)
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Gold Bullion (fine ounce)

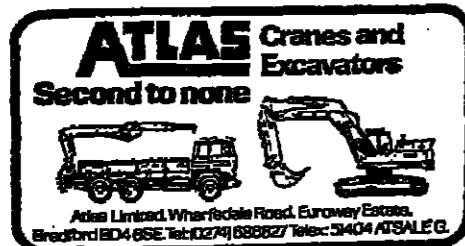
CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-327	(2185-1841-1850)	5326-3271	(2185-1851)
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Gold Bullion (fine ounce)

CLOSE **OPENING** **MORNING TIDING** **AFTERNOON FIXING**

	5226-32
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Monday June 14 1982



Whitehall row likely on Falklands cost

BY PETER RIDDELL, POLITICAL EDITOR

TREASURY ministers will argue that a sizeable part of the overall current and capital cost of the Falklands operation will have to be offset by savings in other public spending programmes, including other parts of the Ministry of Defence's budget.

This call is likely to lead to a big Whitehall row because Mr John Nott, Defence Secretary, has already indicated that the full cost of the crisis, including the replacement of lost ships and aircraft and the expense of any future garrison, should be additional to existing defence budget.

The outcome will have a crucial bearing on the size of any income tax cuts in the Budget of spring 1983, which may be the last before the next general election.

Mr Leon Brittan, Chief Secretary to the Treasury, has

already warned publicly that only further firm action to control public spending would allow significant reductions in the level of taxation.

The Treasury draws a key distinction between the Government's decision to put no cash ceiling on the military operations to retake the islands and the precise ways to meet the bill, on which there is no agreement. Options are being drawn up by officials.

No official estimates of cost are seeping out of Whitehall, though a figure of about £500m to date is widely quoted for additional current spending (ignoring replacement of equipment, but covering the bill for extra fuel and supplies, requisition of ships, ammunition etc).

At present the Treasury view is that the likely additional spending in the current 1982-83 financial year does not look very

worrying and so there are hopes of avoiding any special tax. There is room for manoeuvre in a contingency reserve of £2.4bn, though officials point to other large potential claims, notably from nationalised industries and from public sector pay rises which might be higher than expected.

There may consequently be Treasury pressure to offset savings in existing Whitehall budgets, including that of defence.

The main Treasury worries concern the plans for 1983-84. The cost of a long-term garrison on the Falklands could be very large and the initial costs of replacing lost equipment, already estimated in the City at roughly £500m, would be incurred next year.

The Treasury case is that any slim margin for tax cuts next spring would disappear if these

costs were to come on top of existing expenditure plans. Mr Nott maintains that existing defence commitments should not be affected.

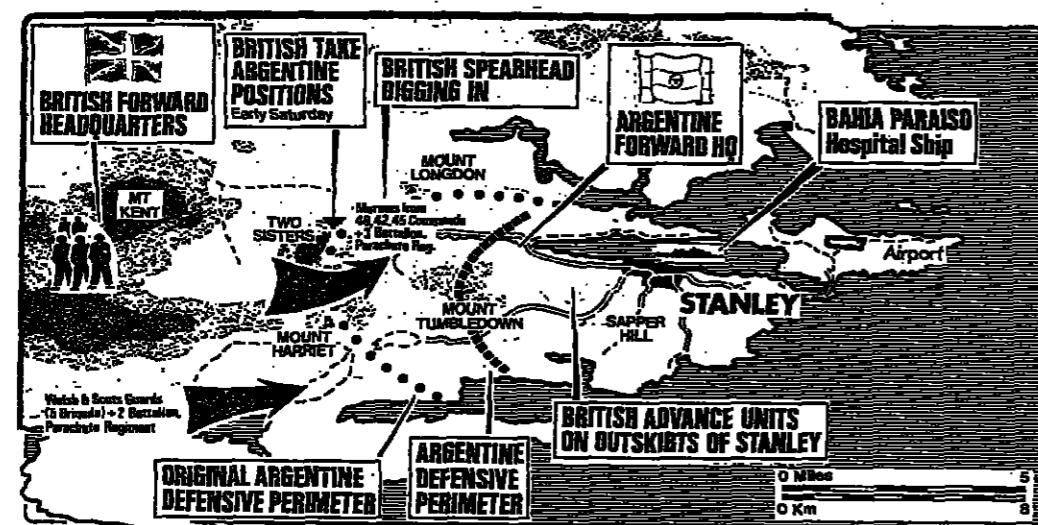
He and his officials are said in Whitehall to be in no mood to agree to the Treasury's demands and claim the Prime Minister's backing for any necessary expenditure. The Ministry of Defence clearly wants to take advantage of this opportunity, after bruising disputes with the Treasury.

It is clear that the Treasury will press for economies in non-defence programmes. Mr Brittan said on Saturday that if Tories were "serious about significant tax cuts, we have to be serious about spending limitations too. The momentum of public spending programmes is frighteningly great. The commitments, demands and expectations, with which we are in

Treasury have to wrestle, cannot be allowed to continue in the longer term."

In a radio interview yesterday, Mr William Whitelaw, the Home Secretary, stressed that the Government would still like other countries to help with the future security of the Falklands, but the UK would have to bear the main burden. He also said criticism of the Foreign Office had been "very unfair".

Mr Denis Healey, the Shadow Foreign Secretary, rejected a "Fortress Falklands" policy but urged instead some form of UN trusteeship in which Argentina would not participate but some other Latin American countries, including Brazil and Colombia, would. Interviewed on the Weekend World television programme, he said Britain needed to maintain international support.



Coal Board makes new move to dig Belvoir pit

By Sue Cameron

THE NATIONAL Coal Board has made a new application to dig a mine at Asfordby near Melton Mowbray, one of the three pits included in the controversial Vale of Belvoir Scheme, turned down by the Government earlier this year.

The application has been submitted to Leicestershire County Council. The NCB clearly has high hopes that it will go through without difficulty. Optimists at the NCB evidently believe that work on Asfordby, most expensive of the three pits originally planned, could even begin this year.

The original Belvoir mining plan called for pits at Asfordby, Saltby and Hose, but the Government refused a go-ahead, on environmental grounds. A main reason for the decision was that the Hose site was in the Vale of Belvoir itself, an area of great natural beauty. This was the cause of strong local objection.

But Mr Michael Heseltine, the Environment Secretary, made clear at the time that the NCB was to try again for permission to mine at Asfordby and Saltby, with better arrangements for tipping waste.

The NCB has tried to lessen the impact of tipping with its latest application for Asfordby. The amount of land required for tipping there has been reduced from the original 114 hectares to 84, and the amount of waste to be disposed of annually by 100,000 tonnes, to 450,000 tonnes a year.

The NCB says it can cut down on waste output originally planned in three ways: improved technology; use of some waste to fill in old quarries, gravel workings and railway cuttings; and a redesigned tipping scheme.

Plans for the pit itself remain largely unchanged. It would give access to 146m of the estimated 510m tonnes of coal reserves in north-east Leicestershire.

Fully developed, it would have an annual output of 2.2m tonnes and ultimately employ 1,100.

The NCB is expected to see how the Asfordby application fares before considering another submission for Saltby.

The Duke of Rutland, of Belvoir Castle, who originally threatened to lie in front of bulldozers to protect the Vale from mining gave a guarded welcome yesterday to the latest plans.

The Duke said: "This land, which is adjoining an industrial and commercial area, could be suitable for mining, provided it stops there."

"It must also be recognised that it will give employment to a lot of people who will not have to intrude further into the Vale."

"But we are still not convinced there is a need for this mine at all. We might well be prepared to accept this mine, providing there are essential environmental safeguards."

Health unions win more support

BY PHILIP BASSETT IN BRIGHTON AND IVO DAWNEY IN BRID LINGTON

HEALTH SERVICE unions continue to intensify their campaign of industrial action and are winning more support from other groups of workers.

Evidence of growing pressure from grass roots activists for an escalation of the dispute emerged on the eve of the Confederation of Health Service Employees conference in Bridlington yesterday.

An emergency resolution put by the union's Dundee branch claims that industrial action has so far proved "completely ineffective" and calls for all-out strikes at selected key hospitals

across the country in pursuit of the 12 per cent pay rise jointly sought by 11 NHS unions.

The motion is markedly more militant than an alternative emergency resolution agreed by the national executive committee yesterday—though that also proposes an escalation of selected stoppages. The NEC strategy calls for a rotation of strikes by staff groups in different hospital departments aimed at reducing all NHS hospitals to accident and emergency cover only by the end of the month.

Explaining the NEC motion, Mr Albert Spanswick, general secretary of Cobse, said the new action would involve more strikes, taking place at shorter notice and alternating rapidly from department to department and hospital to hospital.

Health Service representatives in the National and Local Government Officers Association, which has about 100,000 members in the NHS in clerical and administrative areas, will be asked today to approve stepping up industrial action.

Unions such as the National Union of Public Employees, whose hospital ancillary members are at the centre of the action, regard the continued involvement of Nalgo members as crucial.

Delegates at Nalgo's health group meeting at its annual conference in Brighton today are expected to give overwhelming support to an emergency motion on the dispute.

The resolution "regrettably concludes that it will be necessary to escalate the industrial action in accordance with the guidelines issued by the TUC health services committee, with the aim of ensuring that health services are reduced throughout Great Britain to an accident and emergency service only by June 23, 1982."

Mr Michael McGahey, president of the 15,000 Scottish mine workers, has called on his members to strike on June 23 in sympathy with the health service workers, whose next 24-hour stoppage is on that day.

Unions shun 'quit EEC' drive

BY JOHN LLOYD, LABOUR EDITOR

THE TUC campaign for withdrawal from the European Economic Community, a policy which won a large majority from delegates at Congress last September, has had an apathetic response from most unions, and wide divisions of opinion in a few.

Next Wednesday's meeting of the TUC General Council will receive a report from its Economic Committee recommending a cautiously low-key campaign on withdrawal.

This contains only six replies from the 108 affiliated unions to a call from the committee in February seeking suggestions for an effective campaign.

Of the 18 that answered, only three argued for withdrawal. Of the four TUC committees that made submissions, three were non-committal, factual statements, and one, from the Steel Committee, strongly against withdrawal.

The General Council will be asked to approve publication of a leaflet on the failings of the Common Agricultural Policy before the next Congress, and a

longer pamphlet, to be published in October, on the issues facing the UK if it withdrew from the EEC.

Left-wingers on the Council are likely to argue for a more vigorous exercise, but will be hampered by the apparent indifference to the issue.

The TUC is further inhibited by its need to continue dealings with the EEC while preparing for a campaign to sever connections with it.

The Economic Committee document to the General Council notes that the campaign must cover "the need to fight for EEC policies which benefit the UK while we remain a member of the Community."

The unions' and TUC committees' submissions to the Economic Committee report are, with few exceptions, of little help to construction of a campaign.

Only the Association of Scientific, Technical and Managerial Staffs, and to a lesser extent the Transport and General Workers' Union, make suggestions for issues to be raised in the campaign.

The TUC's argument is supported by the TUC Steel Committee, which says that its members "see no realistic alternative... to accepting the continuance of the same form of European control and co-operation in relation to prices, output and investment policy... the present relationship between the UK and the other EEC members must be maintained."

Its conclusions are supported by the TUC Steel Committee, which says that its members "see no realistic alternative... to accepting the continuance of the same form of European control and co-operation in relation to prices, output and investment policy... the present relationship between the UK and the other EEC members must be maintained."

Another British demand that is likely to be met is for a wider area of limited access around the north east of Scotland, including the Orkney and Shetland Islands, to be policed by Britain.

Britain would also be guaranteed a review within ten years to establish a continuation of preferential coastal limits.

On the other main outstanding issue—the question of the share-out of the EEC's limited fish stocks—to the various member states—the Commission is close to meeting the demands of the majority of the main fishing nations, though still far from satisfying Denmark.

The proposals follow extensive rounds of talks over the past six months involving the Commission, Britain and the other main EEC fishing nations.

It is now being proposed that Britain be granted new ten-year arrangements that would preserve its exclusive six-mile coastal zone and its additional mark.

Weather

UK TODAY

SUNNY periods and showers. London, S. N.W. England, Midlands, Wales, S.W. Scotland and N. Ireland.

Sunny intervals, becoming cloudy with showers. Max 18C (64F).

Glasgow, Argyll, N.W. Scotland and Central Highlands.

Sunny periods with isolated showers. Max 12C (54F).

Rest of England and Scotland. Cloudy with showers. Max 15C (59F).

Outlook: Unsettled.

WORLDWIDE

	Y-day	midday	Y-day	midday	
	midday	°C °F	midday	°C °F	
Alejico	R 21	70	L. Ang.	C 15	59
Algiers	S 29	84	Luxemb.	R 14	57
Athens	S 28	79	Madrid	C 22	74
Bahrain	S 33	91	Malaga	S 22	84
Barcelona	F 24	75	Melilla	S 22	90
Belfast	C 12	54	Melrose	C 14	57
Baigent	T 21	70	Melrose	C 14	57
Berlin	C 16	61	M. C. T.	C 14	57
Berlitz	C 18	64	Miami	C 15	77
Berlin, G.	C 16	64	Milan	C 15	59
Blackpool	C 13	55	Montev.	C 13	59
Bolagd.	C 18	64	Moscow	C 13	59
Boulog.	C 12	54	Munich	C 24	75
Briarcl.	C 13	55	Nainiab.	C 24	75
Budapest	C 26	75	Nicosia	C 24	75
Cairo	C 19	66	Nesass.	C 11	52
Cardiff	C 13	55	New York	C 11	52
Cat. C. 22	C 72	72	N. York	C 11	52
Cape T.	C 13	55	Nicosia	C 17	63
Chico, F.	C 13	55	Osorno	C 17	63
Cologne	R 13	55	Oslo	C 13	55
Corfu	C 13	55	Paris	C 17	63
Denver	C 26	75	Prague	C 15	59
Dublin	C 13	55	Riyek.	C 15	59
Durh.	C 13	55	Rio J. F.	C 25	77
Faro	C 23	73	Rome	C 25	77
Florence	R 19	66	Salzburg	R 13	55
Frankfr.	C 18	54	S. Cilestr.	C 17	63
Geneva	R 21	52	Singap.	T 25	77
Gibl.	S 29	84	Stockh.	C 14	57
Glo'sw.	C 16	55	Tokyo	C 15	59
Helsinki	C 9	48	Toronto	C 15	59
H. Kong	F 31	88	Taipei	C 15	59
Innsbr.	R 14	57	Tel-Aviv	C 27	81
I. o. Men.	C 13	55	Tel-Aviv	C 27	81
Istanbul	S 13	55	Tokyo	C 27	81
Jersey	F 17	63	Tunis	S 24	76
J. P. M.	S 22	68	Valencia	C 18	64
Lisbon	C 20	68	Venice	C 18	64
Lisbon	C 16	61	Warsaw	C 18	64
London	C 16	61	Zurich	C 13	55
Cloudy, F-Fair, Fo-Fog, H-Hail, R-Rain, S-Sunny, St-Cloud, Sn-Snow, T-Thunder, + Noon GMT temperatures.					